



Virgin v BA
Swashbuckling Branson wins cut-throat war

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France

Suez at the bottom of the cycle

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Canadian energy

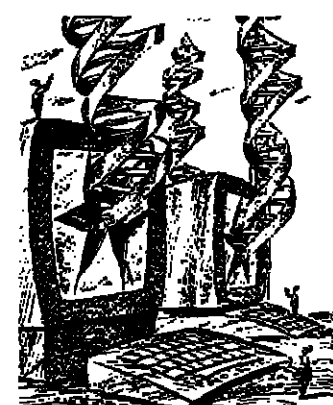
Hibernia: desperately seeking investors

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Massachusetts under siege

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FT NEWSPAPER OF THE YEAR

FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY JANUARY 12 1993

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Bombay state of emergency urged by industrialists

The Indian government is being urged by Bombay industrialists to allow the army full control of India's commercial capital, which has been paralysed by communal violence for seven days. Some 175 people have died and more than 700 have been injured in riots that appear to have been fanned by Hindu groups intent on ousting prime minister P.V. Narasimha Rao.

Tension continued as Murali Manohar Joshi (centre), president of the militant Hindu BJP party, reiterated his commitment to build Hindu temples in Ayodhya. Mr Joshi was released after a month in custody following the destruction of Ayodhya mosque. Page 4

Branson wins battle against BA: Richard Branson and Virgin Atlantic airline won damages of \$510,000 (\$925,000) in a two-year legal battle against British Airways. Mr Branson accused BA of trying to put Virgin out of business. Page 16; Editorial Comment, Page 15

Banco Espanol de Credito became the first bank in continental Europe to repack corporate loans for resale to investors in a move likely to be copied by other banks which need to boost capital reserves. Page 17

US motor giants seek tariffs: The US motor industry wants a 25 per cent tariff imposed on two categories of imported vehicles to persuade Japan to reduce its \$3.3bn automotive trade surplus with the US. Page 3

Stockholm plans spending cuts: Sweden's government proposed a further \$K12bn (\$1.7bn) in spending cuts for 1993-1994, but still expects a budget deficit of \$K16bn next year. 11.2 per cent of GDP. Page 2; Lex, Page 16

Somali arms reductions: US marines closed down Mogadishu's gun bazaar as Somali warlords agreed to declare a ceasefire and start dismantling their militias of heavy weapons. Page 4

Standard & Poor's: Wall Street credit rating agency, said the slump in credit quality in the US had reached its nadir and was now improving in certain areas. Page 19

Czech and Slovak VAT protests: The introduction of value added tax by the Czech and Slovak republics has provoked a public outcry urging the reinstatement of price controls. Page 2

Clifford charges stand: A judge refused to dismiss a fraud and bribery indictment against Clark Clifford, the former US defence secretary, in connection with the BCCI scandal. Page 5

Carton-board 'cartel' probes: European carton-board makers have 14 weeks to prove they are not operating an illegal cartel, or face fines from the European Commission. Page 2

Braer inquiry launched: An inquiry into the Braer disaster will consider stricter regulation of oil tanker movements off the UK coast after the vessel ran aground in the Shetland Islands last week. Page 6

Japanese claim overstaffing: Many Japanese companies feel overstaffed, raising the possibility that the country's social contract based on lifetime employment could come under strain. Page 16; Miti expects delayed recovery, Page 4

Saks Fifth Avenue: A Saudi prince has become a large investor in Saks Fifth Avenue, the US department store group owned by Investcorp, an Arab-led investment consortium. Page 17

Savimbi denies MPLA claims: Angolan rebel leader Jonas Savimbi denied government claims that he had abandoned his stronghold, Huambo, and insisted that UNITA forces continued to fight government troops. Page 4

BSkyB in Viacom links: British Sky Broadcasting and Nickelodeon, the children's channel owned by US media group Viacom, are to produce a children's television channel for the UK. Page 17

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,778.4 (-25.8)	New York lunchtime	1,555
Yield	4.38	London	1,555
FT-SE Euronext 100	1,068.87 (-10.35)	S	1,555 (1,542)
FT-AK Share	1,242.90 (-1.0%)	DM	2,525 (2,525)
Nikkei	16,580.55 (-45.14)	FFr	8.61 (8.59)
New York lunchtime		Sfr	2.715 (2,302)
Dow Jones Ind Ave	3,261.48 (+4.73)	Y	184.25 (183.25)
S&P Composite	491.99 (+1.85)	£ Index	82.2 (81.8)
US LUNTIME RATES		DOLLAR	
Federal Funds	5%	New York lunchtime	1,621.6
3-mo T-bill	3.18%	DM	5,545
Long Bond	7.45%	FFr	1,485
Yield	7.45%	Sfr	125.85
LONDON MONEY		NORTH SEA OIL (Argus)	
3-mo Interbank	7.1% (7.1%)	London	1,635 (1,637)
Uth long oil future - Mar 93	100%	FFr	5,545 (5.7)
Uth long oil future - Mar 100%		Sfr	1,485 (1,494)
NORTH SEA OIL (Argus)		Y	125.85 (125.25)
Brent 15-day (Feb)	\$17.5 (17.525)	£ Index	82.2 (81.8)
GOLD			
New York Comex (Jan)	\$327.5 (329.2)		
London	\$327.35 (329.25)		

Austria	30.30	Greece	Dr300	Lin	US\$100	OR1200
Belgium	Dr1,200	Hungary	Forint	100	DM100	DM100
Denmark	DKr100	Ireland	Ir£100	MDH3	Singapore	S\$4.10
France	FFr100	Italy	Lira	100	Spain	Ptas200
Germany	DM100	Japan	Yen	100	Sweden	SKr15
Greece	Dr300	South Africa	Rand	100	Switzerland	Sfr100
Hong Kong	HK\$100	Taiwan	New Taiwan Dollar	100	Thailand	THB100
India	Rs100	UK	£100	US	US\$100	US\$100
Indonesia	Rp100	USA	US\$100	USA	US\$100	US\$100
Israel	Sheq100	USA	US\$100	USA	US\$100	US\$100
Italy	Lira	USA	US\$100	USA	US\$100	US\$100
Japan	Yen	USA	US\$100	USA	US\$100	US\$100
South Africa	Rand	USA	US\$100	USA	US\$100	US\$100
Spain	Ptas200	USA	US\$100	USA	US\$100	US\$100
Sweden	SKr15	USA	US\$100	USA	US\$100	US\$100
Switzerland	Sfr100	USA	US\$100	USA	US\$100	US\$100
Thailand	THB100	USA	US\$100	USA	US\$100	US\$100
Taiwan	New Taiwan Dollar	USA	US\$100	USA	US\$100	US\$100
UK	£100	USA	US\$100	USA	US\$100	US\$100
USA	US\$100	USA	US\$100	USA	US\$100	US\$100
USA	US\$100	USA	US\$100	USA	US\$100	US\$100

Latest incursion seen as 'extremely serious'

UN anger as Iraq again crosses Kuwaiti border

By Our Foreign and Political Staff

THE United Nations Security Council was meeting in closed session last night to consider Iraq's latest challenge to the world body, which a spokesman termed "extremely serious".

Iraqi civilians again crossed the disputed border into Kuwait yesterday following the incursion on Sunday during which missiles, weapons and ammunition were seized.

Mr Boutros Boutros Ghali, UN secretary-general, said he hoped there would be a stern response to the border incursion. "We cannot admit this kind of violation and this kind of threat to a member state of the UN, such as Kuwait," he said.

A UN spokesman in Kuwait said about 150 men crossed the border yesterday and dismantled several warehouses. Up to 500 had been involved in the seizure of arms from four weapons bunkers on Sunday.

President Saddam Hussein is also defying the UN by refusing permission for its inspectors to fly into Baghdad to continue their search for weapons of mass destruction.

The US said it viewed the incursions by Iraq very seriously. "This is a continuation of the pattern of Iraq of trying to cheat on their obligations," said Mr Richard Boucher, State Department spokesman. "We are looking for steps that can be taken to ensure that Iraq complies with UN resolutions."

He said the US would wait until the Security Council had met before discussing what further measures might be taken. It

has already threatened military action if the Iraqi president again ordered surface to air missiles and radars into the air exclusion zone south of the 32nd parallel.

Mr John Major, UK prime minister, warned that he was "losing patience" with Baghdad. Officials said Mr Major would not rule out a military response to the latest Iraqi violations of the UN cease-

Page 4

Saddam pushes UN resolve to the limit

fire agreements.

He will discuss the options with senior ministerial colleagues this morning. But UK officials played down suggestions of imminent strikes against Iraqi forces, stressing that any action would be agreed first at the UN.

Iraq yesterday continued its public defiance with Mr Ali Hassan al-Majid, defence minister, insisting that Baghdad would free itself from the no-fly zones in the north and south of the country. He pledged that national sovereignty would be fully reclaimed and US military aggression defeated.

Diplomats in New York said the Security Council was expected to issue a formal condemnation of Iraq's failure to honour commitments to the UN, but it was unclear whether there would be any ultimatum or threat of enforcement measures.

A UN spokesman indicated that Iraq's main offence was failing to notify the UN before sending a team into Kuwaiti territory to retrieve material. He was

unable to say whether the weapons included some that should have been destroyed or dismantled under UN supervision under the terms of the ceasefire.

The border area around the former Iraqi naval base at Umm Qasr, which the Iraqi team entered, was redefined by a boundary demarcation completed by a special UN commission. Baghdad had asked to be allowed to retrieve material belonging to Iraq from the area which will revert to Kuwait.

The UN spokesman said that in the summer of 1991, in consultation with Iraqi and Kuwaiti authorities, the UN Iraq-Kuwait Observer Mission (Unikom) made arrangements for the retrieval of property from the base but was to be consulted about removal.

This procedure was adopted to allow UN monitoring of the removal and "to prevent friction" as the base is within 1,000 metres of the boundary. The arrangement also allowed Unikom, co-operating with the UN official co-ordinating the return of property from Iraq to Kuwait, to satisfy itself about the ownership of items involved.

"Since the demarcation of the land boundary between Iraq was nearly complete, Unikom informed the Iraqi authorities on December 24 that the retrieval of items from those parts of the naval base which the demarcation places on the Kuwaiti side of the boundary will have to come to an end and it requested that all such activity cease by January 15," the spokesman said.

The Iraqi had accepted this and explained that the weekend activity there was "due to their desire to meet the deadline".



German chancellor Helmut Kohl (right) with UN secretary-general Boutros Boutros Ghali in Bonn yesterday at the start of a two-day official visit to Germany. Mr Boutros Ghali said money was no substitute for Germany's limited involvement in the UN. UN urges fuller German military role, Page 16

Bosnia peace hopes grow after Karadzic concessions

By Robert Mauthner in Geneva

MR Radovan Karadzic, the Bosnian Serb leader, yesterday made his first substantial concessions in the Geneva peace talks, raising hopes that agreements on a future constitution for Bosnia-Herzegovina and a halt to fighting may be reached in the next few days.

But as Mr Slobodan Milosevic, the Serbian president, joined the talks, officials warned it was still unclear whether the Bosnian Serbs would accept the international mediators' most vital conditions for an agreement.

Although Mr Karadzic said in a

radio interview that the Bosnian Serbs were prepared to sign an agreement that they would not secede from a future state of Bosnia-Herzegovina, he maintained his demand that the Serbian parts of the country should be allowed to forge their own international relations.

The international mediators, Mr Cyrus Vance and Lord Owen, have proposed the creation of an independent, sovereign Bosnia-Herzegovina, divided into 10 semi-autonomous provinces, which would not, however, have the power to decide on their own international relations. Specifically, the mediators have rejected

Mr Karadzic's demands for "a state within a state", which could later join a greater Serbia.

Yesterday, Mr Karadzic, who has proved to be a master of imprecision and contradiction when it comes to translating his political demands into the language of international law, said: "We don't demand a state within a state, in the proper sense of the word. What we can't give up is our identity and personality within Bosnia-Herzegovina."

As an example of the kind of status he wanted the Bosnian Serbs to have, he pointed to the status of the German city of Saarland, which was a state within a state. Continued on Page 16

Clinton's deficit controls may fall short of pledges

By Michael Prowse in Washington

THE CLINTON administration's budget deficit reduction goal might fall short of the targets set during the election campaign, Mr Leon Panetta, the budget director-designate, hinted yesterday.

Mr Panetta told a Senate confirmation hearing that the administration would set a credible and enforceable deficit goal.

An important requirement was to stabilise the federal debt as a proportion of gross domestic product and then try to get the ratio moving down again, he said. Such a formula would be an easier target than the goal of halving the deficit over four years that President-elect Bill Clinton set during the campaign.

The ratio of debt to GDP is about 50 per cent, having doubled during 12 years of Republican presidential rule.

Mr Panetta also signalled that Mr Clinton would not back away from plans to increase federal investment. "We have to achieve multi-year deficit reduction that is real and make targeted investments in areas such as healthcare, education and infrastructure."

He said Mr Clinton had not yet made any final budget decisions. A short-term stimulus to accelerate the recovery was still under consideration. The pace of deficit reduction would be depend on a judgment of the economy's strength and it might not be wise to do too much "up front".

Mr Panetta indicated that tax cuts for middle income families

- another Clinton campaign pledge - were a low priority. The administration wanted to create a more progressive tax system but the immediate task was to make the "very difficult choices" needed to control the deficit while also addressing the nation's "investment deficit".

He told members of the Senate government affairs committee that all areas of the budget would be scrutinised for savings, but refused to make specific pledges. Mr Clinton would present an economic plan to the nation next month, with a full-scale budget in mid-March.

Health care costs were "increasing dramatically", Mr Panetta warned, and if unchecked would push the deficit towards \$500bn by the start of the next century. But the imposition of "arbitrary caps" on federal entitlement programmes would not solve the problems of exploding costs, he said. A comprehensive reform of the health care system was required.

Mr Panetta defended the controversial 1990 budget accord which he helped negotiate and said its failure to reduce the deficit reflected the economy's weakness, which had led to a big shortfall of revenue. However, he conceded that it had not properly curbed entitlement spending.

Mr Panetta pledged to improve the efficiency and credibility of government agencies if he is confirmed as director of the office of management and budget.

Continued on Page 5

Grupo Torras to sell stake in food group

By Tom Burns in Madrid

GRUPO TORRAS, the Kuwait Investment Office's troubled Spanish investment arm, has put its controlling 36 per cent stake in Ebro, the profitable domestic food company, up for sale.

Ebro was a successful part of the KIO's Spanish portfolio which includes holdings in chemicals, paper, property and financial services. The sale forms part of the KIO's plan to drastically reduce involvement in Spain. The KIO last month put Torras into receivership with losses of \$4bn.

Government officials confirmed yesterday that Torras had awarded Credit Suisse First Boston the mandate to sell the holding in Ebro which could raise more than \$400m.

The company, which closed its financial year in September with estimated net profits of \$54m and a \$96m positive cashflow, has 54 per cent of the domestic sugar market and is the biggest rice producer in Europe.

Torras is unlikely to net more than half the estimated sale price of the stake as nearly all its equity in Ebro is pledged to creditor banks.

The Spanish bank, Banco Bilbao Vizcaya, has outstanding loans of \$22m to Torras guaranteed by some 5 per cent of Ebro stock. Bank of America's Ebro-pledged loans to the holding company are believed to total more than \$96m and Chase Manhattan and Sanitomo also hold

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NEWS: EUROPE

France tones down its Bosnia camps threat

By William Dawkins in Paris

FRANCE yesterday moderated its threat to use force to liberate Bosnian prisoner camps single-handed, but reserved the right to do so as a last resort if the United Nations failed to sanction international action.

Mr Bernard Kouchner, health and humanitarian affairs minister, will shortly lead a delegation to Bosnia-Herzegovina to examine camps there and report back to the UN to demand a mandate to use force, said an official of the Elysée Palace. He will also negotiate the liberation of prisoners where possible.

The government fully accepted there is for the moment no UN mandate to use force to back up the French-inspired UN resolution voted last month number 780 - which demands the closure of the detention camps, said the official. The UN Security Council would have to vote a new resolution if force was to be used to free the prisoners.

President François Mitterrand, who under the French constitution is head of the army, would prefer to act with a UN mandate, but did not

Britain will today consider reinforcing its 2,400 troops in Bosnia to coincide with the expected introduction of a UN-backed no-fly zone, Philip Stephens reports from London. Prime Minister John Major will meet cabinet colleagues to discuss options to strengthen the forces' security.

Officials said options included heavier equipment for ground forces, and sending the aircraft carrier Ark Royal to the Adriatic.

exclude acting independently, she said. France was seeking a UN decision within days and felt the plight of prisoners was so serious that action should be taken independently of the deadlocked Geneva peace talks, said the official.

The move is likely to go down well in France, just as the government is seeking ways of reducing the deficit it faces in the March elections. The civil war receives detailed coverage in the French media, for which human rights are a constant theme.

However, Mr Boutros Boutros Ghali, UN secretary-general, yesterday said

he did not believe France would unilaterally intervene in Bosnia-Herzegovina, and clearly hinted it would undermine the UN's peace efforts.

"I was in Paris just a few days ago. I don't believe that France intends to undermine the role of the UN, or the Geneva peace conference," he said in Bonn on the first of his two-day visit to Germany.

Meanwhile, the Bosnian Serb leader, Mr Radovan Karadzic, yesterday denounced the French proposal as an "election stunt". Mr Karadzic also criticised the role of the French commander of UN forces in Bosnia, Gen Philippe Morillon, who French Foreign Minister Roland Dumas said had briefed him on whether the military means existed for such a plan.

The Bosnian government yesterday said it had requested the replacement of Gen Morillon, and the Sarajevo commander, Egyptian General Hussein Abdel Razeq. Bosnia had previously said it had lost confidence in Gen Morillon and his staff, following last Friday's assassination of deputy prime minister Hakija Turajlic while under UN protection.



A Muslim woman refugee from Sarajevo makes her way past Danish members of the UN protection force in the town of Kiseljak

Agreement on constitution is vital to settling the crisis

By Robert Mauthner in Geneva

A POLITICAL settlement of the Bosnian crisis now hinges very largely on the capacity of the three warring factions to agree on a constitution for Bosnia-Herzegovina. Though disagreements on other aspects - such as the precise frontiers of the provinces or constituent parts into which the country is to be divided, and the conditions for a cessation of hostilities - are still deep, it is generally accepted that these would be easier to solve once a constitutional accord was reached.

In spite of participants' statements to the contrary, there can hardly be doubt that progress has been made since the two co-chairmen of the Geneva conference on the former Yugoslavia achieved their minor miracle this month in persuading all the warring factions to sit down at the same negotiating table. That feat was capped by Mr Cyrus Vance and Lord Owen in gaining the acceptance of the three parties - the Bosnian Muslims, Serbs and Croats - for their constitutional and military plans as the framework and basis of the negotiations.

The linchpin of the 10-point Vance-Owen constitutional plan is its first two principles: that Bosnia and Herzegovina shall be a decentralised state, with most governmental functions carried out by the 10 provinces into which it will be divided; and that the provinces shall not have any international legal personality and may not enter into agreements with foreign states or international organisations.

Those principles, endorsed by the Bosnian Muslims and Croats, have so far been rejected by the Bosnian Serbs, who rightly believe the plan

would end their dreams of becoming part of a Greater Serbia.

Anxious not to be blamed for a breakdown of the talks and to present himself as a constructive participant in the peace process, Mr Radovan Karadzic, the Bosnian Serb leader, has put forward his own eight-point constitutional plan, a cleverly worded document which, at first sight, has many similarities with the Vance-Owen proposals.

It is clear, however, that the Serbian principles do not explicitly endorse the creation of an independent and sovereign state of Bosnia-

Herzegovina, nor its division into 10 separate provinces.

Instead, Mr Karadzic has proposed "a composite state", made up of "three constituent peoples as its three constituent units", a definition which would permit the Bosnian Serbs to set up their own state within Bosnia-Herzegovina, as a first step, and ultimately to merge with Serbia proper.

A good part of yesterday was spent in bilateral negotiations aimed at finding common ground between the two constitutional plans.

One thing is clear, however: Con-

scious of the fact that they are acting under a mandate from the UN and EC, Mr Vance and Lord Owen insist they will never agree to a solution which does not provide for a sovereign Bosnia-Herzegovina, whose territorial integrity is guaranteed and whose constituent parts will not be allowed to join another state.

Whether Serbian President Slobodan Milosevic, in Geneva to participate in the talks, will want, or be able, to pressure Mr Karadzic to bridge the gap between the two positions is the great question.

Carton-board 'cartel' check

By Andrew Hill in Brussels

EUROPEAN carton-board makers have been given 14 weeks to respond to allegations they are operating an illegal cartel, or face fines from the European Commission.

Industry officials said yesterday they received letters from the Commission last week detailing its objections to alleged price-fixing, and setting a deadline for replies.

The Commission raided 15 companies across the EC in April 1991, after the British Printing Industries Federation (BPIF) complained the manufacturers had co-ordinated price rises across Europe. All

the main EC producers were involved in the original inquiry, including subsidiaries and sales agents for non-EC companies in Sweden, Austria and Canada.

Officials said they believed the Commission had since narrowed its inquiry, but declined to give details. The Commission refused to comment. It is allowed to levy fines of up to 10 per cent of turnover on companies involved in price-fixing, but these are usually reduced if the groups have ended anti-competitive practices.

Carton board is high-quality card used in packaging cosmetics, food and other products. The BPIF, members of

which print directly on to carton board, said yesterday it had not been in contact with the Commission since lodging the complaint two years ago, and had not spotted any further instances of alleged co-ordinated price rises since 1991.

The Commission is pursuing an alleged cartel of 76 cement makers and associations. A number of the companies and federations failed just before Christmas to gain more information about the Commission's objections to the alleged cartel.

Commission officials claim the cement companies were trying to delay a final decision in the case, which may come later this year.

Minority government in Stockholm seeks to save another \$1.7bn

Sweden plans more spending cuts

By Christopher Brown-Humes in Stockholm

SWEDEN'S minority coalition government yesterday proposed a further SKr12bn (\$1.7bn) in spending cuts for 1993-1994 and outlined an ambitious programme to eliminate the country's structural budget deficit by 1998.

The measures, contained in the budget for the year beginning July 1, bring total savings for 1993-1994 to SKr17bn and mean the government has announced cuts of SKr85bn since the start of 1992.

Nevertheless, the govern-

ment still expects a budget deficit of SKr162.3bn next year, which is 11.2 per cent of GDP and only SKr26bn less than this year's SKr188.3bn. It hopes that a combination of more cuts, restricted public consumption, and economic growth will remove the structural part of this by 1998, leaving a remaining deficit of less than SKr60bn.

Government critics suggest the calculations may prove too optimistic, with the country still in recession, unemployment rising and a continuing crisis in the banking sector. In addition, a forecast that GNP

will grow by 3.2 per cent a year between 1995-1998 may prove hard to meet.

But Ms Anne Wibble, finance minister, said Sweden was poised to emerge from recession, with an export-led recovery starting to take effect next year, when GDP is predicted to rise by 1.6 per cent.

She said next year's budget did include a provision for supporting the banking system. However, she declined to quantify the amount for fear of jeopardising the government's negotiating position. She also declined to say when Sweden might return to a fixed

exchange rate following the krona's enforced decoupling from the Ecu in November.

The measures need to be supported by either the Social Democrats or the right-wing New Democracy party to get through parliament, and both parties were critical of the proposals yesterday. Mr Ingvar Carlsson, the Social Democrat leader, called the budget a "catastrophe". This helped to unnerve the markets, even though the budget's contents were broadly in line with expectations. The bourse ended down 0.6 per cent. See Lex, page 16

Austrian right in row over foreigners

By Eric Frey in Vienna

MR Jörg Haider, leader of Austria's right-wing Freedom party (FPÖ), has launched a controversial anti-foreigner initiative with a harsh attack on the country's political establishment.

In a weekend speech in Graz, capital of the province of Styria, Mr Haider attacked the broad coalition of politicians, church leaders, journalists, intellectuals and artists formed in recent weeks to thwart his drive for an anti-foreigner petition.

Austrian voters will be able to sign the petition, which calls for stricter immigration laws and other measures directed against foreigners, in the week beginning January 23.

Mr Haider is counting on as many as 1m signatures, about a fifth of Austria's electorate. But all the other main political parties, as well as the Austrian president, Mr Thomas Klestil, have appealed to the voters to ignore the petition, which they say is designed to incite hatred against immigrants.

A broad anti-Haider platform, "SOS Neighbour", has attracted wide support and is planning a demonstration against xenophobia to coincide with the start of Mr Haider's petition-signing week.

The strongest opposition to the right-wing initiative has come from the Roman Catholic church.

Last Sunday, leaflets calling for tolerance and ethnic harmony were distributed to church-goers across Austria.

The petition's success is seen as a test of Mr Haider's appeal. Less than 500,000 signatures would be a big setback.

Irish coalition prepares for a short honeymoon



Ahern is expected to retain his post at the Finance Ministry

By Tim Coome in Dublin

THE coalition government which takes office in Ireland today can hope to enjoy only the briefest of honeymoon periods.

The first Fianna Fail-Labour party coalition in the history of the state, it has set itself the immediate task of reversing the upward trend in unemployment figures, which indicate that almost one in five of the workforce are now without a job.

How it sets about that task, with interest rates at record high levels, the punt coming under daily pressure in the foreign exchange markets, and one of the toughest budgets in years having to be prepared over coming weeks, is likely to lead to some thorough soul-searching within both parties and tough negotiations at the cabinet table.

When the cabinet is announced later today, the government purse strings are

expected to remain in the hands of Mr Bertie Ahern, the current finance minister. His commitment to the budgetary discipline laid out in the Maas-tricht treaty, necessary to keep Ireland in the fast track to monetary union within the EC, is being supported by the Labour party, as is his commitment to a "no-devaluation" policy and to keeping the punt within the narrow band of the ERM.

This implies an exchequer borrowing requirement capped in the region of 3 per cent of GDP, and the government debt/GDP ratio being reduced gradually to 60 per cent by 1992, from its present level of 94 per cent.

The question of agreeing on ministerial spending targets within the broader budget framework, however, has still to be resolved.

The joint programme of government, painstakingly negotiated over the past six weeks, contains commitments to cre-

ate 30,000 jobs a year, to take the low-paid out of the tax net, to maintain social welfare spending at current levels, to initiate a new public housing programme and to make new investments in health, education and public transport.

The programme also aims to put new government equity into the state airline, Aer Lingus, and to provide subsidies to mortgage holders and employers who are suffering from high interest rates.

But the tentative figures pencilled in during the recent negotiations may have to be drastically revised, if one of the consequences of continuing to hold the line against devaluation is that commercial interest rates undergo a sharp rise this week.

Banks and building societies have recently been sounding warnings that they can no longer cushion retail customers from the present wholesale money market rates.

One-week funds are at pres-

ent incurring interest rates in the region of 100 per cent.

The most likely response of the new government would be to put in place a series of temporary interest rate subsidies. At the same time it may mount a diplomatic offensive around the EC to secure a commitment by the stronger EC central banks to sustain the punt at its present parity within the ERM.

Encouragement has been drawn from the strengthening of the dollar and sterling in recent weeks, and the Bundesbank's reduction of its repurchase rate last week, which is being viewed as an indication that German interest rates as a whole might start coming down in the weeks ahead, thereby easing pressure in the ERM as a whole.

If that scenario does not come about, however, Ireland's first Fianna Fail-Labour coalition is going to face some very tough and politically unpopular decisions.

Czech and Slovak protests at VAT's impact

By Patrick Blum in Prague

THE introduction of value added tax by the Czech and Slovak republics at the start of the year has caused confusion and unexpectedly high price increases. A public outcry may force the Czech and Slovak governments to reintroduce price controls.

The Czech government will review the results of VAT introduction this week and the Slovak authorities say they may reimpose price controls on food.

In the Czech Republic, prices have risen by an average of 20 per cent overnight, though in some cases individual items in local shops have increased by considerably more. A pen-

sioner living on the outskirts of Prague said her local shop imposed a three-fold increase in the cheapest type of bread.

The press has criticised both shopkeepers and the government, and trade unions have threatened to strike unless the government takes action to reverse the recent price rises.

Many shops were closed in Prague last week as managers adjusted prices in line with the new VAT rates, which range from 6 per cent, for services and basic foods, to 23 per cent for other goods. But lack of information about the tax and how to implement it, and the temptation for shopkeepers to raise margins, caused much larger increases than expected. Many shop managers appear

Thousands of Slovaks, confused over the fate of their money, staged a rush on banks yesterday to get rid of Czechoslovak banknotes. Banker reports from Bratislava. In an unusual response to monetary uncertainty, Slovaks queued for up to three hours at banks in Bratislava - not to withdraw cash but to deposit it. Others changed crowns into western currency.

Behind the rush to the banks, officials said, were fears that banknotes issued by the defunct Czechoslovak federation might be worthless or be difficult to convert once a currency union agreed by the Czech and Slovak republics collapses.

Simply to have added the new VAT rate to the old prices, which included the now abolished purchase tax, thereby doubling the tax. VAT is expected to raise prices on a wide range of goods, including food, electrical appliances, construction materials, and services. The price of other products should fall, especially

those such as coffee, cosmetics, some clothing and jewellery, which were formerly taxed at 40 per cent as luxury goods.

The prime minister, Mr Václav Klaus, said last week he would not reintroduce price controls, and government officials called on people not to buy products which had been

excessively marked up. One newspaper said this was like asking people not to eat, and called for urgent government action. Lidové Noviny, a Prague daily, blamed the government for failing to break up key monopolies which it said were responsible for the price rises.

Officials now admit the possibility of reintroducing some price controls if prices do not come back down.

Shopkeepers argue many shops will go bankrupt if they are forced to reduce prices. They say rising wholesale prices, rent and running costs in city centres are outstripping earnings. VAT was introduced simultaneously in Slovakia, but businessmen say there are

discrepancies on how the rates are applied in the two countries of the former Czechoslovak state. They also complain procedures have become cumbersome now there is a border between the two countries.

Confusion about new customs regulations are causing delays at borders. "There's no customs union and you have to go through the same procedures as if you were importing from Germany," says one manager of a large foreign firm. For example, he says, VAT must be paid in Slovakia on goods produced there, to be claimed back at the Slovak border, then paid again on the Czech side, and cleared through Prague.

German call to cut public spending

By David Waller in Frankfurt

GERMANY must act quickly to cut public spending or risk even greater strains on the economy, a leading member of the Bundesbank policy-making council warned yesterday.

The necessary cuts would be hard to implement, given that the German people had become used to ever-increasing public spending, Mr Oskar Lässig, the Bundesbank's chief economist, told industrialists in Würzburg. But cuts were essential in view of German reunification costs and the size of public-sector debt. Postponement would add to the economic costs of measures which were ultimately unavoidable.

His comments come as the government is engaged in talks with unions and employers over a "solidarity pact" designed to help Germany overcome the current downturn. Within the next few weeks it must also find DM13bn (\$8.1bn) spending cuts as part of a supplementary budget.

Analysts said Mr Lässig's speech was designed to show further, significant interest rate cuts were not a foregone conclusion after last week's 15 basis-point cut in short-term money market rates.

The persistence of inflation meant more demands were being made on the German economy than it could meet, Mr Lässig added. Wage costs had risen out of line with productivity. The 9.5 per cent rise in unit labour costs over the past two years had left an unmistakable mark on prices.

Speaking at the same conference in Würzburg, Mr Theo Waigel, German finance minister, said the spending cuts by central and local government were essential in view of the difficulties facing the German economy.

Yeltsin puts allies in powerful positions

By Leyla Boulton in Moscow

MR Boris Yeltsin, the Russian president, has appointed a liberal to head the former Soviet television network and an official from the Gasprom gas monopoly as the government's chief of staff.

The chief of staff is considered more powerful than any minister, including the numerous deputy prime ministers remaining in office from the previous government of Mr Yegor Gaidar.

The former Gasprom official, Mr Vladimir Kvasov, replaces Mr Alexei Golovkov, a technocrat who took over the job a year ago.

The appointment of Mr Vyacheslav Bragin, the head of the Russian parliament's media committee, to run the Ostankino television network, following Mr Yeltsin's summary sacking of its previous director, is intended to reassure liberal opinion in the country.

The appointments are part of a reshuffle in which Mr Yeltsin is trying to balance forces favourable to himself following his confrontation with the conservative Russian parliament and his reluctant appointment of Mr Viktor Chernomyrdin as prime minister.

But Mr Yeltsin's transfer of his allies in parliament to senior government posts means that he now has very few senior friends left in parliament itself, which is under the control of his most dangerous political rival, Mr Ruslan Khasbulatov.

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US motor giants seek Japan curb

By Kevin Done, Motor Industry Correspondent, in Detroit

THE US motor industry wants a 25 per cent tariff imposed on two categories of imported vehicles in an attempt to intensify pressure on Japan to reduce its \$33bn automotive trade surplus with the US.

The US already imposes a 25 per cent tariff on imported trucks, and the big three US motor companies - General Motors, Ford and Chrysler - are seeking to extend this tariff to multi-purpose vehicles or "people carriers", such as the Toyota Previa and the VW Eurovan, and to four-door leisure/utility vehicles, such as the Mitsubishi Pajero and the Range Rover.

The chief executives of the three US companies met President-elect Bill Clinton last week during which they discussed the automotive trade deficit, which accounts for two-thirds of the total US trade deficit with Japan.

Mr Robert Eaton, chairman of Chrysler, told the Automotive News World Congress that "the first economic act" of the new administration should be extension of the truck tariff. This would "send an important signal to Tokyo" and could be "the first step towards a realistic new trade agreement between the US and Japan", he said.

Extending the 25 per cent tariff to MPVs and four-door leisure/utility vehicles would be aimed at Japanese imports, but there is concern at both Rover, the UK vehicle-maker, and at Volkswagen of Germany, that their vehicles in these categories could also be hit. Rover exports its Range Rover and Land Rover Defender leisure/utility vehicles to the US, while VW sells its Eurovan MPV.

Land Rover increased its sales in the US by 23 per cent



Chrysler chief Robert Eaton: send a signal to Tokyo

last year to 4,224 from 3,309 a year earlier, while VW sold 2,879 of its Eurovan/Vanagon range.

Any extension of the US tariff to four-door leisure/utility vehicles would pose severe problems for Rover's plan to launch its Land Rover Discovery vehicle in the US, a move it was expected to make next year.

Imposition of the tariff would require a reclassification of MPVs and four-door leisure/utilities as trucks in place of their present status as cars. There is only a 2.5 per cent duty on cars imported to the US. Japan has removed all import tariffs on motor vehicles, although US car-makers consider that there are very stiff non-tariff barriers to trade with Japan, while the European Community imposes a 10 per cent duty on car imports.

EC, US go for broke on tariff reductions

Negotiators zero in on stumbling block to Uruguay Round, writes Frances Williams

tariff-cutting.

Washington wants to achieve the Uruguay Round target of a one-third cut in tariffs mainly by a selective lowering of duties, including a number of sectors in which the major traders would agree to reciprocal duty-free access.

The US zero-for-zero list covers

for paper and wood products, non-ferrous metals, electronics, fish and alcoholic drinks.

The revised US tariff offer presented to trading partners last Friday amounts to cuts averaging just over one-third - but this includes zero-for-zero deals the EC and others have not agreed.

than low tariffs.

This would have greatly simplified the talks, but the US refused to accept a formula, largely because it does not want programmed cuts in very high tariffs on textiles and other sensitive goods.

These "tariff peaks", which for textiles range up to 36 per cent, have

Tariff negotiators from some 20 countries involved in the Uruguay round of global trade talks met yesterday to take stock of progress towards a tariff accord, following inconclusive US-EC talks over the weekend, writes Frances Williams.

"It's hard to be optimistic - we just don't seem to be making progress," said an EC official after the meeting in Geneva which reviewed the electronics, chemicals, pharmaceuticals and textiles sectors.

The EC claims the US offer to cut high textiles tariffs, a critical area for many developing countries as well as the Community, is "absolutely minimal". Among its demands, the US wants Brussels to agree to eliminate tariffs on electronics goods, which it has so far refused to do.

Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, was due to meet senior negotiators from a few key countries last night to assess prospects for a rapid conclusion of the round.

pharmaceuticals, construction machinery and medical equipment, to which the EC has agreed along with harmonisation at low levels of duties on chemicals.

There is also agreement in principle to phase out tariffs on steel, though the US is making this conditional on reaching a still-contentious multilateral steel agreement that would also eliminate most state subsidies for steel producers.

However, Washington is having little success in persuading the EC to go along with zero-for-zero agreements

The EC dislikes this sectoral approach to tariff cutting, stating that it contradicts the essence of trade bargaining - the trade-off between concessions in one area against gains in another.

"Zero-for-zero deals are unbalanced by definition," says one senior EC negotiator, because the sectors put forward are always the ones which most benefit the demander.

The EC wanted the negotiations to adopt a formula approach, in which all tariffs would be reduced but high ones would come down more steeply

been a principal target of EC negotiators, who have offered harmonised tariffs on textiles with a maximum duty of 12 per cent.

US officials argue that they are prepared to cut high tariffs on textiles, ceramics, footwear, glass and dye-stuffs, provided they have a satisfactory zero-for-zero package.

However, the EC says it is not prepared to concede more zero-for-zero deals unless Washington puts its "tariff peak" cards on the table.

Even then, Brussels could face problems in agreeing, say, duty-free entry

for electronics goods, where the EC's 14 per cent tariff on semiconductors helps protect what remains of a European chip manufacturing presence from American and Asian competition.

When the US and EC settled their farm trade spat at the end of November, they also agreed to aim for a "maximum package" of tariff cuts going well beyond the one-third Uruguay Round target. Now that target, while achievable, is probably the maximum on offer.

And even if Washington and Brussels reach a market access agreement between themselves, the Uruguay Round cannot end until all participants have drawn up tariff schedules.

Though concessions swapped between the two biggest traders are automatically generalised through the operation of the Most-Favoured-Nation clause of the General Agreement on Tariffs and Trade (requiring Gatt members to offer all countries the most favourable trade terms available), there are many goods they do not trade between themselves.

Thus, if the US cuts tariff peaks on textile products of interest to the EC, it need not offer similar cuts on textile products which matter to third world exporters.

Developing countries, which are themselves under pressure to cut their generally higher tariffs, say the results of the market access negotiations will be decisive in determining whether the overall Uruguay Round accord is acceptable. See Editorial comment

Tokyo trader buys India yarn stake

By Kunal Bose in Calcutta

ITOCHU, the Japanese trading house which buys cotton yarn from India, has decided to participate in the equity of Patspin India. The company, based in the southern state of Kerala, makes cotton yarn for export only.

Itochu will be nominating a director on the Patspin board. Mr BK Patodia, director of Patspin, said Itochu would buy 11 per cent equity of Patspin for \$1m (£600,000).

The Japanese company has undertaken to buy most of Patspin's yarn production for overseas distribution. Kerala's state government is also taking 12 per cent of the company's equity.

The Patspin plant, with a capacity of 26,208 spindles, will start production in July. Mr Patodia said company plans included producing higher value added knitting yarns and dyeing of yarns, but these had to be approved by Itochu.

The Patodias own two other yarn manufacturing companies, GTN Textiles and Perfect Spinners. They have a long-standing business relationship with Itochu.

OECD Export Credit Rates
THE Organisation for Economic Co-operation and Development (OECD) announced new minimum interest rates (%) for officially-exported export credits for Jan 15-Feb 14 (Dec 15-Jan 14 in brackets)

D-MARK	7.87	(8.18)
ECU	9.00	(9.18)
FRENCH FRANC	9.44	(9.33)
GUILDER up to 5 years	8.05	(8.30)
5-8.5 years	8.10	(8.30)
more than 8.5 years	8.35	(8.45)
ITALIAN LIRA	13.31	(13.16)
YEN	5.30	(same)
PESETA	13.99	(14.02)
STERLING	8.30	(8.10)
SWISS FRANC	8.78	(7.18)
US DOLLAR for credits up to five years	6.21	(6.14)
5-8.5 years	7.08	(7.04)
for credits of over 8.5 years	7.46	(7.49)

These rates are published monthly by the Financial Times, normally around the middle of each month. A premium of 0.2 per cent is to be added to the credit rates when fixing at bid, interest rates may not be fixed for longer than 120 days. SDR-based rates of interest are the same for all currencies. For the period from Jan 15 through July 14 1992, the SDR-based rate will be 7.55 per cent. It replaces the previous rate of 8.10 per cent. The SDR-based rate will again be subject to change on July 15.

Indonesia urges Japan to cut tariffs

JAPAN'S prime minister, Mr Kiichi Miyazawa, arrived in Jakarta yesterday on the first leg of a south-east Asian tour and was immediately urged to open up his country's economy, Reuter reports from Jakarta.

An editorial in the Jakarta Post daily yesterday called for stronger Japanese assurances backed by action to remove tariff barriers.

President Suharto was expected to raise the issue of high tariffs on Indonesian plywood, one of the country's biggest exports, in formal talks with Mr Miyazawa today.

Japanese officials in Tokyo said Mr Miyazawa would stress the importance of a continuing US military presence in the region in his talks in Indonesia, Malaysia, Thailand and Brunei.

This would be the thrust of a keynote speech Mr Miyazawa would make in Bangkok on Saturday, they said.

● SANYO Electric, the Japanese consumer electronics company, yesterday announced a \$27m (£17.7m) joint venture to manufacture refrigerator compressors in Indonesia, Robert Thomson writes from Tokyo.

The announcement coincided yesterday with the arrival in Jakarta of Mr Miyazawa, who will encourage the Indonesia government to maintain a stable economy to ensure a steady flow of investment.

Sanyo will provide 90 per cent of the capital for P.T. Sanyo Compressor Indonesia, to be based in West Java. The remaining 10 per cent will be held by two local private investors.

"We will establish this company in response to growing worldwide demand for small-sized reciprocating compressors," Sanyo said. "Indonesia is a large market, and the labour resources are excellent so we decided to build the new factory here."

Production is expected to begin in June next year, with initial annual production of 400,000 units, rising to 1.2m units over 5 years. The new company will eventually have about 440 employees.

Sanyo already has compressor plants in Thailand, Singapore, and Taiwan, and three subsidiaries in Indonesia manufacture televisions, batteries, and electronic components.

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Miti expects recovery to be delayed

By Charles Leadbeater
in Tokyo

MR Noboru Hatakeyama, vice-minister at the Ministry of International Trade and Industry (MITI), said yesterday the Japanese economy would begin to recover in the autumn at the earliest as official figures showed that deep cuts in industrial investment are continuing unabated.

Machine tool orders last November were 29.8 per cent down on the same month in 1991, with orders from the automobile industry down 43.8 per cent, according to the Machine Tool Builders' Association.

Orders for general industrial machinery last November were 39.4 per cent below the same month in 1991, with exports down 84 per cent, according to the Society of Industrial Machinery Manufacturers.

Mr Hatakeyama said Japanese industry had divided into three groups in the past five months: industries such as cars, semiconductors and home appliances in which shipments were down by about 10 per cent; video recorders, computers and air conditioners where shipments were 20 per cent down; and those such as machine tools where the falls had reached about 40 per cent.

He disclosed that, over the past four months, 75 industries had applied for government

subsidies to help them cover the cost of retraining or transferring laid-off workers at about 80,000 factories.

This is still well short of the level of subsidies reached during the downturn in the mid-1980s caused by the appreciation of the yen, when 161 industries were given employment subsidies.

Mr Hatakeyama would not be drawn on whether the economy would need an additional fiscal stimulus to recover. However, he noted that the recently agreed budget for 1993, which provides for a mere 0.2 per cent increase in overall public spending, was far less stimulatory than the original budget for 1992 combined with the ¥10,700bn (¥57bn) emergency package announced last August.

Private sector economists believe it is almost certain there will be another supplementary budget later this year as well as measures to front-load public spending by bringing forward commitments from the second half of the year.

Mr Gaiishi Hiraiwa, chairman of the powerful Keidanren, the Federation of Economic Organisations, stepped up employer pressure on the government to take further measures by calling for another emergency package, combining tax and interest rate cuts, if the economy fails to revive by the end of March.

Sharif worried over relations with India

By Stefan Wagstyl and Farhan Bokhari in Islamabad

MR Nawaz Sharif, the Pakistani prime minister, yesterday expressed concern about deteriorating relations with India following an upsurge in Hindu-Muslim violence prompted by the destruction of the Ayodhya mosque.

"This tension is not good for either country," he said in an interview with the Financial Times.

India has cut Pakistan's consular staff to retaliate for a



Nawaz Sharif: "tension is not good for either country"

similar reduction in India's diplomatic presence in Karachi. In the latest row between the two long-term rivals.

Mr Sharif was speaking in the wake of a sharp upsurge in violence in Kashmir, where Indian security forces are battling against Moslem insurgents, and in Bombay, where Moslems and Hindus are fighting in incidents provoked by the sacking of the mosque in Ayodhya, northern India, by militant Hindus.

Mr Sharif denied Indian charges, that Pakistan was helping Moslem Kashmiri insurgents with money, arms and training. He also dismissed a warning from the US that, if Pakistan persisted with such aid, it risked being branded as a terrorist nation and put on a blacklist consisting of Cuba, North Korea, Iran, Iraq, Libya and Syria. Mr Sharif said Islamabad was explaining to Washington that Pakistan was not involved in Kashmir.

The prime minister said Pakistan's help was limited to moral and diplomatic support. He added that Pakistan was also concerned about "the sufferings of India's Moslems" following the Ayodhya incident but there would be no interference in India's internal affairs.

Savimbi says MPLA has not captured headquarters

ANGOLAN rebel leader Jonas Savimbi, in a defiant radio broadcast, told followers yesterday he was still at his post in his stronghold, Huambo, and his Unita forces were still battling government troops. Reuter reports from Johannesburg.

"It is a lie that my house is in MPLA (government) hands," Mr Savimbi declared over his group's radio, The Voice of the Resistance of the Black Cockrel.

The battle for Huambo, Angola's second most important city, has been raging for three days, with little independent information reaching the outside and both sides issuing wildly conflicting claims.

Diplomats in the capital, Luanda, believed yesterday that the government had the upper hand and most Unita troops had retreated to the outskirts of the central highlands city.

An army communiqué on Saturday said government troops had captured Mr Savimbi's headquarters, a villa known as "the White House" near Huambo airport, and his supporters were fleeing.

Diplomats in Luanda, reached by telephone, also said that after two weeks of fierce fighting the two sides might be nearly ready to negotiate again.

The Unita leader said in his broadcast that his organisation was ready to talk to the MPLA (Popular Movement for the Liberation of Angola) whenever the MPLA wanted.

Diplomats said Unita and the government had already held talks at military commander level which indicated talks at a higher level could be on the cards.

One western diplomat told Reuters that the city of Sumbe, south of Luanda, had been mooted as a venue.

Saddam pushes UN resolve to the limit

PRESIDENT Saddam Hussein's recent actions suggest that he is moving from the merely provocative to the almost reckless in his challenges to the United Nations and the US-led Gulf war alliance.

He has chosen to test the resolve of the UN in three ways. First, by sending aircraft and surface-to-air missiles into the exclusion zone south of the 32nd parallel. Second, by refusing to allow UN inspectors to fly into Baghdad to continue their search for weapons of mass destruction. And third, by sending hundreds of Iraqis across the newly demarcated border with Kuwait to carry off missiles, weapons and other equipment.

Any one of these actions could be taken as a sufficiently serious breach of the post-Gulf war UN resolutions to warrant a military response. Taken together the three provocations indicate that the Iraqi leader is prepared to withstand air strikes by the American, British and French forces based in Saudi Arabia and the Gulf.

The Iraqi leader's response last week to the ultimatum for removing surface-to-air missiles from the air exclusion zone revealed what an apparently risky game he was playing.

Baghdad continued its belligerent statements right up to the deadline last Friday night and ultimately relied on US electronic surveillance to decide that the missiles had been moved to positions where they no longer posed a threat. The Iraqis left themselves no other avenue for retreat and subsequently denied they had bowed to US demands.

They have embarked on a scarcely less reckless course by refusing UN weapons inspectors the right to fly into Baghdad in their own aircraft. Last August, President George Bush was believed to have been ready to order air strikes if Iraq refused a request by the weapons team to visit ministries in Baghdad.

At the last moment the UN team did not file the request

and confrontation was postponed, but shortly afterwards Washington decided, in conjunction with Britain and France, that action had to be taken to protect the Shia population in the south against further attacks by the Baghdad regime. By blocking the UN team from even entering Iraq, Mr Saddam will be well aware of the possible response.

Against this already tense

Further allied attacks on Iraq would allow Mr Saddam to reinforce his political posture as the only Middle Eastern leader willing to stand up to the world's largest military power, writes Roger Matthews

background, the incursion by Iraqis into the border area near the port of Umm Qasr, part of which reverts to Kuwait under the redrawn border, was sure to set off even louder alarm bells. In part it can be explained by the provision for Iraq to remove some of its equipment before the new border comes into effect, but seizing a range of weaponry as UN observers watched made the incursion wholly political in its effect.

In being so provocative Mr Saddam would appear to have calculated that whatever the outcome, his own position within Iraq need not be weakened. As was seen from the Gulf war, a massive military defeat did not seriously weaken his grip on power.

Further allied attacks on

Iraqi military installations, such as were threatened last week, may not prove any more effective in achieving the Western aim of forcing a change of regime in Baghdad.

On the other hand, they would allow Mr Saddam to reinforce his political posture as the only Middle Eastern leader willing to stand up to the world's largest military power at a time when there is widespread regional anxiety about the danger of Iraq being split into three.

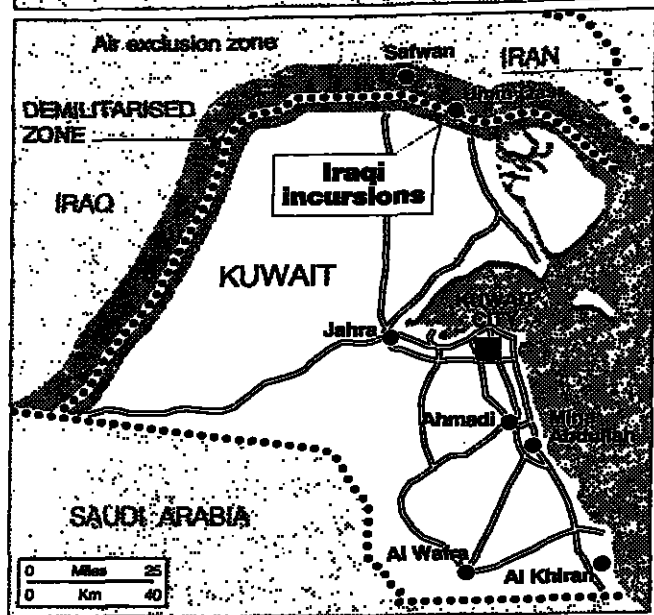
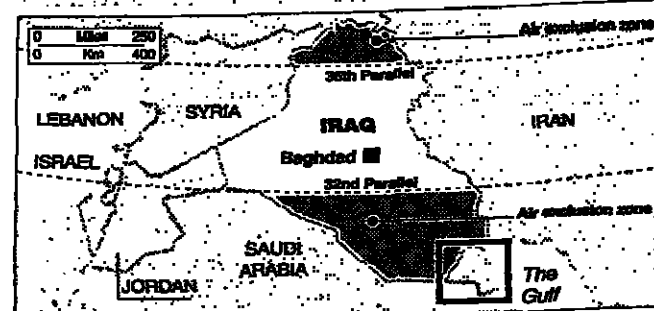
With over 400 Palestinians stranded by Israel in southern Lebanon in defiance of a UN resolution and Islamic nations meeting to protest at the suffering of Bosnian Moslems, the Iraqi-inspired crisis in the Gulf is also well timed to highlight the contrasts in US attitudes.

If Mr Saddam calculates that he has not too much to lose by provoking President Bush during his final days in office, he must also reckon that he has a chance of harvesting bigger political gains by facing down the allies. There is an undoubted perception in the Gulf, including Iran, that Mr Bill Clinton will be less ready to order American armed forces into action than Mr Bush. Arab and Iranian officials have absorbed the simplistic headline messages that Mr Clinton will be devoting the greater part of his energies to resolving domestic, economic issues.

But the single most difficult calculation to be made about Mr Saddam is how vulnerable he feels to Iraq's mounting economic difficulties when added to the knowledge that he cannot indefinitely sustain a situation which denies his forces access to large parts of the country.

As his refusal to withdraw from Kuwait demonstrated, Mr Saddam is a gambler whose calculation of the odds defies normal bookmaking mathematics. He might think on this occasion that he is placing a quite modest bet which, for him at least, is likely to pay some sort of a dividend.

The tension rises



UN resolution on the new border

IN A resolution running to 34 operative paragraphs, approved on April 3 1991, the UN Security Council called on the secretary-general "to lend assistance to make arrangements" with Iraq and Kuwait to demarcate their boundary, writes Our UN Correspondent in New York.

The Council so decided to guarantee the inviolability of that boundary and "take as appropriate all necessary measures to that end in accordance with the Charter".

After a series of meetings in New York and Geneva, the UN Iraq-Kuwait boundary demarcation commission, set up under the resolution, announced that physical demarcation of part of the border was completed last November.

The commission decided that the line should be moved north effective on January 15 - next Friday. But a map of the proposed changes has not yet been issued. However, a commission official said yesterday that at the widest point the loss of Iraqi territory under the proposed changes amounted to no more than about 700 metres.

A flight-exclusion zone north of the 36th parallel was imposed on Iraq after the Gulf war, mainly to protect the oppressed Kurds. Coalition members invoked Security Council Resolution 688 of April 1991 which demanded that President Saddam Hussein stop oppressing his own people. The resolution did not threaten force. But last week, in giving Iraq 48 hours to withdraw anti-aircraft missiles from the no-fly zone imposed on the south to protect the Shias, the US, UK and France warned of an appropriate, decisive response if Baghdad did not comply.

1992

End-July: Iraqi troops surround Shia strongholds in south after intensifying air attacks on the rebels. August: Iraq continues delaying tactics over UN inspections, and concern grows among western allies over the Shias. On August 26, the US, UK and France declare an air exclusion zone in southern Iraq to protect the Shias from air attack.

September/November: Confrontations between Iraq and the allies quieten as the US presidential election campaign moves towards its climax with the victory of Bill Clinton.

December 27: US aircraft down Iraqi warplane in southern air exclusion zone. December 28: US says Iraqi aircraft made more sorties in the southern exclusion zone but no shots were fired at them.

1993

January 2-3: Iraqis cross Kuwaiti border in apparent attempt to take equipment such as water tanks and electricity cables they say belong to Iraq. They are reported to leave empty-handed.

January 6: US expresses concern at Iraq's deployment of radar and surface-to-air missiles inside the exclusion zone and says it is considering how to respond.

January 6: US, UK and France, supported by Russia, demand removal of batteries within 48 hours or the allies will "respond appropriately and decisively".

January 7: US reports Iraqis begin dispersing missiles.

January 8-9: US reports further movement of missiles, as well as aircraft, finally concluding that all the batteries had been dismantled and moved back to original sites.

January 10-11: Iraqis cross Kuwaiti border and seize abandoned armaments and begin dismantling naval base warehouses. The incursions coincide with Iraqi moves to prevent UN teams from coming into the country and declarations that Iraq will free itself of the air exclusion zones.

Panic grips city after seven days of violence leave at least 175 dead

Bombay leaders demand army control

By Shiraz Sidhva
in New Delhi

TOP Bombay industrialists including Mr JRD Tata, Mr Ramakrishna Bajaj and Mr SP Godrej yesterday urged the Indian government to declare a partial emergency and allow the army full control of India's commercial capital which was paralysed by violence for the seventh day running, leaving 175 people dead and more than 700 injured.

The industrialists, along with leading citizens such as Mr Nani Palkhivala, the eminent jurist, and veteran film actor Dilip Kumar, said in a statement that the situation in Bombay was "totally out of hand" and that "criminals, monsters and beasts in the form of men had taken over the city".

They urged that Bombay be declared "a gravely disturbed area," and that "any delay in taking such a step would be a crime against the nation" since the "democratic process of the government had failed".

Mr Sharad Pawar, the defence minister, ordered troops to suppress widening Hindu-Muslim bloodshed. Extra forces were rushed to Bombay, a city of 12m, and convoys of heavily-armed soldiers imposed an uneasy calm in some areas worst affected by the dramatic flare-up.

A cloud of smoke hung over the city as the fire services fought to control flames consuming the shops, houses and vehicles set alight by rampaging mobs in several parts of the city.

Banks, the stock exchange, shops and offices remained closed, many of them for the fourth day as panic gripped the city. Hundreds of residents, mostly industrial workers in the worst-affected areas, fled



BJP leaders LK Advani and H H Joshi gesture following their release after being held after demolition of the Ayodhya mosque

their homes to catch trains out of Bombay. Two special trains to Gorakhpur and Calcutta evacuated homeless people.

Government officials said additional army and paramilitary troops would be sent in to reinforce the security forces which took up positions in 25 riot-ravaged areas yesterday.

The International Federation of Working Journalists has condemned the attacks on Moslem journalists and newspaper offices in the past two days.

The city has been tense since last month's nationwide riots triggered by the destruction of

Ayodhya mosque by Hindu zealots in which more than 1,200 people died.

But the new flare-up appeared to have been deliberately fanned by Hindu political groups trying to push prime minister P V Narasimha Rao into an early general election, political sources said.

Leaders of the opposition Janata Dal party courted arrest in New Delhi yesterday, demanding the dismissal of the Maharashtra and Gujarat state governments for failing to control the violence in Bombay and Ahmedabad.

The situation remained tense in Gujarat with the death toll in the state reaching 57, with seven more reported yesterday.

Mr Murli Manohar Joshi, president of the militant Hindu Bharatiya Janata party (BJP), reiterated his party's commitment to build Hindu temples on the site of the demolished mosque in Ayodhya, and at two other places, Kashi and Mathura, in northern India where Hindus claim Moslem conquerors destroyed temples to build mosques.

Mr Joshi and other BJP lead-

ers were released from a month's detention yesterday. The BJP, India's largest opposition party, will meet this morning to chalk out a future political strategy.

The Hindu party is most likely to demand an early election, claiming that Mr Narasimha Rao had lost the confidence of the people following the events at Ayodhya.

England's opening one-day cricket international against India in Ahmedabad on Saturday has been called off by the Board of Control for Cricket in India because of the violence.

Whites plan South African exodus

A South African research group said yesterday that more than 250,000 whites were thinking of emigrating because of economic problems, crime and political uncertainty, Reuter reports from Johannesburg. Such fears were also discouraging foreign professionals from coming to South Africa.

The Human Sciences Research Council said a "righting number" of white school-leavers, particularly Afrikaans-speakers, were thinking of leaving.

US Marines in crackdown on Somali gun bazaar

By Julian Ozanne in Nairobi

US MARINES closed down Mogadishu's gun bazaar yesterday continuing an unofficial policy of arms reduction in the chaotic country.

Their action came as Somali warlords agreed to declare a ceasefire and start dismantling their militias of heavy weapons, a move which further strengthened the tentative peace agreement taking shape at talks in Addis Ababa.

Although the ceasefire is unlikely to end fighting in Somalia, where

unruly militiamen, freelance gunmen and bandits continue to hold sway, the agreement, if honoured, could mark a significant step down the long road to peace.

At the United Nations-sponsored talks in the Ethiopian capital yesterday 15 clan-based factions committed themselves to handing over all heavy weapons to a monitoring group, to be composed of UN troops, until a legitimate Somali government is formed. The warlords and faction leaders also agreed to move militias into camps outside the main towns by March 1 in preparation for complete

disarmament; to establish a register for all civilian weapons; to free all political prisoners; and return confiscated property to rightful owners.

Delegates have already agreed to convene a national reconciliation conference on March 15 which will write a national charter and create an interim assembly and government. Talks were still deadlocked yesterday, however, on who should attend the conference, which will have extraordinary power to chart Somalia's political future, including the thorny issue of choosing an interim president. Diplomats and observers in Addis

Ababa say they have sensed a new mood of realism among the warlords in the past five days. They say the warlords are increasingly aware that their power, based on monopoly of heavy weapons and food aid, is disintegrating and they risk being swept away by events which expose their illegitimacy.

Intensified efforts by foreign troops at what US officials describe as "arms reduction", rather than disarmament which has been publicly ruled out by Washington, have clipped the wings of the militia bosses.

Warlords such as Gen Mohamed

Farah Aided, Somalia's most dominant strongman, who originally opposed an early national reconciliation conference, have suddenly argued for a hasty March date.

Many Somalis, however, have criticised the warlords to tie up a deal aimed at preserving their illegitimate power rather than opening up the peace process to clan elders, intellectuals and exiled politicians. They question whether any deal struck by increasingly desperate faction leaders will be able to deliver a lasting solution to the country's woes.

Some have emphasised the need for what LegCo decides to accord with the 1991 Sino-British Joint Declaration and the 1990 Basic Law - Hong Kong's mini-constitution which comes into force in 1997.

This appears to raise the possibility of China accepting Mr Patten's legislation if LegCo amends it sufficiently.

مكتبة النخيل

Perot's return fires talk of White House ambition

By Jurek Martin
in Washington

MR ROSS PEROT yesterday relaunched his grassroots national political organisation, United We Stand America, by inviting anybody willing to pay \$15 to sign up as a member.

Just 10 weeks after capturing the votes of nearly one in five Americans as the indepen-

dent candidate in the presidential election, the Texas billionaire said the organisation's aim was closely to monitor the performance of the new administration and Congress in cutting the budget deficit and improving the nation's economic and social infrastructure.

Mr Perot has adopted a low profile since November but his Dallas press conference yester-

day marked the start of a round of television talk shows, and which will inevitably revive talk about his ambitions for 1996.

He insisted the organisation would remain non-partisan. However, a US syndicated newspaper column yesterday raised the possibility that Mr Perot could contest the 1996 election on the Republican ticket.

The Evans and Novak article, admittedly speculative, noted a recent meeting in Philadelphia between Mr Perot, Mr Robert Dole, the Senate minority leader, and Senator Arlen Specter, the Pennsylvania Republican, during which Mr Perot spoke of "revitalising" the opposition party.

"Since another third-party Perot run for president would scarcely revitalise the GOP,"

the columnists wrote, "the inference from the meeting is that the lifelong political independent from Texas might don Republican colours".

Mr Perot and Senator Dole are on reasonably good terms. Mr Dole is also engaged in a struggle for hegemony in the Republican party, particularly against the group of "bleeding heart" conservatives led by Mr Jack Kemp, the outgoing hous-

ing secretary with naked presidential ambitions.

Mr Kemp, along with Mr William Bennett, the former education secretary, and Mr Vin Weber, who resigned as a congressman last year, will today set up a political organisation designed, in part, to appeal to Perot voters. Mr Bennett told Evans and Novak: "We should ignore him and go for his people."

Mr Perot, whose animosity towards President George Bush was conspicuous last year, yesterday declined to speculate on his longer term plans. He was, however, critical of the nomination of Mr Ron Brown as commerce secretary because of his career as a lobbyist. Mr Brown might be "a fine man," he said, but he represented all "we know to be wrong" in Washington.

Nicaragua devalues to lift economy

By Damien Fraser
in Mexico City

NICARAGUA has devalued its currency in an attempt to boost the economy and raise exports.

The US dollar will now fetch 6 rather than 5 córdobas, ending almost two years of a fixed exchange rate. This represents a devaluation of 16.66 per cent for external purposes, using the International Monetary Fund's method of calculation. The córdoba will slide to a year-end target of 8.30 to the dollar.

The devaluation was provoked by last year's anaemic growth of 0.5 per cent, lower-than-expected coffee prices, and delays in promised US aid. It was accompanied by measures to stimulate foreign and domestic investment, and higher tariffs on imports of luxury goods.

President Violeta Barrios de Chamorro heralded a shift in economic policy when she told the National Assembly that social issues would be a priority of the government this year and partly blamed her austere economic policies for rising poverty and unemployment.

Economic policy would, in future, be aimed at "reactivation in solidarity with the poor, unemployed and the population affected by Nicaragua's drought," she said.

The fixed exchange rate, coupled with a balanced budget, had helped Nicaragua reduce inflation from 7,000 per cent in 1990 to 3.8 per cent last year. But per capita income has declined for the past nine years, and some 80 per cent of the adult population is under-employed or jobless.

The shift in economic policy may be intended to appease the left-wing Sandinista party, on whose support Mrs Chamorro depends and which has been critical of the government's orthodox economic policy. Over the weekend Mrs Chamorro appointed three Sandinistas to her cabinet.

The conservative coalition that helped Mrs Chamorro to office, and which has since been bitterly critical of her reconciliation with the Sandinistas, formally abandoned her over the weekend and boycotted the opening of the National Assembly.

On Saturday, Vice-President Virgilio Godoy led a march through Managua demanding Mrs Chamorro's resignation.

Correction

Mexican inflation

Due to an editing error, Mexico's inflation rate in December was incorrectly given in some editions of Saturday's paper. The correct inflation figure is 1.4 per cent.

Argentina draws foreign scavengers

Companies rush to pick up pieces of a dismantled public sector, writes John Barham

AS Argentina dismantles almost its entire public sector, foreign companies are diving in to pick up the pieces.

In little more than three years, the government has privatised 51 companies, raising \$5.6bn in cash, cancelling \$12bn of foreign debt and transferring \$1.3bn of financial liabilities to the buyers of privatised companies. It has also won commitments from the companies' new managements for investment programmes averaging \$4bn a year up to the turn of the century.

In doing so, it has attracted respected international corporations which have suffered from a lack of investment and years of neglect. British Gas distributes gas in Buenos Aires, France Telecom operates the telephones in the northern half of the country and Chilean companies generate electricity.

Foreign companies' incursions into Argentina, an economy suffering hyperinflation a little over three years ago, often reflect wider international strategies. British Gas, which holds 29 per cent of Metrogas, the new Buenos Aires gas distributor, aims to expand substantially its overseas operations, which contributed 10 per cent of the group's 1991 profit of \$22m.

Mr Peter Lehmann, who headed the Metrogas acquisition, says Argentina represented an unusual opportunity to enter a large but under-developed gas market. Metrogas, with forecast annual turnover of \$600m, will be among the world's larger distribution companies; yet it also offers significant growth opportunities.

Improved maintenance, billing, and marketing techniques at all privatised companies can easily yield profits well in excess of the 12-18 per cent yield on Argentine government debt, the benchmark investment.

The risks are still substantial, particularly if today's reasonably stable economy suddenly deteriorated. However, buyers think the government has set the prices they can charge high enough to fund investments and has also linked them to the dollar, reducing inflation and devaluation risks.

Foreign investors also hope that participation of a wide

MAJOR FOREIGN STAKES IN ARGENTINE PRIVATISATION					
Company	Date	Amount	Shares sold (%)	Main buyers	
Aerolíneas Argentinas	Nov 90	\$280m cash	85	Iberia, Spain	
Entel (telephones)	Nov 90	\$1.6bn debt \$214m cash \$2bn debt	60	Telecom France, STET Italy, Telefonica, Spain	
Electricity					
Central Puerto	Apr 92	\$92.2m cash	60	Chilgener, Chile	
Cent. Costanera	May 92	\$30.1m cash	60	Endesa, Chile	
Edenor	Aug 92	\$30.0m cash \$397.5m debt	51	Electricité de France	
Edesur	Aug 92	\$30.0m cash \$481.0m debt	51	PSI Energy Inc	
Edelap	Nov 92	\$5m cash \$134m debt	51	Houston Light & Power	
Steel					
SOMISA	Oct 92	\$140m cash \$12.1 debt	80	CVRD, Usiminas (Brazil), ACP, Chile	
Gas					
Trana del Sur	Dec 92	\$305m cash \$256m debt	70	Enron Pipeline Co, US	
Trana del Norte	Dec 92	\$68m cash \$182m debt	70	Novacorp, Canada	
Dist. Pampeana	Dec 92	\$18m cash \$217m debt	70	Camuzzi, Italy	
Dist. Metro	Dec 92	\$300m	70	British Gas, UK	
Dist. BA Norte	Dec 92	\$150m	70	Gas Natural, Spain	
Water					
OSN (Water)	Dec 92	30-year concession		Lyonnais des Eaux, France	

* Nominal Value * Face value * Bid value in cash & debt

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IADB launches Latin America investment fund

The InterAmerican Development Bank yesterday launched its much-delayed Multilateral Investment Fund to promote private sector investment, financial market deregulation and other economic reforms in Latin America, writes Nancy Dunne.

President George Bush proposed a \$1.5bn fund in June 1990 as part of his Enterprise for the Americas Initiative. He envisaged that the US, EC and Japan would each give \$500m over five years to get the fund established. Contributions, however, have totalled less than \$1.26bn. Although Japan has pledged its \$500m, Europe has been less generous. Spain is contributing \$50m, Germany

\$30m, Italy \$30m, France \$15m, Portugal \$4m. The US Congress has authorised \$90m for the first year, rather than the \$100m requested by the president. Latin American countries are contributing the rest.

The fund will have three separate facilities. One will provide technical assistance to identify and implement policy changes needed to boost the private sector. A "human resources" facility will lift productivity by funding education and worker retraining programmes. Another facility will establish a revolving fund to make loans and equity investments in support of micro- and small-business enterprises run by women, minorities and the poor.

lines Argentinas, was privatised in 1990 - before a raft of changes to clean up the privatisation programme introduced by the reform-minded economy minister Domingo Cavallo. Spain's state-owned Iberia took 30 per cent.

Government officials are

This has heightened concerns that the Argentine companies active in the privatisations as minority partners have paid too much for their assets and are financially overextended. This is denied by the companies.

Mr Roberto Roca, president

but does expect to increase debt by \$100m a year.

Mr Oscar Vicente, vice president of Perez Companie, Argentina's largest industrial conglomerate, says his company doubled its net worth to \$1.9bn by buying \$875.9m-worth of state assets. All the same, he

still has some way to go. The government will soon begin floating off residual minority shareholdings in privatised companies, worth an estimated \$2bn. And this year will see the beginning of the biggest privatisation of them all: the sale of 70 per cent of YPF, the national oil company and Argentina's largest company, worth in total over \$8.5bn.

There is a growing debate over the government's decision to sell YPF as a single unit, rather than breaking it into separate business units as it did to ensure competition in the electricity and gas industries.

There is one major government asset that is not on the privatisation agenda - at least in the foreseeable future: Banco de la Nación Argentina, the government-owned commercial bank and the country's largest financial institution. Officials say they need it because it enables them to oversee and pressurise the private financial system.

This is an explanation received sceptically by some in Buenos Aires, who believe that now that the central bank is independent, the government still wants an arm for discreet borrowing and financial support operations.



The trial of Mr Clark Clifford (left) and law partner Mr Robert Altman (right) will go ahead. However, the judge left open the possibility of separating the prosecutions

Judge refuses to drop fraud charges against Clifford

By Alan Friedman
in New York

A NEW YORK state judge yesterday refused to dismiss a fraud and bribery indictment against Mr Clark Clifford, the 86-year-old former US defence secretary, in connection with the Bank of Credit and Commerce International (BCCI) scandal.

Mr Clifford's lawyers had made the request because of his heart condition. But Judge John Bradley said the medical testimony was "conflicting" and the trial of Mr Clifford, and of Mr Robert Altman, his law partner, should go ahead on February 15.

The judge concluded that Mr Clifford was "trying to manipulate the criminal justice system to his own advantage," but left open the possibility of delaying his trial by separating it from Mr Altman's.

Mr Clifford and Mr Altman resigned in August 1991 as chairman and president of First American Bankshares, a leading Washington bank, and were charged in New York last July with fraud, bribery and allegedly concealing from US banking regulators their know-

ledge of BCCI's secret control of First American.

Judge Bradley dismissed broader conspiracy charges against Mr Clifford, on the grounds that the statute of limitations had expired.

Referring to the remaining criminal charges, the judge said that after reading 9,500 pages of the underlying Grand Jury minutes he had the impression "that the evidence of guilt is overwhelming".

The judge said Mr Clifford had an obligation to appear on Thursday in New York for a pre-trial hearing, but could waive his right to appear on health grounds.

Mr Clifford's lawyers have been trying for months either to delay the trial or have the case dismissed. But aides to Mr Robert Morgenthau, the Manhattan district attorney who has spearheaded BCCI prosecutions in the US, have argued that Mr Clifford should stand trial.

Both he and Mr Altman also face a separate indictment in Washington on charges of allegedly lying to federal banking regulators about their knowledge of BCCI's secret ownership of First American.

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NEWS: UK

Oil tanker movements face scrutiny

By Deborah Hargreaves
and Ivor Owen

AN INQUIRY into the Braer disaster is to consider stricter regulation of oil tanker movements off the UK coast in order to avoid a repetition of the environmental damage caused after the vessel ran aground in the Shetland Islands last week. The government announced yesterday that Lord Donaldson, a former Master of the Rolls - one of the most senior UK lawyers - will head an additional inquiry into the disaster. The marine accident investigation branch of the Department of Transport has already begun an investigation into the causes of the wreck.

The Braer continued to be battered by hurricane-force storms yesterday, which caused further damage to more than half of the vessel's oil tanks, which were all heavily leaking into the sea. Hopes of recovering any of the Braer's oil before it caused further pollution were diminishing as storms continued to rage.

Captain Geert Koffeman of Smit Tak, the Dutch salvage company handling the Braer, said: "We can never be sure we will recover any oil. There is no guarantee, but we are doing our best." He indicated that the ship could break up within days in some of the worst weather conditions ever experienced in the Shetland Islands.

However, the Department of Transport's Marine Pollution Control Centre said it had still received no reports of any substantial quantities of oil coming ashore.

The Royal Society for the Protection of Birds said that important breeding colonies for shag and black gull were at risk of being wiped out by the oil spill. The tanker's US-based operator, Bergvall and Hudner, yesterday promised a "substantial" contribution to the wildlife clean-up costs on the Shetland Islands. Company officials believe the bill for the clean-up could run into "hundreds of thousands of pounds."

Mr Ian Lang, Scottish secretary, and Mr John MacGregor, transport secretary, underlined in the House of Commons the government's determination to ensure that, ultimately, the "polluter pays" principle was enforced.

Mr MacGregor said the Donaldson inquiry has been called "to advise on whether any further measures are appropriate and feasible to protect the UK coastline from pollution from merchant shipping. Due consideration should be given to the international and economic implications of any new measures."

He made a cautious response to demands for unilateral action by the UK to restrict oil tanker movements in the English channel and other areas where a collision or other accident would be likely to have disastrous consequences.

While stressing that the Donaldson inquiry would be free to make recommendations, he suggested that concerted action based on an international agreement was likely to produce the most effective results.

Mr MacGregor envisaged that Lord Donaldson would be joined by assessors in conducting the inquiry, and assured MPs that, if necessary, they would be able to make an interim report on proposals requiring implementation as a matter of urgency.

New head of BBC plans big shake-up

By Raymond Snoddy

MR JOHN BIRT, the new director general of the BBC, yesterday embarked on a fundamental reorganisation of the corporation and its management, designed to improve its efficiency and accountability.

The changes, Mr Birt promised a week after taking over, would make sure that in 1993 the corporation would be able to "build on its best programme traditions, enhance its creativity and absorb the best of contemporary management practice."

Mr Bob Phillips, chief executive of Independent Television News, will become deputy director general with special responsibility for bringing together BBC World Service radio and television.

In the second big outside appointment, Ms Liz Forgan, director of programmes at Channel 4, will become managing director of BBC Network Radio. She will also lead a year-long programme strategy review to define what sorts of programmes the BBC should be producing in the future.

The BBC will also set up an annual performance review in every area to measure performance against stated targets, particularly for programmes.

The blueprint for the future was produced after Mr Birt had talks with senior executives in both public and private sector industries.

Mr Birt declined to discuss yesterday whether the BBC had re-paid Channel 4 "golden handcuff" money paid to Ms Forgan to encourage her to stay at the channel. It is believed about £70,000 has been paid.

Asked about over-spends at BBC Television, Mr Birt repeated that there had been an over-spense of £38m in 1991-92 and his "best guess" was that this year's potential over-spense was £21m. Some senior BBC managers suggest the figure may be higher.

The new plans include important changes to the way programmes are commissioned and made. For the first time there will be a separation between the channel controllers who commission and schedule programmes and the departments which produce them.

There will also be a study of the extent to which programme departments should go bi-media - uniting radio and television programme making.

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Court told of 'simple' £5.2m theft from Guinness

By John Mason,
Law Courts Correspondent

MR THOMAS Ward, the US lawyer and former Guinness director, laid the ground for the theft of £5.2m from the company after its successful takeover bid for Distillers in 1986, an Old Bailey jury heard yesterday.

Opening the prosecution at the start of the final Guinness trial, Mr Victor Temple alleged that Mr Ward sought and obtained the active co-operation of Mr Ernest Saunders, the former Guinness chairman and chief executive, who lent his direct assistance to the dishonest enterprise.

Mr Ward faces one charge of stealing £5.2m from Guinness and single charges of false accounting and procuring the execution of a valuable security in relation to the alleged theft. He denies all the charges.

Mr Ward and Mr Saunders had been friends and close confidants for a number of years, Mr Temple said. Mr Ward was Mr Saunders' principal adviser and had joined the Guinness board in January 1985.

After Guinness won its takeover battle with Argyll over Distillers, the company had to pay its advisers. The charges that any particular invoices would be checked were made and both Mr Ward and Mr Saunders were sufficiently powerful to be able to deflect any queries, Mr Temple said.

This allowed the two men to put into effect a simple, clever and effective joint enterprise to steal the £5.2m, he went on. Through the submission of a false invoice, the money was paid to Marketing and Acquisition Consultants Ltd, a Jersey-based company controlled by Mr Ward.

Guinness's strategy during the takeover was decided by a committee of three directors - Mr Saunders, Mr Ward and Mr Olivier Roux, the company's finance director.

Mr Roux would appear as the prosecution's principal witness, Mr Temple said.

The trial, which is expected to last about three months, continues today.

MPs back curbs on snooping

By Ivo Dawney,
Political Correspondent

CROSS-PARTY support for legislation to prohibit snooping, whether by electronic surveillance, telephone lenses or trespass, was mounting in the Commons yesterday following the widespread leaking of the Calcutt report on press behaviour.

But MPs were sharply divided over whether the government could or should set up a powerful statutory press complaints tribunal with recourse to the courts - reportedly the most formidable teeth in Sir David Calcutt's proposals.

The Cabinet, which will discuss the report on Thursday, is divided on the question. While Mr John Major, Mr Douglas Hurd and Mr Kenneth Clarke are understood to favour action, others are dubious over how feasible it will be to devise effective legislation.

For the opposition Labour party, Ms Ann Clwyd, accused some editors of an "hysterical" reaction to the report - there was now a lot of support across the country for statutory restraints on the press, she said. Ms Clwyd supports a bill to set up a body to enforce the right of reply, targeted chiefly at protecting private citizens.

Construction industry fears further decline

By Andrew Baxter

CONSTRUCTION activity is expected to decline again this year - reaching a low point in the second half - but will rise modestly in 1994 as house building recovers with the slow improvement expected for the economy, the joint forecasting committee for the Construction Industries predicted yesterday.

The committee estimated

that output had fallen 6 per cent last year to £29.9bn at 1992 prices, and it expected a further 2 per cent fall this year followed by a 1.5 per cent rise next year.

The forecast, published by Construction Forecasting & Research, estimated that the value of new work fell 11 per cent between 1990 and 1992 to £17.5bn at 1992 prices.

A further 4 per cent downturn in new work was forecast

for this year, with another considerable fall in private non-residential construction only partly offset by increases in housing and public non-housing output.

New work was predicted to rise by 1 per cent next year based on further increases in housing output, both social and private.

The committee commented that the sole measure in the government's Autumn State-

ment on public spending which benefited construction was the release of £750m to housing associations to purchase 16,000 homes by the end of the financial year.

The forecasts for this year show variations between construction sectors. Public and private housing output were both predicted to rise 10 per cent this year and 11 per cent and 12 per cent respectively next year.

Britain in brief



BCCI court hearing postponed

A High Court hearing to consider whether a meeting should be called in the UK for creditors of the collapsed Bank of Credit and Commerce International has been postponed until Friday.

Touche Ross, the UK liquidator of BCCI SA, one of the two banking arms of BCCI, has asked for court direction on whether a creditors'

meeting should be held to elect a liquidators' committee. BCCI SA, which carried out much of its business in the UK, has about 140,000 creditors.

Council cuts

Newcastle city council's controlling Labour group says it will have to shed 400 jobs as part of a £7.5m cuts package for 1993-4. The group expects to have to make cuts totalling £20m in the coming three financial years to keep within government spending targets, which have pegged its 1993-4 budget at £223.5m.

Job relocation resistance

Employee resistance to job

relocation is growing, mainly because of the difficulties of selling homes and the reluctance of partners to give up their jobs and move too, according to a new survey.

Nearly 40 per cent of the 251 companies surveyed by the Confederation of British Industry and Black Horse Relocation Services, said that a working spouse "presented a key inhibitor to relocation." A third mentioned worries over children's education and just over a quarter quoted family ties and roots as reasons for reluctance to move with the company.

Fears for care of the elderly

Funding problems in providing residential care for the elderly are likely to get "significantly

worse" when the government's community care reforms are introduced in April, says the Methodist Homes for the Aged, one of Britain's biggest charitable providers of residential care.

The charity warns that "both the quality and the availability of appropriate care may be under threat" from lack of funding. Government support has not kept pace with actual care costs says the charity which spends £400,000 a year subsidising social security-funded residents in its homes.

Accountants criticised

Fewer than half of the certified accountants registered to conduct audits of British companies performed satisfactorily, according to their regulatory body's first annual report.

Plea on capital allowances

The Engineering Employers' Federation has urged Mr Norman Lamont, chancellor, to stimulate industrial recovery by a permanent extension of capital allowances for plant and machinery to 100 per cent. In his autumn economic

statement, Mr Lamont raised first-year capital allowances for investment in plant and machinery from 25 per cent to 40 per cent.

But the EEF, in its Budget submission, says permanent 100 per cent capital allowances would act as a strong incentive to companies to proceed with projects which would not be sanctioned under present tax arrangements.

Schools' pager network set up

Headteachers in County Durham, northern England, are carrying pagers in an experiment designed to protect pupils and school property from crime. The pager network, which keeps contact with local police, is intended to spread warnings and information.

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POWER GENERATION

British Coal chief says public misled on costs

By David Lascelles, Resources Editor

MR NEIL CLARKE, the chairman of state-owned British Coal, took public issue with Prof Stephen Littlechild, the electricity regulator, accusing him yesterday of misleading the public over the cost of generating electricity from coal.

In an unusual step, Mr Clarke published a letter he sent to Prof Littlechild highlighting what he described as "serious shortcomings" in his report on electricity prices last month.

By using "a very selective and dubious example", Prof Littlechild had created the mistaken impression that coal was an expensive way of generating electricity, he said.

In the report just before Christmas, Prof Littlechild examined electricity pricing to determine whether the regional electricity companies were purchasing power economically.

He concluded that they were, but in the process indicated that coal-based electricity contracts were the most expensive, followed by nuclear and gas.

Although Prof Littlechild's

report was only a prelude to a full study to be published at the end of this month, it caused a furore because it coincided with the coal review being conducted by Mr Michael Heseltine, the trade and industry secretary.

In his letter yesterday, accompanied by a detailed analysis of the report, Mr Clarke says Prof Littlechild failed to compare like with like, and used "arbitrary" assumptions about the role played by various fuels in meeting UK demand for electricity.

He also complains that Prof Littlechild stressed the positive features of gas without examining those of coal, and that he portrayed coal as permanently high cost despite the steady improvements in British Coal's productivity.

Mr Clarke goes on to say that careful study of Prof Littlechild's own findings showed that coal was competitive with other fuel sources, including coal imports, and offered distinct advantages.

He also stresses the doubts expressed by Prof Littlechild over whether the electricity generators were passing on the full benefits of lower coal

prices to their customers.

Mr Clarke says the British media seized on a key sentence in the press release on the report which said that coal contracts were the most expensive.

"I fear that the misconception about the fundamental economics of generation from coal and gas created by misreporting of your study, has served to confuse rather than inform those making vital decisions in the coal review [who will not in general read the detailed document]."

A spokesman for Prof Littlechild said officials would be meeting British Coal to discuss the points raised in the letter and these would be taken into account in the final version of the report.

British Coal's operations should be licensed to the private sector rather than privatised, according to Mr Malcolm Edwards, the former commercial director of British Coal.

Speaking in London yesterday, he said: "The mines would remain publicly owned, but the private sector would be able to show whether it could do better, and there would be some choice for coal consumers within the UK."

Mitsubishi to build £12m air conditioning plant in Scotland

By James Buxton, Scottish Correspondent

MITSUBISHI Electric, the Japanese consumer products group, is to set up a factory in Livingston, Scotland, to make air conditioners. The 95,000 square foot plant, involving an investment of £12m, will employ 200 people.

The plant, due to open next year, will bring to 1,700 the number of people Mitsubishi Electric employs in Scotland.

The Japanese company makes video recorders at Livingston and televisions at Haddington, East Lothian. Its sub-

sidary Apricot Computers, manufactures personal computers at Glenrothes, Fife.

Mitsubishi Electric's other European plants are in Croydon, southern England, and at Dublin, Ireland.

The plant will manufacture air conditioners for the European market. Since Britain is not a strong market for air conditioners the Scottish inward investment body, Loec in Scotland, regards Mitsubishi Electric's decision to choose Scotland as a coup.

Sir Peter Parker, chairman of Mitsubishi Electric UK, said the company had chosen Scot-

land "because we feel at home here." It had examined many alternative sites throughout Europe but had decided to set up in Scotland on the strong ties it had established in Scotland.

Mitsubishi is believed to have examined sites in Italy, Spain, France and Ireland.

Mr Ian Lang, Scottish secretary, said the move by Mitsubishi Electric was "a most significant move on the part of a major Japanese multinational in Scotland." The plant would involve a high input of mechanical engineering to which sophisticated electronics are applied.

Consumer caution slows demand for credit

By Emma Tucker, Economics Staff

CONSUMER borrowing rose only modestly in November indicating people are still cautious about taking on debts.

Official figures out yesterday showed consumers borrowed a net £15m from lenders in November less than the £76m borrowed in October. The increase disappointed economists' expectations of a more

substantial rise.

The latest figure took the total rise in credit in the three months to the end of November to £31m, compared with net repayments of £13m in the three months to the end of August. Nevertheless, the trend in demand for credit remains flat, reflecting the importance attached to debt repayment by consumers.

The small rise in November suggests that interest rate cuts

in September and October failed to stimulate a recovery in spending. Figures last month showed November was a poor month for retailers.

The Treasury said the latest credit business figures do not reflect the mid-November cut in interest rates. It added that consumers appeared to be borrowing at a "steady rate" while making a "prudent reduction" in their debts.

The seasonally adjusted fig-

ures from the Central Statistical Office also show that in November the amount of new credit advanced to consumers by finance houses, building societies and credit cards that are part of the VISA or MasterCard system was £4.01bn, slightly higher than in October when it was £3.83bn.

The credit business figures do not include mortgages and account for only about 15 per cent of total private sector

debt. They do, however, provide a useful snapshot of consumer behaviour, reflecting in recent months the continuing reluctance of British consumers to borrow.

The sluggishness of consumer borrowing in recent months underlines expectations for a slow economic recovery with consumers, chastened by rising unemployment, continuing to make the repayment of debt a priority.

Hard work can be bad for business

By Catherine Milton, Labour Staff

PART OF the secret of a healthy workforce may be encouraging staff to work less hard, a director of Zeneca Pharmaceuticals, ICI's drugs division, said yesterday.

Mr Barrie Thorpe, production director of Zeneca Pharmaceuticals, told a London conference on mental health at work that establishing sensible workloads for staff was one way the company had tackled stress-related illness.

A letter from Zeneca Pharmaceutical's chief executive officer sent to department heads as part of the company's stress management strategy, warned: "If work takes up more than a reasonable proportion of an individual's time, over too long a period, the business is unlikely to benefit in the long run."

While some stress was good for both individuals and the business, leading to job satisfaction, motivation and good performance, "too much or inappropriate pressure on people who are unable to cope with it is bad for them and bad for the business". The letter drew attention to the importance of hobbies and holidays: "The sensible planning and allocation of work within your department is a vital factor in maximising efficiency."

Earlier, Mrs Virginia Bottomley, health secretary, told delegates: "A company of 1,000 employees can expect between 200 and 300 with depression and anxiety in any one year, and one suicide every decade."



A visitor examining a bust of the late Robert Maxwell at the tycoon's home at Headington Hill Hall in Oxford yesterday. The bust is among the contents of the house which will be auctioned by Sotheby's on Thursday

Pension panel wary of sweeping reforms

By Norma Cohen, Investments Correspondent

PROF Roy Goode, chairman of the government's pension law review committee, yesterday signalled that the panel would be reluctant to recommend sweeping legal changes which might deter employers from making pension provision.

He also said he hoped to mitigate the effects of tougher

pension regulation by recommending simplification of the many, often conflicting regulations which govern occupational pensions.

"The consensus expressed across the whole range of respondents to our consultative paper was a desire to see to it that the baby is not thrown out with the bath water," Prof Goode said. The committee was unlikely to recommend, however, that the current pensions regime remain unchanged.

As a result of responses to its initial paper, issued last autumn, he said, the committee had expanded its review to include ways to simplify the administrative burden for employers. The pensions industry has long complained, about, among other things, tax treatment for schemes which

contract out of the State Earnings Related Pension Scheme. The committee is unlikely to take the line urged by employers' groups which would give employers unequivocal use of pension fund surpluses.

Prof Goode said the panel might take the view that surpluses belonged to neither employers nor scheme members but were there to guarantee the payment of promised benefits.

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MANAGEMENT: THE GROWING BUSINESS

The plight of small and medium-sized companies which need export finance is raising increasing concern. Charles Batchelor reports

Credit where it is due



Mike Smith: concerned that as his business grows, he may no longer be able to call on all the funds he needs for exports

Mike Smith expects to sell about £500,000 worth of second-hand plastic production machinery this year, 90 per cent of it overseas.

Smith says he has never had a default from a foreign customer but, because much of his equipment goes to "risky" countries, he cannot obtain export credit insurance and nor, therefore, export finance from his bank.

Fortunately for Smith, who sells to Egypt, Sri Lanka, Poland, India and Yemen, the owner of the company which ships his machinery has been willing to finance these export deals. The shipper, who does a lot of business with the safer US market, has export credit cover from NCM Credit Insurance, one of the main providers of this form of insurance and so is able to extend cover to Smith's riskier destinations.

"This means I get export credit cover indirectly but I pay a higher premium for the funds than I would for a bank overdraft," says Smith. He is also concerned that as his business grows he may no longer be able to call on all the funds he needs from this source.

In recent months the British government has given signs of wanting to make conditions easier for UK exporters. Richard Needham, junior trade minister, told the Institute of Exporters last month that the government wanted to ensure there was adequate insurance cover at competitive premiums while an extra £700m of export credit guarantees were announced in the November autumn financial statement.

But industrialists and organisations which advise exporters remain deeply concerned at the poor level of support for exports. Most attention has been focused on the plight of large manufacturers of capital goods but the position of small and medium-sized businesses is, if anything, even worse.

"The current scenario is not remotely user-friendly," says Campbell Dunford, chairman of the London Chamber of Commerce's export finance committee. "Export support has been allowed to wither away on the grounds that we must get rid of subsidies."

Ian Campbell, director general of the Institute of Export, says: "We are very concerned about the level of finance available to small firms."

While smaller companies in France and the Netherlands have increased their share of visible exports during the 1980s there is no evidence of a similar increase in the UK, according to the latest NatWest Review of Small Business Trends. Detailed data on small firms' export performance is lacking but there is no evidence that a campaign launched by the British Over-

seas Trade Board in 1987 to encourage small companies to export more has had any impact.

The creation of the Single European Market has produced a wave of government publicity about the

need for British companies to increase exports but practical difficulties abound. "It is not enough to make exporters aware of the opportunities of the single market without helping them to do something

about it," says Arthur White of Capital Financial Services, a Chislehurst, Kent consultancy.

Recent changes in government policy may even have damaged the ability of British firms to export.

The privatisation of the Export Credits Guarantee Department's short-term business - providing credit for up to two years - by means of a sale to NCM, the Dutch private credit insurer, has raised fears that rates will rise and some areas become uninsurable. But Colin Foxall, chief executive, denies that NCM has become "ruthlessly commercial" and says 80 per cent of NCM's 6,000 customers export less than £1m a year.

In addition, a decision to relate premiums for ECGD medium-term cover more closely to risk has pushed up premiums.

But equally damaging have been sharp and unpublished cut-backs in the commitment of the banks to providing export finance for smaller companies, revealed in a survey* today in the magazine Export Today.

The survey shows that five of the leading UK banks have withdrawn their small exporter schemes over the last two years while Eximco, a specialist in this field, shut down.

"There has been a huge unacknowledged reduction in the ability of the banks to provide support for exporters," comments Dunford. The banks have run down the department providing export help for smaller companies, leaving customers to the mercy of branch managers, many of whom lack specialist expertise. Some banks have begun referring export customers to their factoring subsidiaries.

National Westminster Bank with-

How special export finance schemes for small businesses have fared since 1990

Financier	Yes	No
Barclays	YES	
Bishopsgate Export Finance	YES	
Clydesdale	YES	
Co-operative	YES	
Eximco	NO	
Girobank	NO	
Lloyds	NO	
Midland	NO	
National Westminster	NO	
Northern	YES	
Royal Bank of Scotland	YES	
Bank of Scotland	YES	
TSB	NO	

Source: Export Today

drew its smaller exporters scheme in mid-1992 after suffering losses, though the scheme had signally failed to appeal to customers with only nine signed up over the five years it was operating.

NatWest is now working on a new initiative, says Andy Nemes, regional executive responsible for international trade.

It wants an off-the-shelf scheme with low administrative costs and a standardised method of assessing credit risk.

But it has learned that providing export credit insurance is not enough to guarantee against losses.

Most insurance schemes cover only 90 per cent of the risk while there are many reasons why cover may be rendered invalid: customers may forget to provide details of transactions to the insurer; exceed their credit limits; make deliveries outside the agreed dates; or fail to report payment delays. The bank

must then try to recoup losses from its customer.

The only one of the big clearing banks to have maintained its smaller exporters scheme is Barclays. It has nearly 500 customers in the scheme, designed for companies exporting up to £2m. It provides export finance, normally at rates below standard overdraft rates, and 100 per cent credit cover for a 24 per cent fee, reducing for volumes above £200,000.

Barclays, like many of the other banks which still run special schemes for small exporters, takes out block cover with NCM, effectively retailing this on to its own customers.

NCM itself reinsures 98 per cent of its risks in the commercial market. The government still guarantees cover in certain high-risk markets regarded as being in the national interest but it does not provide the blanket guarantee previously available to ECGD's short-term operations. This has reduced the value of NCM cover in the eyes of some of the banks.

But the recession and a growing volume of losses up 170 per cent over the past five years - has reduced the willingness of the reinsurance market to provide cover. NCM acknowledges that the market is tighter than it has been though it says it has no problems gaining reinsurance cover. Others are not so sure. "The government believes the private sector will provide reinsurance cover but there is not enough," says Campbell.

The difficulties involved in raising export finance mean that many small and medium-sized companies finance their exports from their overdraft and without insurance cover. This does not appear to be a sound basis for an export-led recovery.

*Export Today, Tel 071 253 2545

The best places to go for help and advice

Where can the smaller company turn for advice and funding?

Advice and help with exports can be sought from the larger chambers of commerce with international expertise (notably London, Birmingham and Manchester) or from organisations such as the British Exporters Association (Tel 071 222 5419) and the Institute of Export (071 247 9812).

A number of banks still have smaller exporter schemes (see table) though not all local managers may be aware of them.

There are also a number of what are known as credit policy managers - companies which buy their credit insurance from, for example, NCM and then sell it on in smaller amounts. These include Credit Management Resources (081 647 8833), Clear-a-Debt (081 688 0141) and Intrum Justitia (0789 415181).

An exporter may make a direct approach to one of the factoring companies for a quotation. Most of the larger factoring companies are bank-owned.

Rates for export factoring services are typically 1-1.5 per

cent for administrative charges plus 0.5-1 per cent for credit which the factor buys in from the insurer. Details of the main factoring companies are available from the Association of British Factors and Discounters (071 930 9112).

Companies could approach NCM direct (0222 824000) though it would not normally take on a company with exports worth less than £100,000, or Trade Indemnity, another leading credit insurance group (071 739 4311).

Several of the general insurance brokers have export credit

insurance departments while the largest specialist broker is the Credit Insurance Association (071 235 3550). Smaller exporters are unlikely to have the volumes of business needed to justify using a broker. However, CIA would normally expect clients to have export turnover of £4m or more, says James Larkin, a director.

Exporters of this size could expect to pay premiums of 0.5 per cent of turnover though this could be lower for higher volumes of business or higher in high-risk markets. The level of premium charged would reflect the

customer's competence in administering his export business, the credit rating of customers and the countries in which he does business.

The very small exporter might find all of these routes barred, in which case he will need to deal on a cash basis with customers (only possible if he has a strong market position) or by means of credit card payments. Letters of credit could be used but they are a cumbersome and costly process for smaller deals and do not provide complete insurance against loss.

BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Commission on Management Research
Call for statements and evidence

Management research is a relatively newly established social science field within the UK. Research on management - incorporating themes such as human resource management, internationalisation, corporate governance, quality, competitiveness and much more - is conducted in at least 85 UK universities and colleges. The ESRC has resolved to review the quality, relevance and impact of this research and to examine the infrastructure that supports management research. To pursue this objective it has established a Commission on Management Research which will publish a report on the character, quality and potential of management research in early 1994. The Commission is chaired by Professor George Bain, Director, London Business School.

The Commission wishes to consult widely and to obtain the views of business and public sector managers, researchers, learned bodies and professional institutions on UK management research. Further information can be obtained from: Commission on Management Research, Economic and Social Research Council, Polaris House, North Star Avenue, Swindon SN2 1UJ. Tel: 0793 413112. email: COMR@UK.AC.ESRC.Prime.AU.

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CONTRACTING:

National contracting

This division operates as a main contractor on specialist construction contracts in tunnelling, piling, roads, engineering as well as international contracts. Headquarters are in Glasgow with an office in Nuneaton. Main features include:

- Turnover of approximately £30 million in the 9 months ended 30 September 1992.
- Well respected and experienced management.
- Excellent reputation for quality and performance.
- Current order book £23 million.

Contact: Ian Powell, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

Lilley Scotland

This division operates as the main contractor in industrial, building, marine and general civils contracts with acknowledged expertise in these areas. Headquarters are in Glasgow with offices also in Grangemouth, Crimond and Gibraltar. Main features are:

- Turnover of approximately £37 million in the 9 months ended 30 September 1992.
- Loyal and experienced management.
- Current order book £8.2 million.

Contact: Ian Powell, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

MDW

This company specialises in the building and modernisation of commercial properties, schools and hospitals. The company is based in Glasgow with an office and depot in Edinburgh. Main features include:

- Well established Scottish construction company.
- Turnover of approximately £44 million in the 9 months ended 30 September 1992.
- Current order book £19 million.

Contact: Iain Bennet, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

Eden

This company operates in the roads, sewerage, drainage, design and build and mechanical and electrical areas of the construction business and has specialist experience of the nuclear power industry. The company operates from Carlisle, Altrincham, Washington and Wakefield. Main features are:

- Largest civil engineering contractor in Cumbria.
- Well established in North West England.
- Turnover of approximately £28 million in the 9 months ended 30 September 1992.
- Current order book £18 million.

Contact: Ed James, Price Waterhouse, 89 Sandyford Road, Newcastle-upon-Tyne. Telephone: 091 232 8493. Fax: 091 261 9490.

Hatfield Construction/ Kingham Construction

This formerly profitable sub-division is a small specialist building contractor operating in the South East. The division is based in Hatfield. Main features:

- Turnover of approximately £7 million in the 9 months ended 30 September 1992.
- Current order book £4 million.

Contact: Peter Spratt, Price Waterhouse, Thames Court, 1 Victoria Street, Windsor. Telephone: 0753 868202. Fax: 0753 833528.

Robison & Davidson

The company is not in receivership. It operates as a housebuilder in the private housing market and on a contract basis, provides modernisation and housebuilding services to local authorities and housing associations. The head office is in Dumfries. Main features:

- Long established company, autonomous within the Lilley group.
- Well respected in South West Scotland and in Ayrshire.
- Turnover for 8 months ended 31 August 1992 approximately £19 million.
- Approximately 30 sites with planning consents for development land and work in progress.
- Profitable trading history.

Contact: David Franks, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

Lilley Construction Southern

This sub-division operates as a civil engineering and building contractor in the South of England. The sub-division is based in Hatfield. Main features:

- Turnover of approximately £12.6 million in the 9 months ended 30 September 1992.
- Current order book of £2.9 million.

Contact: Peter Spratt, Price Waterhouse, Thames Court, 1 Victoria Street, Windsor. Telephone: 0753 868202. Fax: 0753 833528.

Standen Construction

This company is a general building contractor operating in the East Midlands. Main features:

- Turnover of approximately £10 million in the 9 months ended 30 Sept. 1992.
- On local authority tender lists.

Contact: Richard Rees, Price Waterhouse, Victoria House, 76 Milton Street, Nottingham. Telephone: 0602 419321. Fax: 0602 475225.

Lilley Construction Midlands

This division operates as a civil engineering contractor and is managed from Nottingham. Main features:

- Turnover of approximately £7 million in the 9 months ended 31 Oct. 1992.
- Blue chip customer base.
- Current order book of £1-2 million.

Contact: Richard Rees, Price Waterhouse, Victoria House, 76 Milton Street, Nottingham. Telephone: 0602 419321. Fax: 0602 475225.

Henry Jones

This company operates as a building and general contractor based in Hampshire with an established business base with government agencies. Main features:

- Turnover of approximately £14 million in the 9 months ended 30 Sept. 1992.
- Current order book of £11 million.
- Well established local name.
- On MOD and PSA tender lists.

Contact: David Blenkarn, Price Waterhouse, The Quay, Ocean Village, Southampton SO1 1XF. Telephone: 0703 330077. Fax: 0703 236252.

HOUSING

Standen Homes

This company is a well known house builder operating in the Nottingham area. Main features:

- 13 sites under development mainly in East Midlands.
- Good local reputation.
- Turnover approximately £5 million in the 8 months ended 31 August 1992 representing 63 completions.

Contact: Richard Rees, Price Waterhouse, Victoria House, 76 Milton Street, Nottingham. Telephone: 0602 419321. Fax: 0602 475225.

Lilley Homes

This company is a small house builder based in Glasgow. Main features:

- Three sites in and around Glasgow.
- Other property interests.

Contact: Iain Bennet, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

REAL ESTATE:

Lilley Developments

The real estate division of the group comprises properties and property interests held by a number of different companies, all of which are in receivership. Main features:

- Portfolio of properties and property interests.
- Commercial and residential planning consents.
- Properties generally based in East Midlands and Home Counties.

Contact: Richard Rees, Price Waterhouse, Victoria House, 76 Milton Street, Nottingham. Telephone: 0602 419321. Fax: 0602 475225.

Eden Properties

This division of the group holds a number of properties in the North of England. Main features:

- Portfolio of commercial properties.
- Based in West Cumbria and Northumberland.

Contact: Ed James, Price Waterhouse, 89 Sandyford Road, Newcastle-upon-Tyne. Telephone: 091 232 8493. Fax: 091 261 9490.

OTHER:

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This company hires operated and non-operated plant and accommodation units from two depots in Glasgow and Rugby. Main features:

- Experienced management team.
- Turnover of approximately £5 million in the 8 months ended 31 August 1992.

Contact: Iain Bennet, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

Price Waterhouse



مكتبة من الكتب

Cheaper HDTV in view

Two products aimed at breaking through consumer resistance to high-definition television for home use were unveiled by Victor Co of Japan (VJC) last week. The company plans to launch a low-priced HDTV set and HDTV-compatible video cassette recorder in the Japanese domestic market by autumn this year.

Huge investment in research and development of HDTV by Japanese companies, and the increasing volume of HDTV broadcasting in Japan, have so far translated into very limited sales of HDTV sets, largely due to the prohibitively high cost of models already on the market.

The cheapest HDTV set so far on sale in Japan is a ¥1.3m (£8,600) model from Sony. Other versions, labelled "Hi-Vision", are half-way houses between HDTV and conventional TV, using simplified decoders which produce picture quality better than ordinary TVs but not up to full HDTV standards.

JVC says production costs for its new HDTV will be much lower because of the development of a smaller, simpler but fully-functional decoder requiring fewer integrated circuits. The new sets will go on sale in Japan later this year, priced at less than ¥1m, the level at which industry analysts have predicted that sales for home use will take off. However, supplies will reach the shops too late to take advantage of the boom in HDTV sales predicted in the run up to the wedding of the Japanese crown prince this summer.

The HDTV video recorder is also to be sold cheaply enough to break into the mass market, at around ¥600,000. Using technology known as W-VES, the machine splits HDTV signals to record them on double-track metal tape. The company stresses that in addition to making high-quality HDTV recordings, it can also play back existing VHS format recordings, and can record two conventional TV programmes simultaneously on the double-track tape.

JVC claims the videos will also be compatible with the next generation of HDTV broadcasting systems being planned around the world, not just with the current Japanese MUSE format.

Bethan Hutton

As competition intensifies in the US to attract job-creating industries, the high-technology sector is being wooed from coast to coast. States like Michigan, Rhode Island, Texas and North Carolina are keen to lure companies, while the traditional centres of Massachusetts and California are striving to hold their own.

High-tech companies, which offer good pay and usually pose little risk to the environment, are seen as particularly desirable additions to a local economy. Regional and state governments promise everything from tax breaks to rail links to convince these companies to locate within their borders.

This is good news for companies in sectors such as software, telecommunications and biotechnology. But Massachusetts fears it may become a casualty of the battle. With an economy based largely on high-technology, the state has much to lose. Its redoubled efforts to maintain a hold on this area will be closely watched by competing states and high-tech companies alike.

In the heady 1980s, the computer sector in Boston led a growth surge so buoyant that it was confidently dubbed the "Massachusetts Miracle". Companies in fields such as computers, telecommunications and environmental technology came to account for some 15 per cent of employment (excluding support industries).

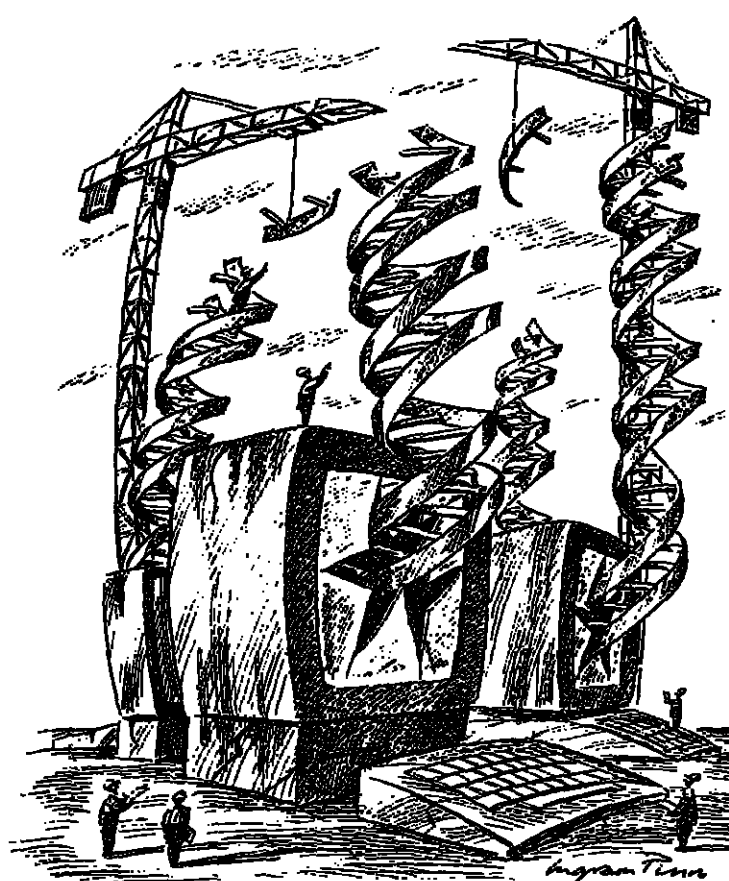
Overnight stars like Digital Equipment Corporation and Wang were the best known of the many new computer groups lining Route 128 north of the city. By the end of the decade, the area produced more computer chips than Silicon Valley. During the last few years, though, New England's computer bubble has burst. The failure of Wang and troubles at Digital have highlighted the difficulties facing the industry, and the once thriving Route 128 is now little more than an old highway lined with empty offices. Since 1984, some 44,000 jobs have been lost in Massachusetts' computer sector, which now employs 287,000 people.

The pain of the industry's floundering has been partially countered by the emergence of non-electronics sectors. As in California, biotechnology companies have helped Massachusetts to fill the yawning job gap left when many computer companies closed their doors. Jobs in biotechnology have risen from virtually nothing to 14,000 in the past seven years, but still account for only 0.5 per cent of employment, though the total health sector (including biotechnology) makes up 13 per cent.

The possibility of losing the high-technology battle was brought home to the state a few months ago when one Massachusetts-based bio-

Massachusetts is fighting to maintain its position as a high-tech centre amid fierce competition, writes Victoria Griffith

Under siege



tech group, Alpha-Beta Technology, announced plans to build a \$31m (£20m) manufacturing plant in Rhode Island, which provided favourable tax breaks.

"I think areas like Northern California and Massachusetts had become very complacent about high-tech," says Patrick Leonard, president of Massachusetts-based Cambridge Biotech Corporation. "Successful marketing from states like North Carolina has forced them to wake up and that's great for the biotech industry."

Massachusetts still has reasons to feel confident. Many of the elements which triggered the growth of the computer sector, such as high educational levels and plenty of venture capital, have been successfully fed into biotechnology. Home to two of the most prestigious universities in the US, Harvard and the Massachusetts Institute of Technology, the state offers formidable advantages to high-technology companies in the research and development phase.

"Most of the high-technology com-

panies started in Boston were formed with technology ideas out of academic research at Harvard and MIT," says Karen Bohlin, chief financial officer at Genetics Institute, founded by two Harvard professors. Finally, the universities provide entrepreneurs for the industry. Attracted by the quality of life in Massachusetts, many graduates opt to stay in the area.

Over the last five years, MIT graduates alone founded more than 100 high-technology companies in the state. Another advantage for the biotechnology sector is the large number of excellent hospitals in the area. "The well-developed health industry is especially helpful when we move to clinical tests," says Geoffrey Cox, senior vice-president of Genzyme Corporation, which recently dropped plans to leave the state.

Massachusetts has successfully transferred many of these resources from the computer sector to biotechnology. Some biotechnology companies have begun to retrain former computer workers. "There is a lot of overlap, and not only in skilled workers. A lot of the equipment and infrastructure used in the computer industry, like clean rooms, is quite relevant to biotechnology," adds Cox.

Another resource shift has been in the area of venture capital. "A great deal of venture capital in the state has moved away from computers towards biotech," says Ken Bate, chief financial officer of Boston-based Biogen. "Boston has always been dependent on high-tech industries, and is much more entrepreneurial and risk-oriented than other cities in the US."

But Massachusetts' success in R&D does not necessarily translate into jobs in high-tech manufacturing. "Massachusetts is a high-wage state," said Bate. "So at that stage, it faces stiffer competition from other regions." This presents a big problem for the area. "We can't build an economy on research alone," says Massachusetts governor William Weld. "We have to capture the manufacturing, the marketing and the sales staff, too."

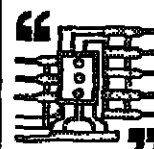
To prevent the loss of more biotechnology manufacturing facilities, the Weld administration has announced several new initiatives. Among them are a capital gains tax phase-out and other tax breaks, and assistance in getting around bureaucratic laws.

Whether Massachusetts will succeed in its battle to hold on to biotechnology may still be doubtful. Other states are sure to give the region a run for its money and have enjoyed some success in luring companies away, as the Alpha-Beta example shows. One thing is sure - the biotechnology industry will enjoy the fight.

Technically Speaking

Catching the pornographers

By Alan Cane



IF MEDIEVAL alchemists had succeeded in turning base metals into gold, what is the best thing they would have blown the proceeds in the local brothel?

Humans seem to have an irrepressible urge to turn technologies developed for noble uses to baser ones. An obvious example is the videorecorder, developed to free people from the tyranny of primary-casting schedules, but now a primary tool of the pornographer. Satellite television is another.

And when virtual reality - advanced computer simulations which encourage viewers to believe they are a part of the scene depicted - made its debut some years ago, what caught the public imagination first was the prospect of electronic sex.

Although this is a futuristic example of the potential use of computers in the sex industry, there is growing concern about a much less esoteric phenomenon: the dissemination of pornographic material either as computer diskettes or over computer networks. Computer pornography is not a new issue; in the early days of personal computing there was justifiable outrage over the dissemination of crudely drawn computer games with sexist and racist themes. What is new, however, is the quality of the images that modern technology makes possible and the ease with which they can be disseminated, especially where young people are involved. Diskettes can be swapped in the playground; computer bulletin boards can be accessed by home computers. Regulation is difficult, if not impossible.

John Ashley of Greater Manchester Police, a specialist in obscene publications, says there is no pornographic image, still or moving, which cannot be captured on floppy disk or disseminated over a network. The computer pornography now being distributed in the UK seems to be coming from the traditional sources - the US and the Netherlands.

Is there a real problem and if so how serious is it? Yes, and very

serious, according to Catherine Fitzin of Bradford University whose book *Pornography* has just been published by Oxford University Press, and who is chiefly concerned with its social effects.

It is certainly serious enough for the Law Specialist group of the British Computer Society, the chartered institution for information technology specialists, to have set up a consultative group to examine two questions: first, are there technical answers to the problem of regulation? Second, what are the legal implications of pornography in this form and are changes in the law required?

The BCS, aware that what is pornographic can often be a matter of opinion rather than fact, is directing the thrust of its campaign towards the protection of young people. That computers have become a medium for pornography is not in itself of any more significance than the more traditional use of books or films. But computing has special characteristics.

Ron McQuaker, BCS vice president responsible for professional affairs, argues that a diskette is unlike a magazine or a videotape; its contents are not obvious and it can be protected by passwords; it can be programmed to self-destruct if the wrong key is used.

Furthermore, parents, who may well have encouraged their children to become computer-literate, are less likely to be aware of the uses to which their home computers are being put. Ashley and Fitzin believe it is impossible at present to regulate computer pornography. Ashley, indeed, does not foresee any technical developments which will improve matters. His approach is to prosecute when he can, and he believes it has a salutary effect.

There is no real answer, technical or otherwise, to the issue of pornography apart from changes in social attitudes. In that sense, Fitzin's approach may have more long-term influence than that of the BCS. But a technical trap for pornographers might open the possibility of catching virus writers and others who misuse computer systems. It is an avenue of research well worth exploring.

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AUCTIONS

COURT OF CAGLIARI: NOTICE OF AUCTION

Execution no. 71/89 versus SUZO SARDA Spa with main office in Cagliari.
On 25th February 1993 at 11.30 a.m. the auction sale of the building described herewith will take place:
Hotel complex named Hotel Capo Boi in Villasimius, Capo Boi, registered at the Land Registry Office under F 19 maps 31/a, 32/a, 34, 50, 51, 68/a, 69/2 and 101; subject to amnesty charges.
Basic price: Lit. 20,000,000,000
Minimum progressive bid: Lit. 4,000,000,000
Deposit and fees: 30% of basic price to the Court's office by 22nd February 1993, at 10.00 p.m.
Residual amount to be paid within 30 days from adjudication in compliance with the Consolidation Act regulations on mortgage credit.
DIRECTOR'S COURT
E. MENEGUZZI

COURT OF CAGLIARI: NOTICE OF AUCTION

Execution no. 45/88 versus EDISAC Immobiliare Srl.
On 25th February 1993 at 11.30 a.m. the auction sale of the building described herewith will take place:
Tourist complex in Villasimius, Capo Boi, consisting of 40 accommodation units with various appointments, registered at the Land Registry Office under F 19 maps 33, 35, 10, 32/b, 69/5, 69/L, 69/8.
Basic price: Lit. 4,500,000,000
Minimum progressive bid: Lit. 100,000,000
Deposit and fees: 30% of basic price to the Court's office by 22nd February 1993, at 10.00 p.m.
Residual amount to be paid within 30 days from adjudication in compliance with the Consolidation Act regulations on mortgage credit.
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- experience of operating similar on-site service
- names and addresses of 3 referees of comparable clients.

Interested companies who meet the above criteria should submit the appropriate information to Mr Glynn Lynam, Room 102A, Government Buildings, Norcross, Blackpool, FY5 3TA.

Companies wishing to be considered should respond by 22 January 1993.

CONTRACT FOR THE PROVISION OF TYPING SERVICES FOR THE PUBLIC TRUST OFFICE

LORD CHANCELLOR'S DEPARTMENT

The Lord Chancellor's Department intends to conduct a market testing exercise for the provision of typing services to the Public Trust Office. Tenders will be sought from suitably experienced organisations, including the in-house team. It is intended that the contract will last for up to three years.

Initial expressions of interest are therefore being sought. Firms who express an interest will be asked to complete a questionnaire and provide references on their financial position and relevant experience. A shortlist of firms will then be invited to tender.

Firms wishing to express an interest or who require further information should contact:

Miss Sara Blam, Lord Chancellor's Department, Trevelyan House, 30 Great Peter Street, LONDON SW1P 2BT Tel: 071 210 8859

The closing date for expressions of interest is 25 January 93.

Appear in the Financial Times on Tuesdays, Fridays and Saturdays.
For further information or to advertise in this section please contact

Karl Layton on 071 873 4780

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AGENCY

MARKET TESTING OF
TYPING SERVICES

As part of its ongoing programme of testing the efficiency and costs of existing in-house services under the HM Government White Paper "Competing for Quality" CM 1730, the Benefits Agency, an executive agency of the Department of Social Security, is seeking to invite tenders for on-site Typing Services within a number of locations in the Blackpool and Preston areas, comprising approximately 8000 staff.

Companies who believe they can offer a high quality, value for money service should, in the first instance, submit the following information:-

- full company profile including management structure
- company accounts for the last 3 years
- experience of operating similar on-site service
- names and addresses of 3 referees of comparable clients.

Interested companies who meet the above criteria should submit the appropriate information to Mr Glynn Lynam, Room 102A, Government Buildings, Norcross, Blackpool, FY5 3TA.

Companies wishing to be considered should respond by 22 January 1993.

COMPANY NOTICES

THE VENEZUELA HIGH INCOME FUND N.V.

NOTICE
SECOND ANNUAL GENERAL MEETING
JANUARY 29, 1993

To the shareholders of the Venezuela High Income Fund N.V.:
Notice is hereby given that the second annual general meeting of the Venezuela High Income Fund N.V. (the "Fund") will be held at the principal office of the Fund, De Ruyterade 62, Caracas, Netherlands Antilles on January 29, 1993, at 10:00 o'clock in the morning for the following purposes:
a) to approve the Fund's financial statements as of August 31, 1992 and for the year then ended, as set forth in the Fund's second annual report;
b) to approve the distribution of 3% on the outstanding shares of preferred stock;
c) approval of distributions of US\$0.32 per share of common stock on October 15, 1991, January 15, 1992, April 15, 1992 and July 15, 1992;
d) to transact such other business as may properly come before the meeting or any adjournments thereof.

Shareholders of record as of the close of business January 8, 1993 are entitled to notice of and to vote at the meeting.
Each shareholder of the Fund is urged to complete, date and sign a form of proxy, available from the managing director of the Fund, and return it to the Fund prior to the meeting if he is unable to attend the meeting in person.

Holders of common shares in bearer form, or their proxy, may only attend the meeting if they present their bearer certificates or if they present a certification from a bank or other depository confirming that the bank or depository holds the certificates and will not release them until the end of the meeting.

Signed proxies which fail to indicate the shareholder's voting instructions on a particular item will be voted in favour of the management's recommendations as set forth in this notice.
Caracas, January 8, 1993, Caracas Corporation Company N.V., Managing Director

BUSINESS AND THE LAW

Cement cartel court setback



EUROPEAN LAW

The European Court of First Instance has dismissed judicial review applications challenging the legality of the Commission's competition procedure against the EC cement industry.

The CFI held the applications were inadmissible as being premature. The procedural challenges were brought by four cement producers or national associations at an unusually early stage in the formal procedure initiated by the Commission in November 1991.

On the basis of documents obtained during investigations of business premises and following formal requests, the commission concluded that European cement producers and certain national and international trade associations were operating a cartel at national and international level to share out member country markets, keep them separate, and limit imports from within and outside the EC.

A statement of objections was sent to all parties, accusing them of infringing EC competition rules. It dealt with allegations concerning conduct at international level separately from that at national level. Although it was a single document, the full text was not sent to all 75 parties. The factual and legal assessment chapters dealing with individual national markets were sent only to producers and associations in the member country concerned. All parties received the text dealing with allegations at international level plus a full table of contents and a list of documents on the file indicating those to which access was available.

The two main grounds for challenge concerned the Commission's infringement of the parties' rights of defence, by refusing, first, to disclose all the chapters of the statement of objections and, second, to grant them access to all non-confidential documents in the Commission's file.

The refusal of full access to the file concerned two types of documents: documents relating to national markets available only to those directly concerned; and those documents relating to objections notified to the parties which were, in the Commission's view, covered by the EC rules on professional secrecy since they were obtained in the exercise of the Commission's investigation powers and were not

used against the producer or association to which the objections were addressed.

The CFI restricted the case to the issue of admissibility. Following established principles, the Court said that when a procedural step concerned the rights of defence, it could only be overturned if it vitiated the final decision taken at the end of the administrative procedure.

Only measures immediately and irreversibly affecting the legal situation of the parties concerned could justify the admissibility of an annulment action before completion of the administrative procedure. Even though they may constitute an infringement of the rights of defence, Commission measures refusing access to the file were merely preparatory steps the illegality of which could be raised in appeals against the commission's final decision, while still providing sufficient protection of the rights of defence.

Full access to the file

More importantly, the Court clarified the scope of the right of access to the file as a matter of substantive law repeating its interpretation of the Commission's policy on access to the file in its 1981 judgment in Case T-7/89 Hercules v Commission: "the Commission has an obligation to make available to the undertakings involved in article 85(1) proceedings all documents, whether in their favour or otherwise, which it had obtained during the course of the investigation, save where the business secrets of other undertakings, the internal documents of the Commission and other confidential information are involved."

The Commission may wish to use the opportunities afforded by its administrative procedures to reconsider its approach to access to the file in the light of the CFI's views. Moreover its interpretation of the rules on professional secrecy as extending to all information obtained by the Commission pursuant to its powers, and not used against a party, raises a question of law which has not yet been decided by the Community judicature.

Joined cases T-10/92, T-11/92, T-12/92, T-15/92, SA Cimenteries CBR, Blue Circle Industries, Syndicat National des Fabricants de Ciments et de Chaux, *Fédération de l'Industrie Cimentière v Commission*, CFI 2CH, 18 December 1992.

BRICK COURT CHAMBERS BRUSSELS

In September last year Mr Philip Lacovara, general counsel of Morgan Stanley & Co in the US, sent this message to 85 law firms regularly used by his company: "We no longer want to assume that the typical matter will be handled and billed on a time-based arrangement. Instead, the basis for legal billing on new matters will be shifted from hours-based fees to more flexible and varied 'value-based' engagements."

"Therefore outside counsel [law firms] will be expected to consider agreeing to use various alternative billing methods such as fixed fees, fixed fees plus a contingency, reduced hourly rates plus a contingency, blended hourly rates, volume discounts and multi-stage billing."

Morgan Stanley is not alone. Several American businesses are now sending engagement letters or instructions to their lawyers, setting out what they are and are not prepared to pay for.

Citicorp recently sent a 15-page letter to more than 100 firms which the firms must sign if they expect work.

The Aetna Casualty and Surety Co of Hartford, Connecticut, now provides all its outside counsel with a guide to alternative billing methods and requires them to propose discounted hourly rates or alternative charging when pitching for a piece of work.

British companies worried that they may be paying too much for legal services should take heart. The recession has changed the market place. Companies can now exert a greater influence on the legal services which they purchase and on what those services cost.

The shift from a supply and asset driven environment to a demand driven one means that the value of legal services is increasingly determined by the client and not, as formerly, by a law firm's hourly charging rates multiplied by time spent.

Most law firms accept the need to be flexible. Mr John Gries, senior partner of City of London solicitors Freshfields, concedes that the market place has changed and that fees and methods of charging have become a significant topic of discussion with clients during the last 18 months.

In the 1980s, the priority for clients and law firms alike was to complete the transaction as quickly as possible. Human resources were at a premium; get the people in and get the job done was the message; the cost was secondary. Now, he says, costs are a priority: "Clients want value for money. We have to tailor our services to clients' needs."

The new approach to fees sometimes called "value billing" equates the amount a law firm can charge for its services to the value placed

Revolution sweeps fees

The recession has given the client the whip hand in terms of designing flexible charges, writes Robert Rice



"I'M PREPARED TO LET YOU HAVE YOUR VEST BACK, MR SMITH."

on a particular piece of work by the client. High volume, low value work will be very price sensitive. The client is able to drive a hard bargain. At the other end of the scale, work which is unique and of the highest value to the client will be price insensitive as only a handful of lawyers may be capable. Here the law firm has the upper hand and may charge premium rates.

Value billing as a concept has been around for years, but a by-product of the search for better value for money, and of the recession, has been the development during the last two years of alternative methods of determining fees.

Law firms recognise that, to give value, they have to respond to requests by clients to determine a method of charging which is not so heavily reliant on the hourly rates charged by individual lawyers working on a job and the number of hours they spend on it.

Clients expect law firms to take some of the risk of ensuring services are provided most efficiently. Alternative billing, or charging, is

all about who bears this risk. The alternatives are in theory infinitely variable, limited only by the willingness of the law firm to experiment. There are, however, several commonly used alternative methods of billing which businesses may wish to explore.

Fixed fees. A fixed fee for a job negotiated in advance. If the law firm can staff a job more efficiently and reduce the time spent on the work to a minimum, it will make a profit on the job. If it cannot, it will lose money. The cost of inefficiency falls on the law firm, not on the client.

Fee caps. Setting the maximum a client will pay for a job, expressed as a maximum fixed fee or as a maximum number of hours that the client is prepared to pay for.

Result-based bonuses or success fees. These are related to whether the firm achieves the outcome sought by the client or brings the job in below a budgeted maximum. A firm agrees to a reduced fixed fee for the work or to reduced hourly rates with an uplift or bonus for a successful outcome. The lawyer and

the client must determine what constitutes a successful outcome. Bonuses can take several forms: a percentage of the fees or damages saved, or of the profits from a successful transaction.

These types of result-based fee arrangements are sometimes called contingent fees. They vary from the "no win, no pay" contingent fee arrangements used in litigation, in that the law firm always receives some form of basic payment for the work whatever the outcome. Such contingent fee arrangements for non-contentious work are not outlawed in the UK.

Budgeted fees or multi-stage fees. An overall budget is set for the job or different budgets are set for stages of a job. Multi-stage fee arrangements are generally related to transactional matters. Clients may agree that the first stage of the transaction will be paid at a reduced hourly rate, which will rise by an agreed percentage every time a trigger point or a different stage of the transaction is reached.

Several alternative billing methods are still tied to the amount of time spent on a job by the law firm and are really variations on the standard practice of hourly billing.

The most common form of alternative rate billing is the blended rate: a uniform hourly rate for all the lawyers working on the job, irrespective of their level of seniority or experience. The blended rate will be agreed between the law firm and the client before work starts and is generally lower than the average hourly rate charged by partners and above the rate charged by trainees or newly qualified lawyers. For the top City law firms, an average blended rate might be somewhere in the region of £150-£160 an hour.

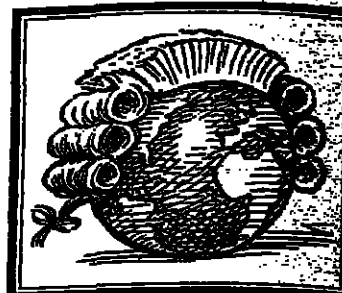
Discount billing calculates legal fees using reduced hourly rates for lawyers working on a project. Firms may also agree to charge standard hourly rates but offer a percentage discount on the final bill.

Some firms may also offer volume discounts where they will agree to work at reduced hourly rates or to reduce the overall bill in return for a guaranteed volume of work.

Premium billing is closely associated with bonuses and success fees. If the project is successful, the firm will charge fees higher than its standard hourly rates. If the transaction falls through, the firm charges reduced rates. Premium rates are often calculated as a percentage of standard rates.

Companies are likely to find that their lawyers are prepared to discuss most forms of alternative charging arrangements. If they are not, the client has the option of taking his custom elsewhere. The recession has given businesses the whip hand in the fees debate.

LEGAL BRIEFS



Top rate league table calls for clarification

The US National Law Journal's recently published annual billing survey may throw welcome light on the question of whether the UK's top commercial law firms are the world's most expensive, charging more than \$200 an hour in excess of their Wall Street counterparts.

The International Financial Law Review 1000, which began the debate, credited partners in the most expensive Wall Street firms with a top hourly rate of \$360 an hour. According to the NLJ survey, that appears a serious underestimate. The highest hourly rates for partners in New York City firms were steady last year at between \$400 and \$450, with some firms billing higher (Lord, Day and Lord \$475, for example).

The highest hourly rate reported to the NLJ was \$500 charged by senior partners at Atlanta's Kilpatrick & Cody. The IFLR 1,000 figures seem to reflect the top rates charged by partners in Los Angeles, Washington DC, Dallas, and Chicago. Several Chicago firms (Winston and Strawn \$450, for example) now however charge New York rates.

Ham imprimatur

New EC food registration regulations due in July should comfort Parma ham producers who last year failed to stop Marks and Spencer selling their famous ham, according to London solicitors Lewis Silkin. The regulations, similar to the French appellation controls scheme for wine, offer registration and certification to producers of cheese, sausages and beer traditionally associated with particular areas. The most exclusive tag will be Protected Designation of Origin followed by Protected Geographical Indications and Certificates of Special Character.

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PEOPLE

Sherlock takes to the road

Peter Sherlock, who resigned suddenly from Bass last year, has been picked to succeed Jack Mather as chief executive of NFC. Mather, chief executive of the transport and logistics company since 1984, is retiring for health reasons. He underwent heart surgery three years ago and told the board last year he wanted to step down early. Now 56, he will leave after next month's annual meeting.

Sherlock will be the most

senior outside appointment to NFC's board since its employee led buy-out from the government in 1982. According to James Watson, the chairman: "The culture [of employee ownership] will be preserved, but Sherlock will be bringing in a new perspective; he is a man of great energy."

Sherlock, 47, started with Bass in 1972 and joined the board in 1988. He built up Bass's leisure division before moving to the company's Hol-

day Inns hotel operations in the US. He resigned in October, apparently unhappy with the change.

One of his first jobs will be to take part in NFC's annual strategic review which is just getting under way, although Watson says NFC's broad strategy is well established and no big changes are likely.

After leaving Bass, Sherlock was appointed a non-executive director at Allied Leisure last November.



Inchcape loses family ties

The retirement of Lord Tanlaw, 58, as a non-executive director of Inchcape, means that the direct ties between the company and the family of James Lyle Mackay, the first Lord Inchcape, have been almost completely severed.

Lord Tanlaw, the current Lord Inchcape's half-brother, joined the family firm the year after its shares were quoted on the London stock market. After six years in Calcutta and the Indian subcontinent, Simon Tanlaw was appointed a director in 1966.

He became a non-executive director in 1971 after he was elevated to the peerage. During his time at Inchcape he was involved in the group's merger with the Borneo Company, which took it into vehicle distribution (now Inchcape's biggest business) and also the creation of the Gray Daves Bank.

Lord Tanlaw has decided to retire in order to devote more time to the development of Fandstan Electric - his own group of railway engineering companies. The current Lord Inchcape, 75, who headed the

company between 1958 and 1982, remains life president but no longer has a seat on the board.

Singer & Friedlander

Singer & Friedlander, the investment banking firm, is setting up a capital markets subsidiary to be headed by Timothy Lyons and Jonathan Stolerman.

Lyons and Stolerman both worked at Prudential-Bache, where they set up a "special transactions group" in 1988-89, working on international arbitrage deals. In 1990, the duo moved to Sec Pac Hoare Govett, and in August 1992 they set up their own business called Marlborough Corporate Finance.

Lyons and Stolerman will initially work with two other associates, in addition to their support staff. Singer & Friedlander Capital Markets aims to specialise in structured finance, including debt securitisation.

Departures

Richard Martin has retired from ALLIED-LYONS but continues as chairman of A-L Pension Services and A-L Trustee Services.

David Blore has resigned as a director of P-E INTERNATIONAL.

David Nichol is retiring from IVORY AND SIME to concentrate on his personal interests but will remain a director of Pacific Assets Trust. Alan McFarlane has also resigned.

Robert Fraser has retired from JAMES FINLAY.

Robert Shepherd, deputy chairman, has recently undergone heart surgery and is retiring from PENTLAND GROUP.

Robert Sheargold has resigned as a director and company secretary of NOVALAL.

Trevor Slater, director of the property division of TILBURY DOUGLAS, has resigned.

Michael Cooke has resigned from MICROVITEC.

Alan Hobday has resigned from BMEC INDUSTRIES.

Brian Limb has resigned from the GLOBAL GROUP.

Glyn Morris has resigned from ELECTRA INVESTMENT TRUST to pursue his personal interests.

James Allison has retired from HOWDEN GROUP.

John Menzies has resigned from PERSONAL ASSETS TRUST.

Peter Robinson has resigned from ASH & LACY.

Gerard Litten has retired from BRITISH MOHAIR HOLDINGS.

John Lusher has retired from MARKS AND SPENCER.

Arthur Geiger has retired from HADEN MACLELLAN HOLDINGS.

William Cottle, vice-president international of DICTAPHONE has retired.

Terence O'Neill has retired from GLYNWED INTERNATIONAL.

Clive Shering has resigned from LOWDES LAMBERT GROUP HOLDINGS.

Alan Isherwood has retired from JN NICHOLS (VIMTO).

Steve Hallett has resigned from BRSE GROUP but will continue to work as an executive director of Birse Construction until February.



Sir Michael Edwardes

Sir Michael Edwardes squashes in another job

Hi-Tec Sports, the sports shoe designer and distributor which has seen its share price collapse from 208p last May to 30p currently, has lured former British Leyland boss Sir Michael Edwardes on to its board as a non-executive director. This follows the retirement of Gordon Dunlop, British Airways finance director between 1983 and 1989, last November at the age of 64.

Frank van Wezel, chairman of Hi-Tec, says he had got to know Edwardes via the latter's presidency of the Squash Rack-

ets Association as well as of the Veterans Squash Club of Great Britain.

"He has been very prominent in fighting to give squash a higher profile," according to van Wezel, who notes that 62-year-old Edwardes is these days on the courts five times a week. Hi-Tec sponsors the British Open Championships in squash.

Van Wezel says he goes for the Edwardes "no-nonsense, direct approach" and is looking forward to his contribution to company direction after what

he describes as Hi-Tec's *annus horribilis*.

After a year of bruising price wars in the UK market with Nike and Reebok, van Wezel claims the order books are "looking healthy again, and at a decent margin. Sir Michael comes at a time when I feel we have hit the bottom."

While Hi-Tec has traditionally had only one non-executive on its board, van Wezel says he is now looking for a second outside director. "We have all read Cadbury..." he says.

هكذا من العمل

London gets a diffused view of the Bolshoy

This company needs full-length ballets to do justice to its talents, says Clement Crisp



Gedeminas Tarandina makes a fine brigand in 'Corsaire', but the company is not helped by the shape of the stage

Ludicrously hyped as "the dance event of the century" – not even the Bolshoy's stunning first visit to London in 1956 deserved those laurels – this appearance by Moscow's pride at the Albert Hall is an exercise both welcome and exasperating. There is nothing especially notable about large balletic spectacles. The Bolshoy has played in huge arenas before (though not in Britain). Maurice Béjart took his troupe to vast sports stadia in Berlin and Mexico, and even the tatted Grand Place in Brussels. Under the aegis of the Entertainment Corporation, the Bolshoy and the Kirov played "popular" seasons – and very successfully so – in a tent in Battersea Park and in halls in Dublin and in Islington. Ballet has also been well presented at the Albert Hall: two decades ago we saw Festival Ballet with some Kirov stars in fascinating performances.

What Derek Block, impresario of this present venture, has identified is a public taste for the artistic gigantism that has lately produced arena opera here, and which is seen in Moscow in the balletic spectacles at the Kremlin Palace, and in Paris at the Palais des Congrès and the Palais des Sports. Since London can offer no stage suitable for the grandiose effects which are part of the attraction of such shows – and it is worth recalling that the Entertainment Corporation planned a theatre for just such events five years ago – the Albert Hall has been converted for the occasion.

The result, as I saw it on Sunday night, is curious. The organ is hidden behind a mock-up of the Imperial box at the Bolshoy Theatre, with a cluster of surrounding loges to form a convex screen. The curtains of the box are drawn back to suggest a distant false prospect behind which pieces of scenery can be placed and dancers can stand or make entries. The effect is disorientating. Are we gazing at the box (if so, we are on stage at the Bolshoy) or is the box back-stage for us to view as members of the public? In front of this stage there projects a large apron stage which occupies about half the promenade, while the orchestra takes up the remaining space. Surrounding this on three sides is placed the audience.

The generous dance area, which will allow the Bolshoy style that freedom of movement it knows at home, and the fine acoustic for the BBC Concert Orchestra who are the musicians of the season, are a real advantage. But it is one largely dispensed by two inescapable facts. Ballet is an art designed for a proscenium arch. It is framed, shaped, focused by our view through that magic opening. And choreography and dance interpretation are orientated to the stage's confines, are

created for a head-on view by an audience and are conceived as having a central point of interest. (Balanchine theorised about this, and identified problems attendant upon peripheral dance activity).

In Sunday's performance, the choreography – spread over the stage so that the encircling audience might feel that they were seeing the Bolshoy dancers, and even the ballets named – was dispersed as if by the gales blowing outside the hall. Action, dance-interest, characterisation, were diffused. As an aid to incomprehension, the programme, like most of the offerings in this season, comprised "suites" abstracted from full-length ballets. The cursory notes in the £10 souvenir books could be little aid to understanding for new-comers to this repertoire, and I infer that the season seeks to bring in a fresh audience – whether for ballet or for the idea of "spectacle" – less clear.

The Golden Age suite comprised part of the ballet's second act, without much indication of why Rita was by turns sly and lyrical; the Corsaire suite offered pirate dances, a first act duet, and part of the Jardin animé. The Romeo and Juliet suite took us from the ball-room, by way of the balcony pas de deux to the deaths of Mercutio and Tybalt and left us with Lady Capulet behaving like Mrs Vincent Crummies. Abbreviation or bow-

derisation? Yuri Grigorovich has made every attempt to vary the direction of the dance-action – the Bolshoy's artists race down the aisles between seats, as well as from the entrances provided by the stage, and manage to emote sideways – but sight-lines must inevitably be curious, and the theatrical logic of the performance uncertain.

The rewards – and I suppose the management's justification – of these performances lie in the fact of the Bolshoy's power as a dance troupe. Certainly the ensemble looks strong, youthful, and audiences can say they have "seen the Bolshoy". Physically, yes. Artistically, I am less than certain after this first evening. The genius of the Bolshoy has ever lain in a double strength: in the impassioned energies of a style where academic distinction was not swamped by an exultant manner that enabled emotion to speak eloquently to us.

They danced – and we believed in the drama, and the dance. But to know these qualities at their trust we need to see the troupe involved in whole ballets, in the theatrical surroundings for which they were intended, and focussed upon superb central interpretations. From Ulanova in *Giselle* and Vasiliev in *Spartacus*, to Bessmertnova and Mukhamedov in *Golden Age*, and the ensemble in *Swan Lake*, we have seen great dancers in major works

of art. I do not think for an instant that those days are gone for the Bolshoy, but few of the interpretations I saw on Sunday night could triumph over the surroundings.

The Golden Age principals looked coarse, unconvincing – though Alexey Popovchenko, as the villainous Yashka, is clearly an interesting artist. I hope that later performances will allow us to see something more from Nadezhda Gracheva (whom we first knew as a student with the Bolshoy Academy) than the blatant stylist – balancing inelegantly, legs at six o'clock – of *Corsaire*. She has beautiful qualities, and hectic bravura clouds them. The most touching interpretation came from Inna Petrova as a Juliet of child-like sweetness and delicate grace, and it was the street brawl of this *Romeo* suite, pouring over the thrust stage, that made the best choreographic sense of the evening. Among the character performances I salute Yuri Voznov as a wonderfully degenerate bourgeois in *Golden Age*, Gedeminas Tarandina as a pistol-packing brigand in *Corsaire*, and Andrey Buravstev as a bounding Mercutio. About further programmes – and implications – I hope to report soon.

The Bolshoy Ballet season continues at the Royal Albert Hall until February 14. Programming varies nightly.

Opera in Chicago

Pelléas and Mélisande

Something is stirring: more, surely, than the simple centenary of the original Masterlinck play. The present abundance of productions of Debussy's opera suggests a deeper reverberation from one *fin-de-siècle* to the next, the new version at the Chicago Lyric Opera does not want to tell us very much about what the echo might be.

Robert Israel's designs helpfully suggest realistic people in a non-realistic place: the suits and long dresses are sober; the palace of Allemonde holds at a moment of shock, with a panelled drawing-room wall about to topple into a forest of slender pillars, behind which a band of ultramarine is an abstract sea under photographed clouds.

But the production, by Frank Galati, sentimentalises the action towards exactly the kind of bourgeois anecdote Debussy wanted to avoid and has the characters looking as if they've been misled by Noël Coward. Pelléas stands around not knowing what to do with his hands; Mélisande hunches her shoulders in sobs at the end of the tower scene.

Slap against the literalism, however, is the doubling of the role of Yniold, who is acted by a boy but sung by a woman, and not from the wings but right there on stage. In costume, as if the lady were his nurse telling him what to say, while everyone else – and especially Golaud in the most crucial scene of his jealousy – has to pretend she is not there at all. In a different sort of production this could have been a powerful device; here it is just awry.

Other strange mistakes include the restoration of a scene Debussy cut from the play – that of the servants washing the castle, done in dumbshow during the prelude and the dropping of symbolical objects from the flies: a golden caravel when Pelléas and Mélisande are watching a ship depart, or a horse to bring home

the point about Golaud's riding accident, or a Margritte-like floating rock for Yniold's solo Oere, of course, duet scene.

Many of the production's problems may have to do with the vast scale of the Civic Opera House, which makes it necessary for the singers to face the audience squarely at all times in order to be heard. And heard they are. Both Jerry Hadley and Faith Esham, in the title roles, created the proper effect of a musical recitation, with every word audible, and every phrase a union of melody and verbal sense.

Mr Hadley brought a lyric tenor's freshness to the upper shoots of his part, and had no problems in the more baritone territory. Ms Esham had the natural purity needed for Mélisande: a grace without affectation, a voice that swims. She also moved well and looked good, with the help of excellent wig. Victor Brenna effectively presented Golaud's frustration with a slaty gnash of desperation at moments of extremity; others in the cast included Yvonne Minton with her Genevieve as generous as usual.

James Conlon, the conductor, seemed still to be feeling his way at the opening night, though he too had his task made almost impossible by the size of the theatre. Orchestral points have to be urged across, with the result that it is difficult to maintain the often necessary sense of two tempos happening at once, or to leap across the air from one shape to the next.

The most successful act was the fifth – perhaps just because it was the last, or more likely because the musical situation here is one more simply of a slow inevitability being rocked and racked by Golaud's urgent wish, even at the last, to understand.

Paul Griffiths

Paolo Veronese, called Veronese after the city of his birth, died in his house at Venice in 1588, at the age of 60. High on the wall in the modest back-street near S. Samuele, is an equally modest inscription: "Paolo Veronese". It runs, "Sovereign Painter of Venice, Triumphant and Immortal Master through the changing centuries..." Quite an epitaph in the city of Canaletto, Bellini and Giorgione – with Canaletto and Tiepolo to come – for one who was but the junior of Tintoretto, who outlived him, and above all of Titian, by some 40 years his senior who had died only ten years before.

So were the Venetians right about him all the time, and we so wrong? For while his work has always been inescapable, in the great churches and palazzi of Venice and all the major museums of the world, it has long been more respected than truly celebrated, a phenomenon before which to stand more in awe at his facility and scale than in astonishment and delight at its proper qualities.

He is far from being alone in this respect, for sadly this modern age tends to distrust, and so discount, the conspicuous demonstration of skill. How flashy, decorative or self-indulgent, we say, and what a pity it is that such an obvious talent does not take itself more seriously. The pure hedonistic thrill of enjoying consummate mastery has long been lost on us, and the loss is ours.

To stand now before the vast "The Marriage at Cana", that Veronese painted in 1563 for the refectory of Palladio's rebuilt S. Giorgio Maggiore, is to acknowledge the gratuitous foolishness of the mistake. Some 6.7m high and 10m across, it is an astonishing object, carried through with, to us, an unimaginably easy grace, amplitude and confidence. Veronese was 35 when he did it, the first in a sequence of similarly vast banquet scenes ended, some ten years later, with "The Last Supper" for SS. Giovanni e Paolo, and with Veronese himself hailed before the inquisition to answer for his blasphemous realism. That work, now in the Accademia di Venezia, he judiciously retitled "The Feast at the House of Levi", which got him off the hook.

"The Marriage at Cana" has enjoyed a chequered history – appropriated by Bonaparte at the



'The Marriage of Cana', plus a full scale X-ray photograph, is now on view again at the Louvre

Veronese's 'Marriage at Cana' restored

fall of the Venetian Republic in 1797; rolled up and shipped back to Paris, unpicked at the seams and split in two. Restored at intervals ever since, it was packed off to Brest for safety during the war of 1870 and nearly lost in a railway siding en route, left alone in the Louvre from 1914 until 1918; sent off again in 1939, first to Chambord, on to Montauban, then back to the Louvre in 1942. Now, after definitive restoration that has kept it hidden since 1989, it is on view once more in the Louvre's *Salle des États*, where it has hung since 1961.

Where once it suffered the turned backs of tourists crowding around the "Mona Lisa", which has been removed elsewhere, it now rightly commands something like the grand public space for which it was intended. On either side hang other works of Veronese, and of his followers, along with related works and documentary displays. But the great spectacle is supplied *en face*

by the full scale analytical X-ray photograph that, mounted, fills the far end of the gallery.

Here, in an oddly expressionistic chiaroscuro, is revealed the technical and practical history of the painting, the cuts and seams, the nails and struts of the canvas and its supporting frame, the paint-loss and the repairs, and all overlaid by the painting's vestigial architecture and the ghostly, complex choreography of its figures. It is here, with the tell-tale traces of what they call the *pentimenti* and *repentirs*, the underpainting and changes-of-mind, that the art historians get so excited. Look, they say, a viol has been shifted an inch or two, a head turned or dropped, an arm raised, a leg swung nearer the vertical.

But it is hardly news that a work of art should change in the process of its execution, that the amplification of a design should lead to modifications of scale or visual emphasis, that the artist's first ideas of

composition or gesture should not be quite the best. Art was never a simple matter of the original concept, fixed in an instant and forever.

For an artist, the astonishment and excitement felt before this extraordinary work rest rather on the converse discovery that the changes are so few and minor, matters of the merest adjustment and refinement. Veronese would seem indeed to have got it more or less right first time. And we return to the painting as it is, more alive than ever to what has been done on the actual surface of the canvas – the marks made, the lightness of touch and open vigour of the drawing – that together bring alive to us across the centuries this vast, complex, ideal scene.

The music plays, the servants pass up and down, the hounds strain and fret as they always did. Is the colour brighter than before, the brocades richer, the cheeks of

the guests more red, Christ's fixed outward gaze a little warmer in its intensity? Perhaps it is. Something is always lost to a restoration, to little obvious gain, save only that the work should survive the longer. It is an old and unresolvable argument – a removal of a layer of dirt or discoloured varnish here, the subtlest of glazes there. The restorer's art was never precise, for all its present carapace of scientific means and method.

"The Marriage at Cana" remains still a work of wonder and the greatest beauty. "What, they lived once thus at Venice where the merchants were the kings, Where St Mark's is, where the Doges used to wed the sea with rings?"

William Packer

'Les Noces de Cana de Veronese: A work and its restoration'. The Louvre, Paris, until March 29; sponsored by ICI France

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw 20.15 Walter Boeykens Ensemble plays chamber music by Schubert and Beethoven. Tomorrow and Sat: Netherlands Chamber Orchestra plays Vivaldi's Four Seasons. Thurs and Fri: Riccardo Chailly conducts Royal Concertgebouw Orchestra in works by Shostakovich and Nono. Sat afternoon: Valery Gergiev conducts works by Tchaikovsky and Debussy. Sun afternoon: Tchaikovsky programme with Minsk Philharmonic Orchestra. Sun evening: Louis Lortie plays piano recital. Next Tues: Robert Holl song recital (6718 345). Next Tues at Beurs van Berlage: John Adams conducts world premiere of his new chamber symphony (6270 466).

Musiektheater 20.00 Oliver Knussen conducts Pierre Audi's new staging of Harrison Birtwistle's opera Punch and Judy (also Jan 14, 17, 20, 24, 26, 29). Jan 25: first night of Richard

Jones' new production of Der fliegende Holländer. Jan 27: first of four performances by Nederlands Dans Theater (6255 455).

BRUSSELS

Kielst's play Amphitruon opens tonight at Théâtre National, and runs daily except Sun and Mon till Jan 30 (217 0303). Philippe Herreweghe conducts a Purcell evening next Mon at the Conservatoire Royal de Musique (507 8200). Peter Mussbach's production of Janáček's From the House of the Dead is revived next Tues at the Monnaie, and runs till Feb 2 (219 6341).

CHICAGO

CHICAGO SYMPHONY Daniel Barenboim conducts Elgar's Cello Concerto (Allison Eldredge) and Bruckner's Fourth Symphony tomorrow and Fri at Orchestra Hall. Thurs, Sat and next Tues: Tristan and Isolde Act 2 with Siegfried Jerusalem and Waltraud Meier (435 6666). CHICAGO LYRIC OPERA Lucia Mazzaria and Giuseppe Sabbatini star in La bohème on Sat and next Fri at Civic Opera House. Jan 28: first night of new production of Das Rheingold (332 2244).

NEW YORK

JAZZ Spyro Gyra, one of the most successful groups in contemporary jazz, plays this week at the Blue Note Jazz Club

and Restaurant. The group, led by Jay Beckenstein, has sets at 21.00 and 23.30 daily till Sun (475 8592).

PARIS

OPERA/DANCE Tomorrow and Sat (also Jan 19, 22, 25) at Opéra Bastille: Elektra, with Janis Martin and Gwyneth Jones alternating in title role. Jan 20: revival of Un ballo in maschera. Jan 30: revival of Les Contes d'Hoffmann (4001 1616). Next Tues at Théâtre des Champs-Élysées: St Petersburg National Opera opens two week season with a staging of Tchaikovsky's Iolanta (4720 3637). Impressions de Pelléas, Peter Brook's Debussy adaptation, runs daily except Sun and Mon till Jan 23 at Théâtre des Bouffes du Nord (4807 3450). Jan 19-29 at Opéra Comique: William Christie conducts Les Indes Galantes (4286 8883). Jan 19-24 at Palais Garnier: Paul Taylor Dance Company (4742 5371).

CONCERTS Tonight at Châtelet: David Robertson conducts Ensemble InterContemporain in works by Stravinsky and Berio (with alternative programme next Mon). Tomorrow: Dazzy Ranki piano recital (4028 2840). Tomorrow at Théâtre des Champs-Élysées: Felicity Lott song recital (4720 3637). Tomorrow and Thurs at Salle Pleyel: Gilbert Varga conducts Orchestra de Paris in works by Mendelssohn, Schumann and Bartók, with piano soloist Maria Tipo. Fri: Marek Janowski

conducts Orchestra and Chorus of French Radio in Beethoven's Missa Solemnis. Sat: Jacques Mercier conducts Orchestre National d'Ile de France in works by Puccini, Berio and Respighi (4563 0796).

JAZZ Carmen Bradford, jazz vocalist and long-time associate of the Count Basie Orchestra, is in residence at Jazz Club Lionel Hampton till Jan 23, music from 22.30 (Hôtel Meridien Paris Etoile, 81 Boulevard Soufflot St Cyr, tel 4068 3042). THEATRE English Theatre Festival: final week of Paris-based ACT company's annual selection of plays directed by Andrew Wilson. Repertory includes Ayckbourn's Confusions, Bernard Pomerance's Elephant Man and a one-woman show written by Wallace Shawn. Ends next Tues (Théâtre de la Main d'or, 15 passage de la Main d'or, Paris 11e, tel 4805 6789).

WASHINGTON

KENNEDY CENTER The Secret Garden, an enchanting musical based on the novel by Frances Hodgson Burnett, can be seen at the Opera House daily till Jan 31. Tonight in the Concert Hall: Marielav Rostropovich conducts National Symphony Orchestra in works by Wolf, Dvořák and Shostakovich, with cello soloist Natalia Gutman. Thurs, Fri afternoon, Sat: Rostropovich conducts works by Brahms,

Mozart and Shostakovich. Washington Opera's repertory at Eisenhower Theater consists of Don Pasquale (Fri and next Mon, with Paolo Montarsolo, La Cenerentola (Sat and next Tues) and Bizet's Pearl Fishers (Sun afternoon). Fri in Terrace Theater: Stephen Simon conducts Washington Chamber Symphony in works by Handel and Bach.

Next Mon and Tues: Bill T. Jones dance company (202-467-4600). Krasnyarsk Dance Company of Siberia can be seen on Fri in the Concert Hall (202-833 9800). BALTIMORE SYMPHONY ORCHESTRA David Zinman conducts works by Bizet, Rodrigo and Copland on Fri, Sat and Sun at Joseph Meyerhoff Symphony Hall (410-783 8000).

THEATRE ● Rosencrantz and Guildenstern are Dead: Tom Stoppard's popular play giving a sideways look at Hamlet. Opens tomorrow, till Feb 14 (Studio Theater 202-332 3300).

● It's the Truth, if you think it is: Pirandello's mystery thriller directed by Liviu Ciulei. Opens on Fri, till Feb 21 (Arena Stage 202-488 3300). ● Edward II: Christopher Marlowe's play staged by Washington Shakespeare Company. Till Feb 6 (Church St Theater 703-739 9886). ● La Bête: David Hirson's modern verse comedy about an acting troupe in 17th century France. Till Feb 9 (Source Theater 202-462 1073). ● A Moon for the Misbegotten: Eugene O'Neill's play about the

tragic life of his brother. Till Feb 14 (Center Stage 41-332 0033).

● The African Company: Carlyle Brown's play about a group of African American actors in early 19th century New York, who put on their own version of Richard III. In repertory till March 28 with Athol Fugard's Blood Knot (Kreeger at Arena Stage 202-488 4377).

JAZZ/CABARET

Blues Alley Jazz Supperclub Blues Alley Jazz Supperclub Tonight and tomorrow: pianist Michel Petrucci. Thurs to Sun: Gil Scott-Heron, jazz vocals. Next Mon: Elmer Orchestra, jazz ensemble (1073 Wisconsin Ave, in the alley, 337 4141).

ZURICH

William Shmelt sings the title role in Don Giovanni tonight and Thurs at the Opernhaus, in a cast also including Ann Murray and Cecilia Bartoli. Tomorrow and Sat: Eliahu Inbal conducts Jonathan Miller's new production of Schreker's Die Gezeichneten. Sun, next Thurs and Sat: Nikolaus Harnoncourt conducts Ponnelle production of Così fan tutte, with Lucia Popp. Sun morning: Sander Vegh conducts a concert featuring works by Mozart, Haydn and Schubert (262 0909). ● Thomas Idemühl plays Vaughan Williams' Oboe Concerto in a concert by the Zurich Chamber Orchestra tonight at Theater 11, Thurgauerstrasse 7. Zurich-Cerifon. Cecilia Bartoli sings arias by Vivaldi, Mozart, Berlioz and Rossini on Fri in the Tonhalle (261 1600).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 2200-2300, 2300-2330 World Business Today – a joint FT/CNN production with Grant Perry and Colin Chapman

Super Channel 0700-0710, 1200-1240, 2200-2240 FT Business Daily 0710-0730, 1240-1300 (Mon, Thurs) FT Business Weekly – global business report with James Bellini 0710-0730, 1240-1300 (Wed) FT Media Europe 0710-0730, 1240-1300 (Fri) FT East-ern Europe Report 2240-2245 FT Report

Sky News 2030-2100, 2200-2300 FT Business Weekly

SATURDAY

CNN 0800-0830, 1900-1930 World Business This Week – a joint FT/CNN production

Super Channel 0830-0900 FT Business Weekly

Sky News 1130-1200, 1730-1800 FT Media Europe 1300-1400, 2030-2100 FT Business Weekly

SUNDAY

CNN 1030-1100, 1800-1830 World Business This Week

Super Channel 1030-1050 FT Business Weekly

Sky News 0130-0200, 0530-0600 FT Media Europe 1300-1400, 2030-2100 FT Business Weekly

Joe Rogaly

Men without vision and no particular place to go



That rattling you heard over the weekend was the sound of pea-sized ideas shaking about in the brainboxes of our politicians.

There is no new song. There is only the rhythm of narco. This is not our leaders' fault. They strive to think big, but are obliged by circumstance and their own intrinsic qualities to think small.

Mr John Major is the puppet of events. He does well to stand straight when fate pulls his strings. Mr John Smith is constrained by the antiquated mechanisms of the Labour party. He could point to a more auspicious direction, if he knew what that was. Whether it would then move forwards is, shall we say, open to doubt.

We must not deride these well-meaning souls for their inability to create new visions. The prime minister was not elected to the post of visionary-in-chief, nor is he suited to such a post. The leader of the official opposition is not a philosopher. He is a Scottish lawyer. On the basis of his track record since last summer, he has become the uninspiring manager of a decaying party of the left. The hard truth is that, while both Mr Major and Mr Smith are "nice", neither is extraordinary. Ordinary men have no option but to make the best they can of small-print politics, and the roll of the dice. It would surprise us all if either of them emerged as the progenitor of a grand new mission for Britain.

In any case, the intellectual climate is not conducive to such a project. Before the 1980s, it was respectable to argue that society could be restructured by a reforming government. The left talked of "building socialism". Progress was assumed to be inevitable. The establishment of the welfare state after 1945 was seen, correctly, as a permanent improvement in the British polity. Other wheezes were harmful. Nationalisation was



Obliged to think small: Major (right) and Smith

the consequence of a postwar delusion about the efficacy of planning by officials. Nonsense about a permanent and irreversible shift of power to the working classes was seriously debated. All politicians promised peace, prosperity, full employment and the warm embrace of welfare. The voters, poor suckers, believed them.

The then Mrs Margaret Thatcher was history's corrective mechanism. The mission she discerned in 1979 seems obvious in 1993. She denationalised industries, rolled back the frontiers of the state, crunched the trade unions and, most memorably, insisted that public enterprises keep proper books. "Value for money" may be a tired slogan, but it is the most precious legacy of the Thatcher years. Before the former prime minister came along, British public sector managers could not count pennies. It did not occur to them that they should. To instil in their heads the idea that they must tailor expenditure to income was a worthy project.

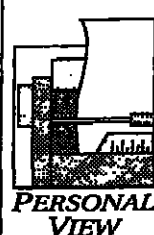
Today there is nothing on offer as striking as the revolutionary idealism of the 1960s or the counter-revolution of the 1980s. Until Black Wednesday, when sterling was withdrawn from the European exchange rate mechanism, both Mr

Smith's only hope.

I was not present at, nor did I bug, the private conversations between Mr Major and the Conservative chairman, Sir Norman Fowler, at Chequers on Sunday and yesterday. The prime minister's staff is reported as saying that the talks were about improving choice, opportunity, responsibility and enhanced ownership. The agenda included the promotion of business and enterprise, particularly through deregulation; health and education reforms, especially widening opportunities for 16 to 19-year-olds; the Citizen's Charter; and tackling crime. Meanwhile the Treasury's parallel meeting discussed how to get out of the fiscal hole into which the government has dug itself. Wonderful stuff, but it hardly replaces the empire, or the heart of Europe, or zero inflation.

Great themes do exist, but only in the abstract. It is possible to put constitutional reform at the head of the agenda. The Liberal Democrats have done so. Labour might, by implication, monetary union were the lodestars. Thus guided, we would achieve non-inflationary growth. The European project still has merit, but it will no longer serve as a theoretical underpinning to justify the careers of the Conservative or Labour leaders. As such, it was blown out of the water on September 18.

The weekend's deliberations by the two main parties were therefore less than elevated. The principal concern was how to win votes. Designing a blueprint for a better society was not on the agenda. In Labour's case, the greatest heat was reserved for an argument about whether the official opposition should stay as it is, and lose a fifth election in a row, or learn the lesson of US President-elect Bill Clinton's appeal to the middle classes. Taken to its logical conclusion, an emulation of the new Democrats' transatlantic success would place Labour alongside or slightly to the right of Mr Major's Conservatives. Don't scoff. That could be Mr



PERSONAL VIEW

In recent weeks the Italian government has won approval from parliament for the privatisation of four state-owned holding companies: Iri, Eni, Enel and Ina. Each of these giants is an industrial or public services sector leader and, respectively, they embrace oil supply, refinery and distribution, electricity, energy, and insurance. However, a closer look reveals that this is not a real privatisation process.

In 1991, the global group turnover of Iri, Eni and Enel exceeded £67bn, but the net income was scarcely £450m. Employees totalled 650,000, thus accounting for 3.6 per cent of Italy's total workforce. In 1993, the performance of all these companies worsened. Meanwhile, the Ina insurance group's net premium was £2.2bn in that year.

In the 20 years to 1990, the growth of the Italian economy was among the highest in the western world, second only to Japan in the Group of Seven. This spectacular growth was supported by a massive injection of public funds into the economy which helped to overcome the energy crisis and to keep the economy growing during the most severe world slumps. At the same time, though, it created the headache of an enormous public debt, requiring a debt-service cost of more than 10 per cent of gross domestic product per year.

Simultaneously, an industrial structure grew up resembling that of a developing country rather than that of the US or Germany. For example, small and medium-sized firms account for the great bulk of Italian industrial production. Only seven Italian companies (Iri, Eni and a few other private companies) are included in the Fortune 500 world list, as compared with 43 in the UK.

The present management of the companies controlled by Iri, Eni, Enel and Ina has a strong political orientation - particularly towards the Christian Democrat and Socialist parties. The former has been present in government for the last 45 years without interruption, and has required management to pursue both technical and political goals. As a consequence, the political influence of management has grown to a point where it is able to obtain unusually favourable financial and legislative choices from parliament and government. Since parliament and government act on behalf of the companies' stockholders - the state - the management's stockholder relationship has become contrary to normal practice.

In recent weeks, Italy may seem to have been influenced by the wave of privatisation sweeping the rest of Europe.

Italy fudges privatisation

However, the Italian government merely wishes to strengthen the state-owned corporations and collect new risk capital through partial privatisation, without selling companies to private industrial investors, or liberalising monopolistic services. In other words, the government wishes to maintain state shareholding control, as does management.

The government wishes to maintain state shareholding control, as does management

In the UK or the US, privatisation is partial when a public entity retains ownership of assets or infrastructure while operation and maintenance are carried out by private interests. In Italy, partial privatisation mostly means that a shareholder, eg Iri or Eni, sells a minority holding in its subsidiaries to private investors who have no interest in company administration or management. This explains why the Italian treasury minister is currently looking for partners among Arab investors, with the approval of the present management.

The only complete privatisations in Italy are to be the sale of the Iri bank, Credito Italiano, and the Eni mechanical company, Nuovo Pignone. As such, they will be of interest to British investors. They also

explain why the same minister is coming to London this week.

The Italian government cannot be expected to do much better with its privatisation programme, for it is still based on the political alliance between the Christian Democrat and Socialist parties, both of which are losing votes with every election and are traditionally suspicious of the private sector. Moreover, the government is precarious and somewhat weaker than the management opposing it.

For this reason, a precondition of any real privatisation process in Italy will be a wholesale change in politics. A new government will be able to liberalise public services and sell ownership of state companies only if it is based on forces, or groups of people, free from old Christian Democrat and Socialist power.

There are in Italy some liberal political groups and new growing forces which have condemned the old alliance and wish to break their exclusive right to control the supply of goods, services and politics. These groups and forces favour the reduction of public expenditure, the opening of all markets to small and medium-sized firms, and the linking of pay to performance. As the government is currently in financial difficulties, the wholesale change may be achieved more rapidly than people think.

Riccardo Gallo

The author is an associate professor of industrial economics at the engineering faculty of the University of Rome and a former vice-chairman of Iri, Italy's largest holding company.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

NHS and cost of consultants

From Dr Graham Hallett.
Sir, Mr Persaud (Letters, January 7) dismisses the argument for central bank independence as "populist". The question is whether the stability of the currency is one of the "framework" or "constitutional" issues which should be removed from the direct control of the executive, like the administration of justice. Why not a comparable limitation of "democratic accountability" in fiscal policy? There are precedents for imposing constraints on governments' ability to finance expenditure by borrowing or printing money. The West German constitution originally contained a provision that the federal government should not run a deficit on current, as against capital, expenditure. It was - with hindsight probably unwisely - repealed in the interests of "Keynesianism". There are admittedly difficulties of definition involved, but many countries would have benefited from such a constraint on "democratic accountability".
Graham Hallett,
Department of City and Regional Planning,
University of Wales,
Cardiff CF1 3YN

At a time when the government is emphasising choice for patients, one in five of London's population is so doing in opting for independent healthcare. Why should Dr Draper wish to restrict consultants' choices?

It could be that he raised valid points for discussion; however, could the National Health Service afford to pay consultants the market rate which would more than double the NHS medical consultants' bill? In fact, independent hospitals are subsidising the NHS by allowing consultants to achieve their earnings expectations and significantly contributing to the health of the capital.
Barry Hassell,
Chief Executive,
Independent Healthcare Association,
22 Little Russell Street,
London WC1A 2HT

An independent bank governor would avoid stop-go policies

From Mr Luis Garicano Gabillondo.

Sir, Mr Persaud (Letters, January 7) dismisses the argument for central bank independence as "populist". The question is whether the stability of the currency is one of the "framework" or "constitutional" issues which should be removed from the direct control of the executive, like the administration of justice. Why not a comparable limitation of "democratic accountability" in fiscal policy? There are precedents for imposing constraints on governments' ability to finance expenditure by borrowing or printing money. The West German constitution originally contained a provision that the federal government should not run a deficit on current, as against capital, expenditure. It was - with hindsight probably unwisely - repealed in the interests of "Keynesianism". There are admittedly difficulties of definition involved, but many countries would have benefited from such a constraint on "democratic accountability".
Graham Hallett,
Department of City and Regional Planning,
University of Wales,
Cardiff CF1 3YN

Bank of England independence that "it is a populist assertion that politicians cannot be trusted to stand above their narrow political choices". In so doing he forgets to apply to the problem of the conduct of monetary policy the very same principles of rationality that his economist training has taught him to use in other, "non-political", analysis of social behaviour.

The self interest of a government, call it narrow or not, is to win elections. In order to do that, it must ensure that recovery comes at the end of its mandate and recession (if there has to be one) at the start of it. A central bank governor whose job depends on that outcome will do everything to attain it, with the likely consequence of an inefficient political business cycle. Conversely, a central bank governor named under a statute that assures his independence and links his job and his salary to the achievement of certain objectives democratically set by parliament, has every incentive to avoid such stop-go cycles and pursue his mandated long-term objectives. This is neither populist nor insidious. Just rational.

Concerning the assertion that independence is no panacea it can only be said that there is no such thing as a panacea in any sphere of life.

least of all central bank independence. But neither the failure of Sweden's Riksbank to defend the Krona nor Margaret Thatcher's recession at the beginning of the 1980s, nor, least of all, Germany's current economic problems prove anything at all in relation to the long-term objectives of monetary policy. As recent research work has shown, over the last 40 years OECD countries with lower inflation rates have, in all but one case (Japan), a *de jure* or *de facto* independent central bank. This is the case in the US, Germany, Switzerland, the Netherlands and Canada. On the other hand, countries with higher inflation have suffered a record of government interference in the conduct of monetary policy - as in Greece, Portugal, Italy, Spain, France and the UK.

Last, there need be no problem of accountability provided the objectives of central bank policy are democratically decided, that its governor and board are democratically elected and that it has to present a yearly report to the parliament in which its decisions are discussed and justified.
Luis Garicano Gabillondo,
economist,
Commission of the EC,
Eurostat,
Bâtiment Jean Monnet,
Luxembourg

BBC World Service - objective facts and no sensationalism

From Mr Thomas E Whittle.
Sir, May I endorse P H Ball's sentiments from the Netherlands (Letters, January 8). By far the best radio programme is the BBC World Service - listened to and respected by more people in the world than any other on short wave.

The next best English language programme is surely long-wave Radio 4. It is heard in many countries, from Norway through much of the EC to Ireland, a catchment area of up to 300m people. I once heard the budget speech from the Commons quite audibly at the Algarve, south coast of Portugal, on Radio 4 via a battery portable.

These two programmes must do much to present the UK

point of view - a valuable public service exercise on which to spend part of the licence fee or household tax. Many of us (insomniacs, workers, drivers) listen to the World Service through the night - on BBC could save (or spend) money cost-effectively by broadcasting the World Service by day on an easily received, all-UK frequency, instead of another news programme.

Let us have a broadcast source of objective facts, to match the FT in print, rather than dramatised "doom and gloom" sensationalism.
Thomas E Whittle,
19 Eldon Drive,
Maybole,
Ayrshire KA19 8AZ

Cues that are still holding back women in management

From Ms Eileen M O'Connor.

Sir, I found it refreshing to read that it is recognised, at least across the Atlantic, that women continue to encounter the impenetrable glass ceiling in the workplace in the US ("Women take stock of Wall Street", January 6). This issue is one of attitude that will take some time to remedy.

Perhaps management is only taking its cues from the general population. My favourite memory is one of a call I received that had been transferred from the receptionist. Upon answering the phone I was immediately asked: "Are you the secretary?" It took great restraint for me not to reply "No, are you the plumber?" I do not understand

what it is about the tone in one's voice that indicates a profession. Perhaps I should have studied voice psychology rather than economics.

Also ironic was that in the three-quarter page "Who's News" section of the Wall Street Journal (January 6) there was not a single mention of a female. In a country this size I find it difficult to believe that there was not one corporate move or appointment of a female that was newsworthy. And, alas, the chocolate-chip cookie has already been perfected. What more is there for us to do?

Eileen M O'Connor,
20m Edgewood Road,
Glen Ridge,
New Jersey, US

Supertanker companies should assume burden of liability

From Dr Jörg Schimmelpfennig.

Sir, There is a grim truth that is not even denied by international shipping organisations - operating supertankers will always cause disastrous oil spills ("Shipping bodies say oil spills inevitable", January 7). Of course these risks can, and have to be, minimised by a more careful planning of tanker routes in order to avoid environmentally sensitive areas and better shipping standards. But the level, and type, of supertanker activity has to be questioned as well. Unfortunately, your editorial "Oil spill in the Shetlands" (January 7) completely misses the latter point.

Common economic wisdom tells that economic efficiency can only be hoped for if market participants are forced to take account of each and every cost arising from their activities. With supertanker operations this is not the case. Due to limited liability, only a fraction of the damage to the environment has to be paid for by the operator. A compensation fund like the one set up by the International Maritime Organisation, even if liability were not limited, does not help either, as from the viewpoint of a single operator and/or oil importing country it requires only a lump-sum contribution irrespective of the kind and level of its activities. The question is not whether "a pay-out is guaranteed in a reasonable

period of time", but whether he who has caused the damage has to pay for it.

In contrast to your dismissal, the 1990 US oil pollution act enacted in the wake of the Exxon Valdez disaster is the most sound answer to this problem yet. There is just one simple device missing. In addition to unlimited liability insurance in order to avoid the "corporate veil" which you correctly identified as the main obstacle to the workability of the act. Then, in a competitive insurance market, premiums would roughly equal the expected damage and, thus, force the internationalisation of all external costs. Such a system would even provide incentives

for better shipping standards, as any reduction of the risk of an accident would be neglected by lower premiums.

If, with such a scheme, supertanker operations would cease to be commercially viable, the consequence is and should be obvious; society would have to dispense with long ago. Limiting liability is but a subsidy and, as with all subsidies in the absence of public good effects, creates economic inefficiency. Supertanker operations can hardly be described as a public good.
Jörg Schimmelpfennig,
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REPUBLIC OF LEBANON

Implementation of a cellular network for 500,000 lines as a part of the plan of generalization of the telecommunication sector throughout the Lebanese Territory

PRE-QUALIFICATION OF CONTRACTORS

In order to implement the government policy to fulfill Lebanon's needs in various public utility services, including the enhancement and development of the telecommunication sector performance,

And aiming to undertake the necessary measures to reach a minimum service density of 35% in telecommunications, which would be in accordance with the requirements of the new century,

And as the data accumulated in the Ministry of Post and Telecommunications (MPT), and incorporated in the National Emergency Reconstruction Program (NERP), indicates the necessity to provide a minimum capacity of 1.5 million subscriber lines; the MPT intends to meet these needs as follows:

- 500,000 subscriber lines through implementation of the cellular network
- 500,000 subscriber lines through rehabilitation and modernization of the existing network.
- 500,000 new subscriber lines through extension of the existing network.

The government has initiated separate measures to modernize, develop and extend the existing network; consequently the (MPT) and the Council for Development and Reconstruction (CDR) announce the intention to achieve 500,000 subscriber lines through implementation of a modern digital mobile radio cellular system covering all the Lebanese Territory and capable of being extended to 700,000 lines, whenever needed, through BOT concept and according to the following program:

A- Phase I : Within six month from contract notification date
100,000 lines covering all the Lebanese territory

B- Phase II : Within the 12 month from the completion date of Phase I
200,000 lines covering all the Lebanese territory

C- Phase III : Within 12 month from the completion date of Phase II
150,000 lines to intensify the coverage throughout Lebanon.

D- Phase IV : Within 12 month from the completion date of Phase III
50,000 lines to intensify the coverage throughout Lebanon.
100,000 lines to intensify the coverage throughout Lebanon whenever needed

E- Phase V : Within 12 month from the completion date of phase IV
100,000 lines to intensify the coverage throughout Lebanon whenever needed.

A mobile radio-cellular system of the GSM type will be implemented on the basis of the BOT concept as described in Terms of Reference prepared for this purpose to include all the technical, administrative, financial and operational conditions.

This project will be executed under the supervision of engineers and consultants appointed by MPT and CDR.

The contractors capable of executing such a project are invited to apply for pre-qualification.

Reasons for not pre-qualifying any firm or consortium need not be given, and no costs incurred in pre-qualification will be reimbursed. Invitations for bidding will only be sent to firms or consortia which are pre-qualified.

The MPT and CDR invite contracting firms and consortia interested in bidding to obtain pre-qualification documents starting January 15, 1993 from the:

Council for Development and Reconstruction (CDR)
Tallet El-Saray, Beirut-Lebanon

Pre-qualification bids with all supporting material shall be submitted at CDR offices no later than March 3, 1993 at noon.

FINANCIAL TIMES

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Tuesday January 12 1993

A last task for Mr Bush

JUST AS the Gatt's Uruguay round has been given up for dead, US and European Community trade negotiators have rushed to Geneva in a last effort to bring the six years of negotiation to a conclusion. They are right to do so. Mr Bush, in particular, has nothing to lose by pushing them hard in his remaining week in office. He would, on the contrary, be doing a favour to his own reputation, to his successor, to his country and to the world.

It is not that a completed Uruguay round would resolve the world's trading problems, nor even that any deal reached in the US president's remaining days could ensure success for the round. But without such a deal, failure would seem certain. If nothing has been decided by January 20, when Mr Clinton takes over, the conflicting priorities of his administration, combined with the looming expiry of the "fast track" authority, are likely to make agreement too difficult and, above all, too late.

First evidence of a last push came when the EC commissioner newly responsible for trade policy secretly met Mrs Carla Hills, his US counterpart, outside London on January 2. They agreed that time was too short to continue pressing for a complete Uruguay round package, and decided to focus, instead, on more limited objectives. A substantial US-EC agreement on market access — that is, on lower tariffs on manufactured goods — was to be the focal point of these negotiations.

The US wants the EC to join in abolishing a number of tariffs altogether. The sectors proposed are pharmaceuticals, non-ferrous metals, wood and paper products, and — most controversially — electronics, where EC anxieties about Japanese exports remain high. For its part, the EC wants the US to tackle its tariff peaks. These include glass and ceramics, but the most sensitive is textiles, where some US duties approach 40 per cent. The EC's case is strong. Lowering high tariffs is economically far more important than reducing low ones.

Negotiators talked yesterday of "exceedingly difficult" talks. But these are at least within traditional areas of Gatt activity. Negotiators must also remember what is at stake. Success will recreate momentum. Failure would risk all that has been achieved in six weary years, including the package of farm subsidy cuts agreed in Washington a month ago, which narrowly averted an international trade war.

Market access negotiations between the US and the EC would not be the end of the story. Other countries must participate and other areas of the negotiation need to be resolved. Japan and Korea should, for example, open their markets to rice imports.

The round is now on borrowed time. An outline agreement on most issues needs to be on the table when President Clinton takes over. If he vetoes it, so be it. But at least the round would not have perished by default.

New BBC broom

MR JOHN BIRT, the new director-general of the BBC, has moved swiftly to assert his style. The announcement yesterday of senior managerial changes and the accompanying statement of vision are intended to chart the organisation's path in a rapidly changing broadcasting world.

Mr Birt's game plan has the merit of being clear. He wishes to persuade the government to continue for another decade to fund the BBC with the proceeds of a licence fee payable by those who own a TV set.

The argument, initiated at the end of last year in the BBC's response to the government's green paper, is that an expanding commercial sector in broadcasting still needs to be supplemented by a substantial public corporation.

To support the case for a new charter and licence fee, Mr Birt has also recognised that the BBC must become more efficient and more accountable. It has, after all, just mislaid over £50m.

There are two hallmarks of the Birt approach. The first is that he intends the BBC to be a managed institution, rather than an agglomeration of committees and warring baronies. This is sensible. It is barely credible that prior to these reforms the BBC had no top-level management forum to discuss programme priorities.

The second is that Mr Birt envisages the BBC withdrawing from areas crowded with commercial competitors. Many wasted words have been spent on which soap opera or game show might fall into this exclusion zone but, in principle, Mr Birt is right. The public does not need the BBC to do everything and the BBC cannot afford to do everything well.

However, it remains to be seen whether Mr Birt's "producer choice", a complex administered market which seeks to devolve managerial power, will work. Mechanisms like this, which seek to create artificial markets without permitting those involved to set prices or take true risks, have a history of freezing into the same kind of bureaucratic inertia as the command economies they seek to replace. But there is no doubt that Mr Birt's radical recasting of the BBC's central bureaucracy is a step in the right direction.

Equally, the intention of the plans announced yesterday to improve accountability cannot be faulted, although they ignore the fact that the BBC is already burdened with a creaking apparatus of advisory and regulatory bodies.

The approach, in short, is in tune with these Majorite times, applying an earnest, schematic pragmatism to the modernisation of a large public service. The BBC hopes that it thereby strikes less comfortable questions from the agenda, such as: is it sensible to have such a big organisation covering all the public funding for broadcasting? Will the licence fee still be defensible when, in 10 years' time, the BBC's share of the TV audience is down from almost 50 to perhaps 30 per cent? Those who think these questions pertinent will want to see a more vigorous debate than a dull green paper has yet stimulated.

Under the deal, BA had to honour agreements between BCal and other airlines for the servicing of aircraft, including Virgin's two 747 jumbos.

Within weeks, BA said it would not service any additions to Virgin's expanding fleet. Servicing charges rose from £150 an hour to £244.

Throughout 1991, Virgin ran into other problems. The BA night simulator at Heathrow became almost impossible to book for Virgin pilots. But when Virgin telephoned pre-tending to be British Midland, training slots became available.

By the autumn of 1990, Lord King's irritation with Virgin became clear when Branson, in a burst of publicity, flew British hostages out of Iraq before the Gulf war erupted. BA's chairman had harsh words with the Foreign Office.

Almost at once, Virgin fell victim to a price war in which tens of

It was the sort of stunt calculated to get right up the nose of Lord King of Warrnaby, the gruff, tough chairman of British Airways.

Early morning passengers arriving at London's Heathrow airport on July 1 1991 watched in disbelief as a man dressed in pirate clothes, complete with cutlass and parrot, led an assault on the sleek model Concorde gracing the exit tunnel.

Within minutes, its BA livery was swapped for that of Virgin Atlantic, Britain's precocious long-distance airline which that day began flying from Heathrow.

The man with the parrot was Richard Branson, the bearded, swashbuckling chairman of Virgin Atlantic, dubbed a "pirate" by Lord King after Virgin's success in winning, at BA's expense, extra flights into Tokyo's Narita airport.

The escapade was pure Branson, one in a series of marketing skits which included the mystery appearance of Virgin leafflets in BA first-class cabins and the timely arrival of Virgin staff to wave off the press corps on BA promotional trips.

As one of the Virgin raiders put it: "We got them very steamed up and thoroughly enjoyed doing it".

But, beyond the jolly skirmishes, Virgin was by the summer of 1991 becoming convinced it was embroiled in a battle for survival with a goliath. Its competitor daily carried 20 times more passengers in an aircraft fleet nearly 30 times larger than its own.

The cheeky "cherry picker" airline knew it was in BA's firing line. It was already successfully muscling in on some of BA's most profitable, long-distance routes and had now won its battle to break out from Gatwick airport.

Virgin was well aware of BA's reputation for seeing off small fry competitors. No one could have envisaged, however, the extraordinary succession of events ending yesterday with BA's climb-down before Mr Justice Drake.

As the judge heard, Virgin was to find itself the target of a damaging campaign. Its customers were to be sent a series of extraordinary offers and questionable initiatives intended to lure them away.

There would be evidence that BA employees shredded documents relating to Virgin activities and that the airline retrieved passenger information held on Virgin computers. According to a Virgin executive: "They knew our heading on every flight and even where our passengers lived. They knew everything before Richard Branson."

A series of mysterious thefts from the vehicles and homes of senior Virgin personnel, never in any way directly linked to a "dirty tricks" campaign, served to heighten fears that the business was under attack.

Whatever the reality, both camps were to become convinced each was being spied upon by the other. Branson, the awkward, consummate self-publicist who has narrowly escaped death in speed boats and hot air balloons, had managed to survive longer in the cut-throat airline business than many others.

But he realised just how big a foe BA might be as early as 1987, following BA's £250m acquisition just before Christmas of British Caledonian, the Gatwick-based airline.

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thousands of cheap BA economy tickets, targeted on Virgin's transatlantic routes, flooded bucket shops.

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Virgin's honour remains intact

Michael Cassell and Paul Betts track the acrimonious battle between British Airways and its smaller rival



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In a rare exchange between the two men, Lord King replied: "As I said to the Sunday Times, I run my airline, Richard Branson runs his. Best of luck to him. I do not wish and do not intend to say anything more on the subject."

Behind the scenes, BA hammered away at the theme that Virgin was a whingeing, small-time competitor.

"The image," said a BA man, "is supposed to be big bad British Airways and poor little Virgin."

By now, Virgin had compiled for the EC Commission a draft file of complaints about alleged anti-competitive action by BA. Branson would also discover for himself a BA "switch-selling" programme.

On board a flight to the US, Virgin's chairman was scanning the log in which upper-class passengers registered their comments, and was intrigued at one which ran: "No wonder BA tried to get me to switch flights," Branson introduced himself to the passenger and heard of BA's impressive efforts to woo his customer.

Other cases quickly emerged. Travellers were telephoned in New York hotels at all hours, offered first-class BA seats, free flights, or Concorde trips in

return for their Virgin tickets.

An executive from Procter & Gamble, the US consumer products group, was approached in the Heathrow lounge, given all the details of his itinerary and invited to change to BA.

Yvonne Parsons, another regular customer, was telephoned three times to be told her Virgin flight had problems but that she could fly BA. The names of genuine Virgin employees, obtained simply by telephoning Virgin offices, were being used by the mysterious callers.

On both sides of the Atlantic, Virgin upper-class passengers were being accosted by smartly dressed personnel wearing buttonholes. Virgin dubbed them BA's "carnation brigade".

By the spring of 1991, a former BA marketing department employee disclosed documents relating to Virgin, held within BA as part of operation "Mission Atlantic", had been shredded and dispatched in plastic bin-liners.

Another former BA employee at Gatwick provided evidence that, using BA's own computer system, specially deputised "Helpline" staff had systematically recovered information on Virgin activities and passed it, in plain envelopes, to superiors.

As information continued to leak out, BA stepped up efforts to find the "mole" within its own organisation. Virgin claims there were none, with all its evidence coming from the public or former BA employees.

In March 1991, Branson gave an interview at Gatwick after securing landing and take-off rights at Heathrow. The breakthrough was bad news for BA, though Branson emphasised he did not want war with Lord King.

But by the autumn, Virgin had its hands on a copy of a report on Virgin Atlantic prepared for BA as part of "Operation Barbara" by Brian Basham, a City public relations con-

sultant. The document gave a full analysis of BA's competitor.

It outraged Branson. But Basham has always insisted that the report was a legitimate study of the airline's strengths and weaknesses. His campaign for BA had been "perfectly decent and straightforward".

As 1991 ended, Virgin received calls from journalists pursuing rumours about the airline's state of health. Was it true that fuel was having to be paid for in cash, that the airline was losing £50m a month? Headlines asked: "Will Branson's balloon burst?"

Two weeks before Christmas 1991, Branson wrote to the airline's non-

In retrospect, BA's tactical error in the tussle was to give Richard Branson the chance to invoke libel proceedings

executive directors, claiming "black propaganda" was being used to discredit his airline.

Sir Michael Angus, BA's deputy chairman, replied on behalf of the non-executives, saying it was inappropriate for him to act. Sir Colin Marshall, BA deputy chairman and chief executive, said Branson's allegations were "wholly without foundation and unjustified".

Early in 1992, the controversy ignited with the screening of a Thames Television programme investigating Virgin's "dirty tricks" claims. Even before it appeared, BA accused Thames of "having fallen into the trap of being used as a vehicle for Richard Branson's propaganda".

The programme provoked letters of complaint from the public to BA. In response Lord King again rebutted Virgin's claims, labelling the exercise a publicity stunt.

An attempt at peace talks between lawyers from both camps collapsed. BA issued another press release again criticising Virgin.

In March 1992, Branson finalised the sale of his Virgin Music business to Thorn-EMI for £560m. Lord King said the Virgin boss was evidently "too old to rock and roll and too young to fly".

But Branson was not too young to sue. On March 14, The Sunday Telegraph telephoned Virgin to say it might run a story that the airline had hired a private detective to investigate BA and Lord King.

At the same time, John Thornton, an executive at investment bank Goldman Sachs, who had been involved in the Virgin sale to Thorn-EMI, was asked by the newspaper if his company had been authorised to hire investigators on behalf of Virgin.

Enough was enough. Branson believed the avalanche of innuendos and falsehoods had gone too far. After a meeting at Branson's Holland Park home, libel proceedings began, based on written attacks on Virgin's good faith and integrity in BA News, the airline's staff newspaper, and in a press release.

According to one of those present: "We couldn't take it any more. It is tough enough out there but we were convinced BA wanted us out of the business."

Though some might believe otherwise, Branson is said not to have enjoyed his battle with BA and is anxious to concentrate on building the business. Virgin intends by 1995 to expand its fleet from eight to 18 aircraft and to be flying into the world's top 12 cities. By then, it wants 30 per cent of Britain's transatlantic traffic.

As BA tries to put yesterday's unpleasant proceedings behind it, the airline's management concedes it underestimated Branson's determination and business cunning and that, surprisingly for an airline with a good management record, made a series of misjudgments which allowed it to be outwitted.

Although BA is going to ground in the aftermath of the libel settlement, the important question remains of how the airline allowed events to spiral out of control.

Did the top management really know what was happening? Yesterday's court statement claimed it did not, although an affidavit served on the two airlines by Basham says he never acted without the knowledge or approval of the BA board. On occasions, he says he tried to stop the airline spreading disparaging rumours.

But how were some BA people given freedom to pursue a series of highly questionable initiatives, placing at risk BA's hard-won reputation? Or was BA blinded by arrogance, encouraged by the company's commercial success?

In retrospect, BA's tactical error in its tussle with Virgin was to give Branson the chance to invoke libel proceedings. On any other legal grounds, Branson could have found it hard to extract retribution.

Although some senior BA managers wanted to fight Branson all the way, Lord King decided that a prolonged and theatrical libel case would have been a public relations disaster. BA would pay up.

Damages apart, BA can ill afford to see its reputation further undermined at a time when it is set upon becoming a global carrier by acquiring stakes in international airlines.

The fiasco is not expected to claim any immediate victims among the higher ranks of BA management. "A few may be frightened around a few meals but heads will not roll," according to an executive.

In a few months time, however, BA sees the end of an era when Lord King, the architect of the airline's success, steps aside to become president. He will no doubt be hoping that the embarrassing saga will by then have been largely forgotten.

In the meantime, he has more immediate priorities. With the retirement of his butler, the 75-year-old BA chairman is searching for an attractive, professional and caring replacement. An experienced, first-class cabin attendant could fit the bill, though it might be unwise for any Virgin employee to apply.

Don't shoot the messenger

■ Brian Basham's involvement on the murkier side of British Airways' row with Virgin is not the first time that the best known "street fighter" in City public relations has been in a spot of bother, and it is unlikely to be the last. Although he has come off worst this time, he is unlikely to retire from the trade. He enjoys it far too much.

The workaholic son of a south London butcher, he is one of the more enduring fixtures in the topsy-turvy world of City PR. His nose for a good City story, which has proved so valuable over the years to countless financial journalists who often use him as a discreet source, was first spotted by ex-Daily Mail city editor Sir Patrick Sergeant, doyen of the old-style city editors.

He learnt his trade with John Adley, the ex-barrister who invented modern financial PR. That was nearly 20 years ago and since then Basham has invariably had a view, and often a role, in many of the City's juicier stories. In his heyday in the 1980s he was the "best bid man around", says one rival. Indeed, some nervous companies hired him in order to stop him working for a predator.

A changing City climate has meant that demand for his influence-peddling skills is not what

it was. But whatever one thinks about his business methods, he is a survivor. After his own publicly quoted company ran into financial trouble in 1991, he quickly re-emerged with another business.

If he has a fault, he doesn't follow the advice of one of his protégés, Alan Parker, now running Brunswick, one of the City's more successful PR consultancies. Parker's motto for success is "never get between the client and the footlights". Basham's problem is that he frequently does.

Inside job

■ Expect musical chairs at Pechiney, the French state-owned aluminium and packaging group, where chairman Jean Gandois is rebuilding his recently depleted executive team.

The top slots in French business and politics are becoming almost as peppered with ex-Pechiney executives as with alumni of Saint Gobain, the glass and pipes group, long regarded as the training ground for France's industrial elite.

Last week Jean-Louis Vinciguerra quit as finance director to become a managing partner of the Paris arm of the Rothschild banking empire. He is just the latest in a distinguished list of Pechiney defectors. Martine Aubry, daughter of Jacques Delors, the European Commission president, left as Pechiney's social affairs director last year to become labour minister,

OBSERVER



while the year before that saw the departure of former managing director Jean-Martin Fols to become general manager of Eridania Béghin-Say, the Franco-Italian food group. And don't forget that other old Pechiney hand, Bernard Pache — the new boss of Bull, the state-owned computer maker.

So the new faces on Pechiney's executive committee will be worth watching in the years ahead. No clues yet as to who they will be, though the way is that they will be insiders.

History lesson

■ It's a depressing lesson of history

that no matter how much governments say they are in favour of greater openness, they instinctively try to stifle legislation designed to achieve it.

Take Harold Macmillan's Conservative administration. Barely a year after being elected in 1959 with a manifesto promising more openness, the government sabotaged a private member's bill to open local authority meetings to the press.

The revelations, published today by the tireless Campaign for Freedom of Information, gain piquancy from the identity of the backbencher who was forced to accept a watered-down bill... Mrs Margaret Thatcher, the newly elected MP for Finchley.

Refresher

■ If yesterday's stormy Trafalgar House annual meeting is anything to go by, the group should speed up its search for a new chairman to replace poor old Alan Clements who has been left holding the helm.

Clements, an ex-ICI finance director, may be jolly good at adding up the figures but he is not the best of persons to control a rowdy AGM and restore the confidence of small shareholders, still smarting from a slashed dividend. His diffident and often defensive performance allowed the meeting to drag on for over two and a half hours — well past lunch time. As any seasoned chairman

should know, it is not wise to keep small shareholders waiting such a long time for their customary refreshments.

Prime object

■ John Birt, the new director-general of the BBC, was remarkably frank yesterday when he spelt out details of his reorganisation plans at the Corporation. A Programme Strategy Review across all the directorates of the BBC would get under way immediately.

"The review will be this year's major task, it should be exciting, stimulating and highly enjoyable. Exactly what we all joined the BBC to do," he said. Hope the programmes will be enjoyable too.

Privy squeal

■ On dear, what can the matter be? Yesterday Observer praised the civilised PR man who, needing to use his portable phone while on a train, made the call from the lavatory because he was "too embarrassed to be seen taking the thing out in a public carriage". Alas, readers should beware of doing likewise.

A man who happened to be travelling in the adjacent coach reports that he and everyone else present overheard not only the remark quoted, but everything else the would-be discreet caller said in the conversation.

Branson claims 'total vindication' after two year legal battle

Virgin awarded £610,000 payout in BA libel case

By Paul Betts and Michael Cassell

MR Richard Branson and his Virgin Atlantic airline yesterday won near record libel damages of £610,000 (\$927,000) at the end of a two year "dirty tricks" legal battle against British Airways.

In scenes of high theatre outside the High Court in London, Mr Branson claimed "complete and total vindication" for his company which had accused BA of trying to put it out of business. In charging BA with going "beyond any limits of commercially acceptable practice", Mr Branson listed details of its rival's campaign to discredit Virgin. These included:

- The illegal use of Virgin Atlantic computer information.
- The poaching of Virgin passengers by bogus Virgin representatives.
- The shredding of documents relating to Virgin activities.
- The spreading of hostile and discreditable stories to destabilise Virgin.

BA, which will also have to meet several million pounds in legal costs, apologised "unreservedly" to Mr Branson in court for alleging that Virgin Atlantic, in claiming BA was conducting a "dirty tricks" campaign, was only seeking publicity.

The settlement represents a deeply embarrassing climb-down for BA and for Lord King, the airline's chairman, and is intended to avoid a long and potentially even more damaging libel action at a time when BA is in the midst of an ambitious international acquisition strategy

to become a global airline.

Sir Colin Marshall, BA's chief executive and deputy chairman, said his airline was taking steps to ensure "regrettable incidents" undertaken by BA employees did not occur again.

In a special message to BA staff intended to bolster morale, Sir Colin said the "overwhelming majority" of the airline's workforce had no involvement whatsoever in the campaign against Virgin. He urged them not to be distracted by the publicity surrounding the affair.

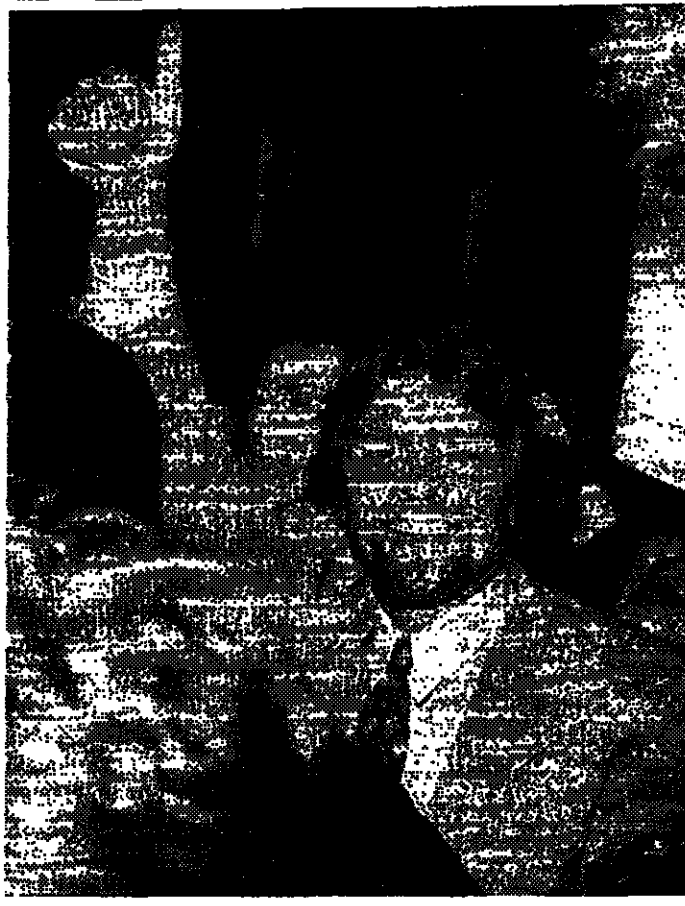
BA accepted it had impugned Virgin's good faith and said it hoped to build a new and less confrontational relationship with Virgin.

After the court hearing, Mr Branson claimed some people within BA had been frightened by the competitive challenge posed by his much smaller airline.

He also demanded that BA directors give a full explanation of a separate, covert operation targeted at Virgin and carried out, he alleged, by private investigators.

He warned Virgin would not hesitate to take new legal action if it became the victim of further unfair, competitive practices. "We now wait to see whether the leopard has changed its spots," Mr Branson added.

In the agreed statement read out in court, BA emphasised that the company's directors were not party to any concerted campaign against Mr Branson and his airline. But yesterday's court proceedings were prolonged by argument concerning the role of



Sky high: Richard Branson at the High Court after Virgin won £610,000 libel damages from BA

Mr Brian Basham, a public relations consultant employed by BA, in the affair.

The settlement agreed by the two airlines named Mr Basham as the man responsible for conducting a campaign to plant "hostile and discreditable stories" about Virgin and Mr Branson in the press.

Following an unsuccessful attempt by Mr Basham's counsel to have his client's name deleted from the settlement statement, the court heard that Mr Basham denied the document accurately reflected his actions.

He told the court in a written

statement that "at no time did I act without the knowledge or approval of the British Airways Board". His statement also said he tried to discourage BA from spreading "disparaging and unsubstantiated rumours" about Virgin and Mr Branson.

Under the terms of yesterday's settlement, BA and Lord King will pay Mr Richard Branson £500,000 damages with an additional £110,000 to Virgin Atlantic. BA will also pay all costs, estimated at about £3m.

Mr Branson said outside the High Court he bore no grudges against Lord King.

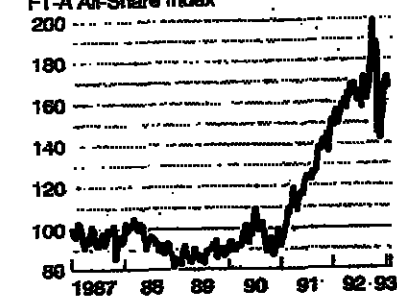
THE LEX COLUMN

Called to account

FT-SE Index: 2773.4 (-25.8)

Tomkins

Share price relative to the FT-A All-Share Index



Tomkins should sink £925m into a seeming quagmire of a non-cyclical UK foods business. One clue lies in BTR's recent treatment of its Hawker Siddeley acquisition, where rationalisation provisions now amount to about a quarter of the purchase price. Tomkins promises its reserves will be on a far lesser scale. Nevertheless, Tomkins should still be able to reap all the profits gains from rationalisation without taking any pain above the line.

The market may thus have been wrong to view RHM as a fallible food business rather than a flabby chunk of £1.4bn of costs. Tomkins can enhance profits without selling even one more Mr Kipling cake. When this becomes apparent, it may recoup its premium rating, notwithstanding growing grumbles about its quality of earnings.

D-Mark bonds

That Italy plans to join the roster of European governments borrowing in D-Marks comes as no surprise. A large budget deficit, a weakened currency and depleted foreign currency reserves are features in common with other recent borrowers - notably Norway, Sweden, Finland and the UK. The Italian issue will doubtless be seen as a signal of the government's belief that the depreciation of the lira against the D-Mark has run its course. The lira rallied yesterday on such sentiment. In fact, the timing looks pragmatic.

The demise of the Ecu bond market last year has narrowed the field for governments seeking overseas funds. Aside from dabbling in the likes of sterling and yen, serious borrowers are restricted to D-Marks and dollars. Since the Bundesbank stoked expecta-

tions of lower interest rates again last week, the German currency was a natural choice. All the more so since last year's events established the D-Mark as the most potent weapon in the European central banker's armoury. Intervention in dollars is hardly a reply to speculators betting in D-Marks. The Bundesbank will doubtless have mixed feelings about the enhanced international status of the D-Mark bond market. Given its preoccupation with controlling the money supply, it can hardly welcome an overhang of off-shore D-Marks. It might equally be enjoying some quiet satisfaction at the downfall of an Ecu market of which it was always suspicious.

Sweden

There is something disconcerting about watching Sweden grapple with its economic problems from the vantage point of the UK. Both countries tried in vain to control inflation by linking their currencies to the D-Mark. Both are grappling with the consequences: deep recession, a surging budget deficit and debilitating debt problems in the financial sector. Problems are markedly worse in Sweden's case. But its efforts to extricate itself, exemplified in yesterday's budget, may hold some lessons for the UK.

Sweden has little room for higher taxes. Raising VAT would only add to the upward pressures on prices from last year's devaluation. As in the UK, the chances of seriously cutting the budget deficit may depend on harsh decisions on benefits. This is hard in a recession. Yesterday's spending cuts, though in line with expectations, still gave markets pause for thought about whether they were adequate. Next year's projected deficit of SKr162bn assumes an optimistic growth expectation of 1.6 per cent.

The question is how such deficits can be financed. One answer, doubly seductive because it might bring export-led recovery, could be to encourage capital inflows by allowing the krona to depreciate further. The central bank worries about the inflationary consequences, but this approach would allow lower short-term interest rates which, at over 10 per cent, are still an impediment to recovery. If the budget deficit proves truly intractable, Sweden may have no choice. Ultimately the same could turn out true of the UK, in which case arguments about the PSBR undermining equity prices would take on a very different tone.

UN chief urges German military role

By Judy Dempsey in Bonn

THE GERMAN government's continuing reluctance to participate as a full member in the United Nations could prevent the UN from being a truly international organisation, Mr Boutros Boutros Ghali, the United Nations secretary-general, said in Bonn yesterday.

In a series of strongly worded statements to government officials, Mr Boutros Ghali, at the start of a two-day official visit, said money was no substitute for Germany's limited involvement in the UN.

Although Germany is the UN's third largest contributor, providing 8.9 per cent of the organisation's budget, it is constitutionally prevented from participating outside the Nato area in any military role, whether in peacekeeping, or peace-enforcement. It is able to participate in UN-backed rehabilitation programmes for countries emerging from war or disaster.

"We don't need so much money. We need real participation on the ground. Without full diplomatic, military, economic, and political involvement from Germany, the United Nations will

not become a stronger organisation," Mr Boutros Ghali said.

He dismissed the suggestion that some countries, for historical reasons, were afraid of Germany playing a military role in the UN. Germany already provides medical help in Cambodia, and has offered to send 1,500 soldiers to Somalia when the US-led Operation Hope gives way to rebuilding political and social institutions.

But the country's main political parties remain divided about how the constitution should be amended, and the extent of Germany's future military role in the

UN. Mr Boutros Ghali is expected to adopt a tough stance towards these issues when he meets the leaders of the parliamentary factions in Bonn today.

Mr Klaus Kinkel, Germany's foreign minister, whose Free Democratic party favours German troops operating under the UN's blue helmets, said the governing Christian Democratic Union/Christian Social Union and FDP coalition and the opposition Social Democratic party would meet this week to try to resolve their differences.

Risk to German economy, Page 2

Ebro sale

Continued from Page 1

Ebro equity as collateral for loans to the holding company.

A spokeswoman at Spain's economy ministry, the department which has been supervising Torras' receivership application as well as negotiating the Ebro's phased withdrawal from Spain, said the government has requested Torras to make a bid sale of its Ebro holding.

The spokeswoman denied that the government would prod Tabacalera, the government-controlled tobacco monopoly which already owns just under 5 per cent of Ebro, into bidding for the Torras stake.

Analysts say Tabacalera, part owner with Italy's Ferruzzi group of the domestic edible oil group Elosua, is the sole Spanish group close to the agribusiness sector that could approach a deal as big as Ebro.

In the absence of a government-backed bid by Tabacalera, Ebro is likely to fall to one of the major European groups and Ferruzzi is viewed as a front runner among the potential buyers.

Some analysts speculated that Ferruzzi might be ruled out by the EC Commission because it already has substantial sugar interests across Europe. Südzucker, the German sugar group, is thought to be too busy with its activities in eastern Germany and Belgium to take on Ebro.

Tate & Lyle of the UK which holds a 6.4 per cent stake in Azucarera, Spain's other main sugar producer, is rumoured to have decided against involvement.

Overstaffing may put strain on Japan's social contract

By Charles Leadbeater in Tokyo

MANY JAPANESE companies feel they are overstaffed, according to an official survey published yesterday, raising the possibility that the Japanese social contract based on lifetime employment could come under strain.

The survey of 18 industries, conducted last month by the Ministry of Labour, found that the steel, electrical appliances, electronics and information service industries, reported they were overstaffed.

This mounting concern marks a significant shift in Japanese employers' attitudes. Six months ago, most employers were concerned that Japan's slowing birth

rate was creating a structural labour shortage by reducing the rate of growth of the labour force to below 1 per cent a year.

However, senior ministry officials believe some companies may be forced into drastic action, including compulsory retirement for older workers, if the economic downturn persists beyond the first three months of the year.

This raises the prospect of more Japanese companies in hard-pressed sectors such as electronics following the lead of companies like Pioneer, the audio equipment manufacturer, which recently announced plans for the early retirement of a small group of managers over the age of 50.

Over the past few months, most Japanese companies have

devised a variety of measures to reduce employment costs without resorting to redundancies, including cutting bonuses and overtime, freezing recruitment and laying off part-time workers.

However, with most companies facing their third year of declining profits, many are under pressure to improve profitability through a more aggressive approach.

In the past four months, about 75 industries have applied to the government for subsidies to help cover the costs of lay-offs from about 80,000 factories. In the mid-1980s, 161 industries applied for these subsidies.

Miti expects recovery to be delayed, Page 4

Hopes grow for Bosnia peace talks

Continued from Page 1

Serbs to have, he cited the position of Quebec in Canada, "which has more than 1,000 contracts with France".

Significantly, however, the Bosnian Serb leader said more negotiations were required to provide the Serbs with additional guarantees.

Later Mr Fred Eckhard, conference spokesman, said that in spite of Mr Karadzic's reservations, the Bosnian Serb leader

was "leaning very far towards acceptance". Mr Karadzic has been given until 10am today to reply to the co-chairmen's proposals. However, Mr Eckhard said this should not be considered an ultimatum.

President Alija Izetbegovic, the Bosnian president, who is due to rejoin the talks today after attending the conference of Islamic states in Dakar, will make sure the wording of the final constitutional agreement will be as close as possible to that

proposed by the mediators.

Mr Milosevic gave the impression that he was anxious to help the conclusion of a peace settlement. He stressed that one of the main principles for a solution was "the equal respect for the interests of all three constituent peoples of Bosnia-Herzegovina [Muslims, Serbs and Croats]". In London, Britain will today consider reinforcing its 2,400 troops in Bosnia to coincide with the expected introduction of a UN-backed no-fly zone.

CARCLO

Substantially improved half-year results

Half year to 30 September	1992	1991	% increase
Turnover £000	40,659	38,613	+5%
Profit before tax £000	3,676	2,874	+28%
Earnings per ordinary share of 5p	6.3p	4.9p	+28%
Dividend per ordinary share of 5p (net)	1.8p	1.71p	+5%

Outlook

- Order intake in last three months higher than in corresponding period last year.
- Recent sterling devaluation improves competitive position.

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World Weather												
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Business News
ON MONDAYS
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The name behind the name

FINANCIAL TIMES
COMPANIES & MARKETS
Tuesday January 12 1993

TRUCK OF THE YEAR
CARGO 1992
TRUCK OF THE YEAR
EUROTECH 1993

INSIDE
Japanese move to stop equity sell-off

Japan's ministry of finance has instructed banks not to sell stock market securities in order to increase their profits before the March year-end. The ministry is reviving a directive, issued last August, in which it announced measures designed to restore confidence in the banking system and the stock market. Page 20

Sandoz out in front

Sandoz, formerly known as the slowest and most inward looking of the big three Swiss pharmaceutical groups, is beginning to look like one of the more dynamic international players. In the past decade, it has slashed large sales and profit gaps with its Basle neighbours, Ciba-Geigy and Roche, and put together an impressive portfolio of innovative drugs. To top things off, it is deliberately moving away from its Swiss base. Page 18

Ladbroke expands in Argentina

Ladbroke Racing, part of the UK-based hotel, DIY, property development and betting group, plans to open at least 70 off-track betting shops in Argentina. The move is another indication of the improving commercial links between Argentina and Britain highlighted by Foreign Secretary Douglas Hurd's visit to Buenos Aires last week. Page 22

Warm welcome in oilfield

A warm and generous welcome is assured for any investor interested in a cheap but potentially troublesome stake in Canada's most ambitious energy project. The government in Ottawa has been scouring the international oil industry for someone to take up to 25 per cent of the Hibernia field, now under construction off south-east Newfoundland. Page 24

Finland greets foreigners

Finland stood out with a 9.1 per cent gain in local currency terms, while the FT-Accumulated Index ended 1.1 per cent lower in the first trading week of 1993. The abolition of restrictions on foreign ownership and a change in the tax regime have provided further reasons to buy into Helsinki. It received a boost late last year by the devaluation of the markka, which should greatly improve Finland's international competitiveness. Back Page

Shareholders criticise auditors

Small shareholders at the annual meeting of Trafalgar House, the UK group, yesterday surprised the board by voting against the reappointment of its auditors, Touche Ross, in protest at the company's decision to restate its 1991 accounts. Trafalgar immediately fell back on the support of its institutional investors by calling a proxy vote which overwhelmingly backed its decision to reappoint Touche Ross. Shareholders repeatedly voiced their anger that Trafalgar's pre-tax profits of £122.4m for the year ending September 30, 1991, had been restated as a loss of £38.5m (£50m). Page 16; Lex, Page 16; Observer, Page 15

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFr)	
Rheine	467 + 12	ImmoEurope	630 + 19
Commerzbank	225 + 10	Paribas	754 + 21
Aachen Mch Reg	760 - 15	Air Liquide	1209 - 19
Banque Paribas	241.5 - 6.5	Elf Aquitaine	341 - 15.2
BSI & Berger	810 - 17	Finco Lyonnais	566 - 25
Wells Fargo	804 - 11	Hess	427.2 - 16.5
Zurich Finance	200 - 8		
NEW YORK (US)		TOKYO (Yen)	
Rheine	4 + 1	Japan Aircraft	580 + 59
Advanced Int	4 + 1	Jishin Bank	240 + 25
St Paul Bank	23 + 1	Kakumachi	360 + 25
Paribas	43 - 1	Paribas	540 - 35
ENB	43 - 1	KOH	212 - 15
Norfolk Inds	15 - 1	Sumitomo Rubber	502 - 33
Norfolk Inds	15 - 1	Yokohama	502 - 33

London (Pence)

Rheine	54 + 13	First Nat Fin	54 - 6
Accom Computer	67 + 7	Kell-PA	122 - 8
Adelphi Inds	67 + 9	Lee (A)	125 - 6
Chubb/Arms	21 + 4	Lester	28 - 4
Flintex	83 + 7	Lothian	108 - 6
Harlequin	21 + 4	Maggitt	92 - 5
Harlequin	21 + 4	Power Corp	13 - 3
Pressac	95 + 10	Ray-Royce	114 - 9
Shaw (A)	45 + 4	Simon Eng	41 - 3
Alcon	82 - 17	Stakis	114 - 9
Stron	76 - 8	Wilkin (A)	44 - 8
Gore Dreyer	735 - 30		

Banesto to securitise corporate loans

By Tracy Corrigan in London
BANCO Español de Credito (Banesto) yesterday became the first bank in continental Europe to repackage some of its corporate loans for resale to investors in a move likely to be emulated by other European banks which need to boost their capital reserves.

Securitising assets in this way allows banks or companies to remove them from their balance sheets and, in the case of banks, reduce the amount of capital they need to hold.

This is the latest move by a Spanish bank to raise new capital, following a series of preferred share offerings and subordinated debt placements.

A number of Scandinavian banks are also considering the structure. The banking crisis in Sweden, partly caused by the high level of corporate loan defaults, has left Swedish banks in urgent need of fresh capital, even after the government bail-

out, and the securitisation of Swedish corporate loans would help free much-needed capital.

Banesto has set up a \$1bn euro-commercial paper programme, a type of short-term debt, backed by loans to Spanish companies. The first \$30m portion of one-month commercial paper, backed by a single three-year loan, was issued under the programme yesterday. As the commercial paper matures, more paper will be issued throughout the life of the underlying loan. If no investor

BSkyB in link with Viacom channel

By Raymond Snoddy in London

BRITISH Sky Broadcasting and Nickelodeon, the children's channel owned by Viacom, the US media group, yesterday announced a joint venture to produce a children's television channel for the UK.

The channel, which will include original British programmes for children, is the first example of BSkyB's policy of extending the range of channels on offer through joint ventures.

The new channel, managed as an independent business, will be launched in October. This is the first move into the UK by Nickelodeon, which claims to be the largest producer of children's programmes in the world. In the US the Nickelodeon cable channel is available in 58m homes.

Ms Anne Sweeney, senior vice president of Nickelodeon's Program Enterprises, said yesterday one of its main goals was to create a worldwide network for children combining US programmes with local partners. The UK Nickelodeon channel will be part of BSkyB's planned "basic tier" of channels. These are free but will later be included in a subscription package costing about £4 (\$6) a month.

An agreement in principle has already been reached between BSkyB, in which Pearson, owners of the Financial Times, has a 16 per cent stake, and TCI, the US cable group, to add three channels to the basic package. They are Bravo, the classic film channel, The Children's Channel and Discovery, the factual and documentary channel.

The Nickelodeon deal makes it more likely that MTV, the pop music channel also owned by Viacom, can also be enticed into the subscription package.

Mr Worms has, over the past few months, needed every gram of cheerfulness as Suez has been hit by crisis after crisis. Its banking, insurance and property interests have been badly affected by France's economic slowdown. It has spent FF2.4bn (\$430m) to recapitalise Indosuez and La Hénin, its banking subsidiaries. Suez has also clashed with Union des Assurances de Paris (UAP), one of its largest shareholders.

The outlook for 1993 looks little better. Mr Worms faces a bracing 12 months in which he must get to grips with Suez' operational problems and make the peace with UAP, while trying to complete the long-term restructuring of the group.

"This is the first time in our history that every area of the business has hit the bottom of the cycle," said Mr Worms. "The worst is probably behind us, but 1993 will still be tough."

The economic squeeze came just as Suez was absorbing the motley assortment of industrial interests it acquired in the bruising battle for Société Générale de Belgique. The integration of La Générale has been unexpectedly difficult, not least because Suez was a classic French holding company with stakes in dozens of different companies.

Mr Worms' main objective since becoming chairman in 1990 has been to streamline the group by selling peripheral interests. By last autumn Suez had made FF1.1bn of disposals, FF5.5bn of which came from La Générale. In theory it should now be nearing the end of its restructuring. Instead Suez is struggling to adjust to the depressed state of its investment banking and insurance interests and to the

crisis in the Paris property market where average rentals have fallen 20 per cent over the past three years.

Suez has already announced a steep fall in 1992 interim net income from FF1.8bn to FF500m. Indosuez and La Hénin have had to be recapitalised after making hefty property provisions. Indosuez last week raised around FF400m from the sale and leaseback of its Paris headquarters. However Paribas, the French bank, still predicts a fall in net profits from FF3.8bn in 1991 to FF1.4bn in 1992.

Mr Worms expects to reduce the level of provisions this year, but does not anticipate any improvement in the property market. However he does hope for a modest recovery in insurance, and possibly investment banking, in the second half.

In the meantime the cost cutting and disposals will continue. Suez has already made FF1.5bn

of disposals since last autumn and Mr Worms plans to raise another FF1.5bn over the next 12 months. By the end of 1993 he hopes to have finished the restructuring. "We will be less like a conglomerate of independent companies, I want to see more co-operation," he said. "Suez must operate as a group."

Paribas expects Suez' profits to settle at FF2.2bn in 1993 before strengthening in 1994. "The restructuring has been very complicated," said Mr Pierre Fabbre, an analyst with Paribas in Paris. "But the management is sound. They have been very honest about their problems and have the right strategy for the future."

However Suez still has to resolve the row with UAP. The two groups fell out late last year when Suez broke off negotiations to sell control of Colonia, a German insurer, to UAP. Mr Jean

Peyrelevalde, UAP chairman and one of Mr Worms' predecessors at Suez, had refused to pay the extra FF1.5bn that Suez wanted for the controlling stake.

So far Suez has held a winning hand. UAP has made no secret of its eagerness to control Colonia, but Suez has no real need to sell. The affair has also helped Mr Worms to show he can stand up to his old boss.

Mr Peyrelevalde is now putting pressure on Suez. UAP recently invested in Nordstern, the most profitable part of Colonia. It could now step up the pressure through its stake in Suez itself, 6.3 per cent of the shares and 10 per cent of the votes.

Mr Worms is unflappable. "There is no real problem with UAP," he said. "Jean Peyrelevalde and I understand each other" he said. "The only difference between us is price - and isn't that always the case in business?"

Tandy said yesterday it had agreed to resolve all outstanding litigation between itself and Texas Instruments.

TE Electronics will include all 25 of Tandy's manufacturing operations worldwide. In the 1992 fiscal year, the combined sales of these units as a separate company would have been about \$1.5bn. TE Electronics expects to take a pre-tax charge of about \$20m related to the spin-off.

The sales of Tandy's retailing operations during calendar year 1992 were about \$3.8bn, the company said. US retail sales in December were \$604.6m, a 7 per cent increase on last year.

Tandy will take a \$47.5m charge for restructuring its retail operations, including the closure of the unprofitable specialty stores. Mr Roach said most of Tandy's 6,500 employees would not be affected.

Stockholders will receive shares of TE in the form of a tax-free dividend, pending approval by the company's board of directors and the Internal Revenue Service.

● Tandy said yesterday it had agreed to resolve all outstanding litigation between itself and Texas Instruments.

Saudi prince buys stake in Saks Fifth Avenue store chain

By Nikki Tait in New York

A SAUDI prince who acquired a sizeable minority stake in Citicorp two years ago has become a large investor in Saks Fifth Avenue, the US department store group which was bought by Investcorp, an Arab-led investment consortium in 1989.

United Saudi Commercial Bank had arranged for some of its Saudi clients to buy a stake of approximately 11 per cent in the retail group, for \$100m. The principal investor in the transaction was said to be Prince Alwaleed Bin Talal Bin Abdulaziz Al Saud, United Saudi's chairman.

Prince Alwaleed became chairman of the Saudi bank after he bought a controlling interest in 1987. But he is probably best known for his stake in Citicorp, the largest US commercial bank.

The prince surfaced as an investor in the US bank in early 1991 when he snapped up \$500m worth of convertible stock, one of the largest placements of stock with a private individual in the history of US banking.

However, he was already a large ordinary shareholder in the bank, and is now reckoned to have invested about \$800m in Citicorp's preferred and ordinary shares.

Tomkins up despite lower sales

By Richard Gourlay in London

TOMKINS, the UK conglomerate with extensive US interests including Smith & Wesson handguns, yesterday reported an 8.2 per cent increase in earnings per share.

The overall operating profit rose to \$39.01m (\$59m) from \$27.04m on sales that were 3.2 per cent lower at \$275.50m. The sales reduction was partly due to the translation effect of a stronger dollar for most of the period and partly because Tomkins was controlling the level of activity on both sides of the Atlantic.

This in turn meant operating companies were returning cash to the centre, allowing interest income to rise 51 per cent to \$5.25m in spite of falling rates.

Earnings per share in the six months to end-October grew 8.2 per cent to 4.87p and pre-tax profits rose from \$43.75m to \$47.07m. The interim dividend is to be increased 12.1 per cent to 1.605p. These will be the last set of

figures before it includes Ranks Hovis McDougall, the UK milling baking and grocery product group it acquired last month.

Mr Greg Hutchings, chief executive, said that the earnings increase was the product of "pure organic growth" and demonstrated Tomkins' ability to grow without acquisitions.

The six-month period had been "one of the toughest six-month periods we have ever had in Tomkins", Mr Hutchings said. Nevertheless, nearly half its companies had managed to increase profits.

On the trading front, Mr Hutchings was cautious about economic recovery even in the US where a number of its companies, particularly in the industrial products division, performed well.

The group expected to end up with net cash in the bank after the RHM acquisition. At the end of the reporting period and before the bid, Tomkins had £184m of net cash.

Hedging allowed Tomkins to limit the adverse 8 per cent swing in the value of dollar so that it had less than a 1 per cent negative impact on profits.

Mr Ian Duncan, finance director, said the Tomkins approach was to buy companies to manage them but that he would not rule out sales.

"We valued RHM on the basis that we would live with it for a long time. If we sell because we are approached by someone who values them at much more, then that is icing on the cake for shareholders."

Recreational vehicles and bathware helped the industrial products division to £14.75m of operating profit, a 33 per cent increase in spite of the dollar's movements. Operating profits of £9.20m, in fluid controls, and £7.44m in services to industry were both down, although margins were more or less maintained. Profits in professional, garden and leisure products were marginally ahead at £7.63m.

Lex, Page 16

Lex, Page 16

Lex, Page 16

Lex, Page 16

Lex, Page 16

This announcement appears as a matter of record only

Del Monte Quality

Del Monte Foods International Limited

and minority interests in

Del Monte Foods Europe Limited

£345 Million sale

to

Juliet Holdings S.A.

a wholly owned subsidiary of

Royal Foods Limited

The undersigned acted as
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CHARTERHOUSE

Charterhouse Bank Limited
Corporate Finance Department

December 1992

INTERNATIONAL COMPANY NEWS

Trafalgar House auditors criticised in AGM vote

By Roland Rudd in London

SMALL shareholders at Trafalgar House's annual meeting yesterday surprised the board by voting against the reappointment of its auditors, Touche Ross, in protest at the company's decision to restate its 1991 accounts.

Trafalgar immediately fell back on the support of its institutional investors by calling a proxy vote which overwhelmingly backed its decision to reappoint Touche Ross.

But Mr Alan Clements, chairman, acknowledged the criticism from small shareholders. He said: "The question of auditors is one we will have to return to. We will have a beauty contest on this matter later in the year."

Shareholders repeatedly voiced their anger that Trafalgar's pre-tax profits of £123.4m for the year ending September

30, 1991, had been restated as a loss of £28.5m. The Financial Reporting Review Panel decided that property write-downs should be taken through the profit and loss account and not through the reserves.

Mr Alec Spurway, a small shareholder, asked to loud applause: "What did the auditors think they were doing when they signed off the 1991 accounts?" Another accused Touche Ross of acting as the "directors' poodle" instead of representing shareholders' interests.

After repeated calls for Touche Ross to defend its performance, Mr David Jenkins, the partner responsible, argued that the 1991 accounts were true and fair before the company was forced to restate them. His comments were greeted with shouts of "resign".

In defence of the auditors, Mr Clements said the 1991 accounts "were right at the time".

But Mr Peter Jent, another small shareholder, asked him how he could reconcile what was said by the company in 1991 and what was going on now. "It is very disturbing that we have been so badly misled," he said. Others called for the company to be more open with their investors. Some shareholders argued that new faces were needed on the board after the present directors had made such a "hash of the accounts".

Mr Clements concluded: "We are fully aware of what you think of us... and that some of you would like us to go as speedily as possible." Trafalgar's ordinary shares fell 2p to 87p; the A shares fell 1p to 85p. *Lex, Page 16 Observer, Page 15*

Moody's downgrades six Swedish banks

By Richard Waters in London

THE LONG-TERM debt ratings of six Swedish banks were downgraded yesterday by Moody's Investors Service, the US rating agency, while two others were upgraded.

Moody's said the downgrades reflected a view that the banks are likely to emerge solvent, though not financially robust, after measures agreed in December to shore up the Swedish banking system. The package was not the equivalent of a permanent guarantee, though it provides protection for creditors over the medium-term, Moody's said.

The senior debt ratings of two banks - Skandinaviska Enskilda Banken and Nordbanken - were reduced by two notches, from Aa3 to A2, while Svenska Handelsbanken was cut one notch to A1.

SBAB was also cut from Aa1 to Aa3, Spintab from Aa2 to Aa3 and Swebank from A to A2.

However, the short-term obligations of both Gota Bank and IndustriKredit to Prime-1 from Prime-2, reflecting the fact that the December package reduced the uncertainty concerning these two banks after their serious financial deterioration.

Both Standard & Poor's and Fitch, the US ratings agencies, have followed Moody's decision last week to put the credit rating of Credit Suisse under review for a possible downgrade following the announcement of its agreed takeover of Swiss Volksbank last week.

The credit rating for long-term debt in Baltica Holding, the Danish insurance group and Baltica Bank, its bank, has been reduced from BBB to BBB minus by Standard & Poor's, adds Hilary Barnes in Copenhagen.

The US rating agency cited Baltica Holding's forecast of losses of between DKK2.5bn (\$395.6m) and DKK2.8bn for 1992 and a 40 per cent reduction in equity capital during the year.

However, S&P added that it expected Baltica to return to profitability in 1993.

Sandoz awakens from slumber to rejoin global chemical leaders

Ian Rodger reports that the group is closing the gap with its rivals

MENTION the name Sandoz, and those who recognise it are likely to remember the large escape in 1986 of toxic chemicals into the Rhine at Basle.

The pharmaceutical and chemicals group was responsible for that ecological disaster, and its directors remain deeply scarred by the experience.

However, Sandoz, formerly known as the slowest and most inward-looking of the big three Swiss pharmaceutical groups, is suddenly beginning to look like one of the more dynamic international players.

In the past decade, it has slashed large sales and profit gaps with its Basle neighbours, Ciba-Geigy and Roche, and put together an impressive portfolio of innovative drugs.

Its biggest-selling product, Sandimmun, or cyclosporin A, is the drug of choice to suppress immune reactions to transplanted organs; its Glaxi, or clobazepam, has achieved success in treating schizophrenia. Analysts agree that it has an impressive list of new products in the pipeline.

Sandoz, the world's eighth-largest pharmaceutical group, is at the forefront of the new trend to tie up with leading edge research institutes and companies to sharpen their research efforts.

Last month, it announced a collaboration with Scripps Research Institute, a leading US medical research organisation, under which it would spend more than \$800m over 10 years on jointly-agreed projects.

In 1991, it splashed out \$320m for a 60 per cent stake in a biotechnology start-up company in California, and another \$100m for a research tie-up with the Dana-Farber Cancer Institute in Boston.

To top things off, it is deliberately moving away from its Swiss base. "We are, of course, a Swiss multinational, but we are above all citizens of the world," Mr Marc Moret, the group's 69-year-old chairman said in an interview. "We have 4 per cent of our sales in Switzerland, 96 per cent abroad. That is a good mirror of our priorities."

Mr Moret, a craggy, shy

Swiss industrialist with a reputation for being autocratic, is the man most identified with these transformations, and he does not suffer from false modesty about it.

The turning point was when he was promoted from finance director to chief executive in 1981.

Even though the group was healthy, he demanded the authority to cut out fat. "This was not a common thing to do in continental Europe at that time. But it was the beginning of a phase of rapid expansion, and you can see the results."

A more radical shake-up two years ago put all the main Sandoz divisions into incorporated subsidiaries. The idea was not only to decentralise responsibility but also to make it easier to divest a lagging division if an opportunity arose.

"We now say to the division heads, 'You are part of this Sandoz club. You must prove that you have the people, the organisation and the results that make you worthy of continuing among Sandoz activities,'" Mr Moret says.

Sandoz long lagged behind its neighbours in moving production out of Basle and in appealing to foreign managers and investors.

Until recently, more than 90 per cent of its chemicals for drugs were made in the city. Its goal is to bring that down to 50 per cent as soon as possible.

And the first non-Swiss has just been appointed to the group managing board. "In the group management, we have too few foreigners. The difficulty is language. We speak German and sometimes French."

"Thank God, more and more



Marc Moret: shy industrialist who transformed company

potential for success by a considerable margin," Mr Moret believes.

He does not deny that the company gives up some control by handing fistfuls of money to trusting young scientists, although the amounts are still modest relative to its SFr1.4bn (\$0.97bn) annual R&D budget. "Perhaps we lose in precise and efficient management, but it is more important to let some researchers have their freedom," he says.

He cites the discovery and development of Sandimmun, a story book tale of a Sandoz scientist, Jean-François Borel, telling in an almost clandestine way in the mid-1970s after the company had officially given up immunology research. The product now accounts for about one-third of Sandoz pharmaceutical revenues.

Other big pharmaceutical companies are following the same route. Roche two years ago bought a 60 per cent stake in the US biotechnology group, Genentech, and in 1991 Glaxo, the leading UK pharmaceutical group, set up a joint research programme into diabetes and obesity treatment with Amgen, a California biotechnology company.

"It is an increasing trend in the industry," says Mr Peter Smith, a pharmaceutical analyst at brokers James Capel in London.

"It is like a day at the races. You back a number of 10 to one shots, and probably one of them is going to come in."

It is thus a strategy that lessens the risk of being left without any good new products coming to market, although if that did happen, Sandoz has the financial power for a larger acquisition.

Mr Moret said last year that he could put together "a few billion Swiss francs" in a hurry if he wanted to.

"Who says we will not do a big thing some day," he said in the interview. There was no urgent need, but things moved quickly in the pharmaceutical field these days. "Scripps was not on the programme nine months ago," he said.

SANDOZ CONSOLIDATED SALES - SFR (m)

	1990	1991
Pharmaceuticals	5,680	6,368
Chemicals	2,250	2,355
Nutrition	1,340	1,543
Agro-chemicals	1,150	1,157
Construction and Environment	1,000	1,068
Seeds	920	865
Total	12,370	13,444
Net profit	967	1,114

Siemens, Skoda in fresh talks

SIEMENS, the German electronics group, is to meet with Skoda Plzen of the Czech republic today to talk about possible co-operation in the transport business, Reuter reports from Erlangen.

A Siemens spokesman said the talks between Mr Lubomir Soudek, the Skoda chairman, and Mr Wolfram Martinson, a Siemens management board member in charge of the transport business, were initiated by Skoda.

Earlier talks between the groups about joint ventures in power generation and transport have run into difficulties about the terms.

Siemens has said it was fundamentally interested in co-operating with Skoda, but the joint ventures had become financially unfeasible due to the demands from Skoda.

The spokesman said the two groups would focus on the possible co-operation in the transport sector today and talks on energy co-operation would be a secondary issue.

● BFG BANK should make a profit this year, according to Mr Michel Renault, managing

NEWS IN BRIEF

director of France's Crédit Lyonnais, Reuter reports from Paris.

The French state-owned bank took a stake of 50 per cent plus one share in the troubled German bank at the end of last year for a cash and equity injection totalling DM1.2bn (\$760m).

"The new team has... put in place measures over two years, which should allow BFG to return to profitable business from this year," Mr Renault said. BFG made a group operating profit, adjusted for extraordinary items, of DM144m in 1991 after a loss in 1990.

● A CONSORTIUM of four creditor banks and the state-owned Ferunion Foreign Trade Co has acquired Salgglas Rt, the troubled Hungarian glassmaker, Reuter reports from Budapest.

Ms Eva Botlik, managing director of Inter Europa Bank, said the consortium, called Glasunion Kft, planned for Salgglas to supply windshields

to the Suzuki factory in Hungary and was seeking markets in Ukraine, according to a local news agency.

Salgglas, which declared bankruptcy in May 1992, made a 270m forint (\$3.2m) loss in 1991 on sales of 2bn forint. It has not yet reported 1992 results.

● COCKERILL SAMBRE, the Belgian steelmaker, will continue its investment programme to modernise key facilities despite poor earnings, Reuter reports from Brussels.

Mr Jean Gandols, the chairman, met union representatives yesterday and told them the main investments in 1993 will be carried out. These include modernising one blast furnace. Another furnace was due to be modernised in 1994. The company said said last week that it was likely to show a 1993 loss in its steel business.

● ROUSSEL UCLAF, the French pharmaceutical company, said it had sold its 22.7 per cent stake in Jouveinal to Jouveinal's controlling Roux family, Reuter reports from Paris.



JANUARY 28, 1993

MATIF INTRODUCES THE FRENCH TREASURY BOND FUTURES

CONFERENCES:

PARIS	MONDAY, JANUARY 18TH, 1993, 5:00 P.M. GRAND HOTEL, 2, RUE SCRIBE
LONDON	TUESDAY, JANUARY 19TH, 1993, 5:00 P.M. MAY FAIR HOTEL, STRATTON ST
NEW YORK	THURSDAY, JANUARY 21ST, 1993, 4:00 P.M. WINDOWS ON THE WORLD, ONE WORLD TRADE CENTER, 106TH FLOOR.
CHICAGO	MONDAY, JANUARY 25TH, 1993, 4:00 P.M. NIKKO HOTEL, 320 NORTH DEARBORN STREET
FRANKFURT	TUESDAY, FEBRUARY 2ND, 1993, 5:00 P.M. ARABELLA GRAND HOTEL, KONRAD-ADENAUER STR
PROGRAM	PRESENTATION OF THE CASH MARKET THE MATIF FRENCH TREASURY BOND FUTURES STRATEGIES THESE CONFERENCES WILL BE FOLLOWED BY A COCKTAIL RECEPTION

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MATIF S.A. 176, RUE MONTMARTRE 75002 PARIS - FRANCE - TEL: (33 1) 40288282 - FAX: (33 1) 40288001

We are pleased to announce that the following individuals have been elected Worldwide Managing Directors effective January 1, 1993

John K. Adams, Jr.
James D. Ahlstrom
Joanne de Asis
Harold W. Bogle
Elliot G. Bossen
Thomas W. Bradshaw, Jr.
Patrick D. Coleman
Preston W. Estep
A. Frank Farley
Simon Fry
Irvin J. Goldman
Ted Gutierrez
Charles Harman
James D. Houck
Rebecca H. Barfield Johnson
Michael C. Johnson
Giles Keating
Joanne Kennedy
Clifford Lai
Pamela F. Lenehan
Robert J. Levitt

Gerald M. Lodge
Donald P. MacLeod
Philip Mallinckrodt
Michael E. Martin
Jack D. McSpadden, Jr.
Robert A. Morrice
Adebayo O. Ogunlesi
J. Craig Oxman
Robert Parker
William S. Pitofsky
Gordon A. Rick
Peter M. Rigg
Carolynn Rockafellow
Bertil E. Rydevik
Anne C. Schaumburg
Bryant W. Seaman
Frederick O. Terrell
Michael J. Urfirer
Christian von Jagwitz-Biegnitz
William M. Wicker



CS First Boston Group

GLOBAL GOVERNMENT PLUS FUND LIMITED

Global Government Plus Fund Limited has announced an amendment to the price it is obligated to pay for each common share validly tendered pursuant to the Tender Offer dated November 9, 1992. By a Press Release dated December 23, 1992, the Company announced that the price to be paid was US\$ 7.4908 representing the net asset value per share as of December 18, 1992. As a result of a recalculation of such net asset value, the actual price payable per share is US\$ 7.4223.

Depository: Morgan Guaranty Trust Company of New York
35, Avenue des Arts, 1040 Brussels

BHH International Finance PLC
Guaranteed Secured Floating Rate Notes due 1995

For the period from January 8, 1993 to April 8, 1995 the Notes will carry an interest rate of 7.75% per annum with an interest amount of £1,880.14 per £100,000 and of £18,801.37 per £1,000,000.

The relevant interest payment date will be April 8, 1993.

Agent Bank:
Banque Paribas Luxembourg
Société Anonyme

U.S. \$150,000,000
First Interstate Bancorp
Floating Rate Notes Due 1994

Interest Rate: 3.825% per annum
Interest Period: 11th January 1993 to 12th July 1993

Interest Amount per U.S. \$100,000 due 12th July 1993: U.S. \$1,833.78

Credit Suisse First Boston Limited Agent

هكذا من الأصل

Japan's MoF in bid to stop equity sell-off by banks

Selling pressure is also expected to increase in March through a potential Y650bn in

Last year's trading volume was the lowest since 1975, with activity declining after the government implemented emergency measures to restore investor confidence in August.

Shanghai Dazhong Hertz, headquartered in Shanghai, is going to invest US\$6m to build up a fleet of 800 vehicles including ordinary

A 2.3 per cent fall in production to 30,661kg from 31,375kg, was more than offset by a 3.6 per cent increase in the average gold price received.

**By Kieran Cooke
In Kuala Lumpur**

THE Kuala Lumpur Stock Exchange (KLSE) has once again crossed swords with

Magnum and Dunlop then said that though Guangdong had approved their project, other "relevant authorities" had still to give their endorsement.

Magnum and Dunlop then said that though Guangdong had approved their project, other "relevant authorities" had still to give their endorsement.

مَكَزًا مِنَ الْأُحْبِلِ

Italy may consider \$15bn borrowing programme this year

8	Over 5 years (13)	169.39	-0.28	169.17	0.64	0.27	14 Inflation rate 10%	Over 5 yrs.	3.67	3.65	4.18
	All stocks (13)	166.60	-0.27	167.32	0.66						
9	Debt & Loans (62)	123.78	-0.36	124.23	2.81	0.12	15 Debt & Loans	5 years....	8.91	8.91	11.13
								10 years....	9.88	9.82	10.95
								25 years....	10.05	10.00	10.77

COMPANY NEWS: UK AND IRELAND

More bad news awaited from demerged women's wear company

Alexon falls on profits fear

By Jane Fuller

FEARS of a second profit warning in six weeks led yesterday to a 17p fall in the share price of Alexon Group, the women's wear retailer.

The 82p closing level represented a new low since its demerger from Claremont Garments (Holdings), the Marks and Spencer supplier, in July 1991. A couple of months after that move the price hit 44p, but it has slid downhill since under the weight of slack trade in the high street and management mistakes on stock.

The shares were undermined yesterday as analysts anxiously awaited a statement about Christmas trading and the January sales. If the news is bad, annual pre-tax profit could fall to a little more than

break-even, compared with £11.3m in 1991-92.

Balance sheet worries also emerged, with the focus on the possibility of further stock write-downs. Net debt at the January year-end may be as much as three times last year's level, pushing gearing above 60 per cent.

The forecast increase in borrowings from £7.7m to £20m or more is only partly accounted for by a delayed tax payment of £4.5m. Stock build-up is suspected of having played a part.

Meanwhile Claremont - once the cash cow of the combined group - last week saw its share price soar to a new high of 337p with the help of a confident statement from M and S. Yesterday it eased 11p to 326p - still twice its open-

ing level in July 1991.

Profit forecasts for Alexon had already been knocked back from £7m to about £4m after a profit warning in early December. That announcement stressed disappointing sales at the Dash leisure wear chain.

Two months earlier Mr Lawrence Snyder, chairman, had warned that unsold spring and summer stock, mainly from the Alexon women's wear ranges, would lead to a stock write-off at the end of the year. Analysts pencilled in a profit reduction of about £2m to account for that.

Criticisms levelled at Alexon include that it was slow to change its classic women's wear formula, for instance remaining wedded to co-ordinates for too long, and that Dash was vulnerable to compe-

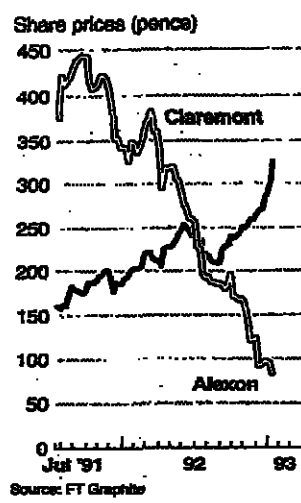
dition, deferred spending on leisure wear and the high fixed cost of prime locations.

Only Eastex, the revamped range for older women, has escaped the scepticism. Like the Alexon collection it is sold mainly through concessions in department stores.

In the first half of the year, the group's pre-tax profit fell 46 per cent to £2.08m on reduced turnover of £48.7m. Both the Alexon and Dash brands suffered like-for-like sales falls of about 10 per cent.

Although the autumn ranges got off to a good start, Dash proved the most vulnerable to a further sagging of consumer confidence after "black Wednesday" on September 16.

The ensuing profit warning also led analysts to forecast a cut in the final dividend from



7.6p to as little as 2p. This is reflected in the historic yield of 17 per cent. Claremont is now on 2.58 per cent historically, significantly below the market average.

At yesterday's closing prices, Claremont's market value was £131.2m, Alexon's £23.7m.

Ellis & Everard slips 13% to £6.5m

By Angus Foster

ELLIS & Everard, the chemicals distributor, announced a 13 per cent fall in interim profits as recession continued to affect its main markets in the UK and US.

Pre-tax profits fell from £7.5m to £6.5m in the six months to October 31, in line with market expectations. Mr Peter Wood, chief executive, said business remained difficult and chemical prices had continued to slip in the US. "But we've held our own in our major markets," he said.

Turnover fell from £198m to £190.1m reflecting disposals and lower average dollar exchange rates. US sales increased 8 per cent in volume terms but after the effects of price decreases and sterling conversion, the US contribution was 4 per cent lower.

The UK performed well and the volume gains and slight price increases, Mr Wood said. But the swimming pool chemicals division, which made a promising start to the period, tailed off badly and saw profits dive to about £200,000 (£700,000). Freymar, the company's 70 per cent-owned Spanish subsidiary, remained in the red.

Rationalisation in the swimming pools division cost about £150,000. Mr Michael Marshall, the former executive chairman who resigned in July, received compensation of £350,000. Mr Wood said the company hoped to announce a replacement for Mr Marshall before releasing full year results in July.

Net borrowings almost doubled to £18m, taking gearing to 27 per cent compared to 14.3 per cent at the year end. The increase was due to currency translation changes and seasonal factors; interest costs fell to £700,000 (£1m) due to lower borrowing levels.

Earnings fell to 5.5p (6.7p) per share. The interim dividend is maintained at 2.25p.

Abbey National injects £36m into French subsidiary

By John Gapper, Banking Correspondent

ABBEY NATIONAL, the mortgage lender and retail bank, yesterday announced that it had been forced to more than double the capital of Abbey National France after the subsidiary incurred a large loss last year.

Abbey said it had injected FF300m (£36.5m) of additional capital into the offshoot to meet capital requirements and support future growth.

It said the subsidiary's anticipated loss for 1992 was less than FF300m.

The group made a Stock Exchange announcement of the loss after the information was disclosed in press advertisements in France last week. This was despite Abbey being in the close season before its full-year results in March.

The company said it had put measures in place to ensure that price sensitive information would not be disclosed again in this manner.

It said it had made the announcement in order to clarify the loss to the Stock Exchange.

The anticipated loss means Abbey is likely to have to raise provisions for France in the second half of the year.

It provided a total of £20m for bad loans in France, Spain and unsecured British lending in the first half.

Abbey National France, which had capital of FF207.5m before the injection, is now operating as a mortgage lender on private residential property in France for both British and French home buyers.

The subsidiary was previously called Ficoance, and was acquired by Abbey in 1990. It has mortgage assets of £700m, and has been badly affected by the slump in the French property market.

Abbey said that part of the subsidiary's assets was lending to property developers.

It stopped all such lending in April last year after the extent of the problems started to become clear.

Waterford Crystal's workforce agrees to cost-cuts

By Tim Coone in Dublin

THE WORKFORCE at Waterford Crystal, the loss-making division of Waterford Wedgwood, the luxury crystal and ceramics manufacturer, has overwhelmingly approved an 185m (£8.3m) cost-cutting package proposed by management, which should enable the company to return to profitability.

Mr Paddy Galvin, chairman and chief executive of Waterford Crystal, said yesterday that he has been "terribly encouraged that we have had an almost unanimous acceptance by the workforce".

Last November, the unions at the company's three plants in Ireland rejected the rescue package, which initially called for 500 voluntary redundancies under which the workforce of 1,900, across-the-board wage cuts and an industrial peace agreement for five years.

The proposals then went to the Labour Court for arbitration, which recommended that the voluntary redundancy scheme should go ahead, as well as a series of wage cuts as high as 25 per cent for some workforce categories, but that the industrial peace agreement be reduced to three years and that a 12-month moratorium be placed upon any further outsourcing of crystalware from European manufacturers.

Mr Galvin warned last week that a rejection by the workforce of the Labour Court recommendations would result in the closure of Waterford's Irish plants, and that all of its crystalware sold under the Waterford brand name would in future be sourced overseas.

In the past six years the crystal division has suffered losses in the region of £20m, due to rising costs and declining markets, exacerbated by the recession in its two principal markets in the US and UK.

Rationalisation has resulted in 1,400 redundancies since 1987, while short-time working over the past 18 months has further enabled losses to be trimmed.

However, in the company's interim results in September, it appeared that a 16 per cent increase in crystal sales failed to lift the division out of the red.

It reported increased losses of £23.2m for the half year.

The company blamed the deficit on "unabsorbed overheads" related to increased short-time working.

The rescue plan is expected to facilitate a return to full-time working in the coming months.

Savings help AG Barr advance 80%

By Peter Pearce

COST SAVINGS derived from the 1991 restructuring of its production and distribution helped AG Barr, the Glasgow-based soft drinks company whose brands include Irn-Bru and Tizer, to lift pre-tax profits 80 per cent to £5.97m in the 53 weeks to October 31.

The result, up from a restated £3.31m for the previous 52 weeks - where the extraordinary restructuring costs were brought above the line - was struck on turnover up 5 per cent at £94.7m (£90m), though this translated into a 3 per cent rise when adjusted for the extra week.

The pre-tax line was also helped by the reduction of interest charges from £1.51m

to £1.07m - borrowings fell by £3.75m over the year, according to Mr Robin Barr, chairman. There was also a £400,000 gain from the sale of the stake in Taveners, the sugar confectionery maker.

With operating profits up 17 per cent at £5.63m (£5.66m), Mr Barr said it had been "a strong year" for the company, adding that in a static soft drinks market Barr brands had outperformed competitors, and this in a year of recession when the weather had been unseasonal in the traditionally strong-selling months of August and September.

In Scotland, Irn-Bru commands 18 per cent of the branded market, against Coca Cola which has 26 per cent and Pepsi 8 per cent. In the other flavours segment of the UK carbonates market, it has an 8 per cent

share, behind Tango with 12 per cent. Over the year, Mr Barr said was returning to TV advertising after a three-year absence, has 2.5 per cent.

Mr Barr warned that the first two months of the current year had been affected by price cutting on commodity flavours and that sugar prices had risen 16 per cent between September 1992 and January 1993 because of the fall in the value of the green pound. He reckoned this would result in price increases on brands of about 6 per cent, rather than the 2 per cent planned two months before Black Wednesday.

Earnings grew to 21.67p (12.3p) per share and the final dividend is lifted to 4.75p (4.37p) to make 6.5p (5.46p) for the year, a rise of 19 per cent.

Trencherwood agrees refinancing package

By Vanessa Houliher, Property Correspondent

TRENCHERWOOD, a USM-quoted housebuilder and property company, yesterday announced a refinancing package under which £25m of bank debts and claims have been swapped to ordinary and preference shares.

The proposals will dilute existing shareholdings to 30 per cent of the enlarged capital. They will be further diluted to 15.9 per cent if the conversion of the preference shares takes place in full.

The restructuring agreement involved 10 banks and building societies. The main lenders to the parent company were Midland Bank, Royal Bank of Scotland and Schroders, who have taken the preference shares.

The project lenders, which accounted for about £14m of debts, received ordinary shares.

Midland will be issued with 16.25m new preference shares in exchange for releasing the company from its guarantees of Notional, a business park

subsidiary which will be sold for a nominal sum.

The banks also agreed to provide five-year term facilities of £22.4m, overdraft and engagement facilities of £7m and a standby facility of £1m.

On November 30, the company had net debt including claims and bonds of £25m and net assets of £7m.

Mr Richard Brooke, finance director of Trencherwood, said the company had prepared a five year business plan which had won the support of its banks. "The banks have been very supportive towards the company," he said.

The refinancing arrangements depend on shareholders' approval, which will be sought at an extraordinary meeting.

In the half year to April 1992, the company incurred a pre-tax loss of £16.4m after exceptional items compared with a deficit of £2.2m in the previous year. At that date, the group had a deficiency of net assets of £29m.

Losses per share were 65.6p, compared with 9.3p the previous year.

Regional press tipped as growth industry

By Raymond Snoddy

A DETAILED analysis of the UK regional press predicts strong growth in the sector once economic recovery gets under way.

Mr Eric de Bellaigue, publishing analyst at stockbrokers Panmure Gordon, recommends no less than 12 regional publishing groups as either buys or holds. Five of the companies are picked as buys for both the short-term and the long-term.

The five companies are: Johnston Press, the Scottish local newspaper group which has expanded into England; Southern Newspapers, publishers of the Southern Evening Echo in Southampton; The Daily Mail and General Trust, owners of the Northcliffe group of regional newspapers; Reed International, owners of Reed Regional Newspapers; and United Newspapers, owners of United Provincial Newspapers.

Mr de Bellaigue, in his last publishing study before his

retirement, says investors should look at the regional press because "it is a classic recovery sector with 70 per cent of revenues coming from advertising."

Apart from high operational gearing, which means that higher advertising revenue converts mainly into profits, regional papers have strong cash-generating properties and have "the enviable margins" of companies dominating their markets.

Panmure Gordon does however issue a health warning in the shape of the danger that Mr Norman Lamont, the chancellor of the exchequer, might impose value added tax on newspapers and books.

Mr de Bellaigue argues that regional newspapers will inevitably face increased competition from the electronic media.

The longer term strengths of the industry include the conservatism of many of its customers and the scope for further improvement of margins.

Carclo advances 28% as order book improves

By Richard Gourlay

CARCLO Engineering Group, the Leeds-based card clothing, wire and engineering products group, yesterday announced a 28 per cent increase in profits and earnings and stronger order intake in the past three months.

Interim pre-tax profits rose from £2.87m to £3.68m in the six months to end-September on sales up 5 per cent at £40.7m.

Earnings per share jumped from 4.3p to 6.3p and the interim dividend is increased by 5 per cent to 1.8p.

Mr John Ewart, chairman, said the group was expanding its wire division and was moving the card clothing operation.

The group finished the period with £2m of net cash, a position which is likely to prevail at the end of the year.

The core card clothing division - which grew from the

traditional family-run wool-carding industry in Yorkshire in the last century - increased profits by 48 per cent. On sales of £9.8m boosted by an acquisition in Belgium, operating profits rose to £1.5m. Part of the increase followed a greater level of sales to OEM manufacturers which bought very little in the same period in 1991.

Mr Ewart said this relatively inexpensive product had a high gross margin; any increases in

sales fed quickly through to the bottom line.

Profitability in the wire division jumped by 78 per cent to £800,000 from a low base. In particular Joseph Sykes Brothers, which makes nylon-covered wire for products like the bindings of notebooks and paper-clips, remained a strongly growing market.

Carclo has decided not to sell Bruntoms, a maker of wire rope products, having failed to negotiate a satisfactory price. This

company lost £300,000, a £100,000 improvement over the previous period.

The general engineering division enjoyed a 27 per cent increase in profits to £1.2m on sales of £11.5m. The division benefited from sales of cable control to companies such as Ford and Vauxhall and from strength in bronze and aluminium components, but the remainder of the division faced difficult trading conditions.

Newton management buys out its 35% minority

Newton, the fund management group, has bought out the 35 per cent stake previously held in it by Alexander & Alexander Services, the US insurance broking and management consultancy company.

The company was founded in 1977 as a joint venture between Mr Stewart Newton and Stanhouse, which was acquired by Alexander & Alexander in the 1980s. Management acquired 65 per cent of Newton in a

buy-out in 1988.

Newton also acquiring the management of Stanhouse Exempt Fund and Stanhouse Exempt Gilt Fund from A&A. These pooled pension funds have more than £530m under management. Newton had previously been investment manager but will now take over functions such as administration and marketing.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total for year
Barr (AG)	4.75	Mar 12	4.375	6.5	5.459
Carclo Eng	1.8	Mar 12	1.71	2.25	7.2
Ellis & Everard	2.25	Mar 12	2.25	1.25	7.05
Hadleigh Inds	0	Feb 26	1.25	1.25	1.25
Merchants Trust	2.65	Feb 26	2.5	2.5	10
MTIE	1.51	Apr 1	1.25	1.25	2.75
Tomkins	1.805	Apr 8	1.81	1.81	5.67
Treatt	2.6	Apr 16	2.4	3.6	3.4

Dividends shown pence per share net except where otherwise stated. (N) On increased capital. (USM) stock. *Adjusted for scrip issue. (M) Making 7.95p to date.

Tables turned as Aberdeen Petroleum becomes the subject of an unwelcome US approach

By Peggy Hollinger

THE TABLES have been turned on Aberdeen Petroleum, the USM-quoted oil and gas group, which yesterday became the focus of a surprise announcement of an unwelcome approach from a US company.

Houston-based Bellwether Exploration has said that in December it approached the UK-quoted company with merger proposals on the basis of 3.75 Aberdeen shares for each of its own.

Based on an exchange price of \$15395 to the pound, and Bellwether's share price of 62½ cents, the proposal values

each Aberdeen share at 10½p. The shares last night closed ¼p higher at 8½p.

Mr Darby Sere, chief executive of Bellwether, said the announcement was made in light of the almost-50 per cent rise in Aberdeen shares since the approach had first been made.

He stressed the synergies between the two groups, which both own and operate North American assets.

If an eventual offer succeeds, then the enlarged company would lose the USM quotation.

Bellwether, an oil and gas exploration and production company, is traded on Nasdaq in the US. It has a market capi-

talisation of about \$11.5m (£7.5m) and is 30 per cent held by three UK institutions and Torchmark, the US insurance company.

It is extremely unlikely, however, that Aberdeen would accept the initial proposals from Bellwether.

Both companies have been in informal discussions for more than a year, said one observer close to Aberdeen.

Yet the Bellwether proposal was believed to be somewhat different from the tentative arrangements discussed in the earlier informal meetings.

The irony of yesterday's announcement was not lost on Aberdeen, which last month received short shrift from

British Sugar calls off talks to buy stake in San Francisco refiner

By Maggie Urry

British Sugar, the beet processing and marketing division of Associated British Foods, has called off talks to buy a stake in a San Francisco-based cane sugar refiner.

The discussions with Californian and Hawaiian Sugar Refinery, which were disclosed in March last year, appear to have failed over the price British Sugar was prepared to pay.

C&H is a co-operative owned by the Hawaiian sugar growers who send their raw cane to the refinery for processing and distribution. It is the leading brand of sugar in the west of the US.

However, C&H's co-operative status meant that all the growers had to agree the deal and this seems to have proved impossible.

C&H would have been British Sugar's first non-UK investment apart from two factories it owns in Poland.

Brabant Resources, another USM-quoted company, to its own surprise merger proposals

Last week Brabant issued a strong statement stressing that Aberdeen's plan did not have the support of the board.

Brabant said its North Sea assets and focus on exploration did not fit with Aberdeen's largely American base.

Mr George Robb, the new chairman of Aberdeen, said his company was meeting with financial advisers to determine an appropriate response.

The announcement would not alter the situation with Brabant, he added.

THE JAPANESE WARRANT FUND
Société d'Investissement
46, rue des Seillies
L-2529 Eschwald
Grand Duchy of Luxembourg
R.C. No. 51629

Notice of Meeting

NOTICE is hereby given that the Annual General Meeting of The Japanese Warrant Fund will be held at the Company's Registered Office on Wednesday, 20th January 1993 at 4.00 p.m. with the purpose of considering and voting upon the following agenda:

1. Submission of the reports of the Board of Directors and of the Auditors;
2. Approval of the Annual Report for the year ended 30th September 1992;
3. Discharge of the Directors;
4. Election of the Directors and the Auditors;
5. Any Other Business.

Resolutions on the agenda of the Annual General Meeting will require a quorum and will be taken at the majority of the shareholders present or represented.

A shareholder entitled to attend and vote at the meeting may appoint a proxy to attend and vote on his behalf and such proxy need not be a shareholder of the Company.

By Order of the Board
C Martin
Secretary

MAES Funding
No. 1 PLC

£200,000,000
Mortgage Backed
Floating Rate Notes due 2018

Notice is hereby given that the Rate of Interest has been fixed at 7.575% for the interest period 8th January, 1993 to 8th April, 1993.

The Interest amount payable on 8th April, 1993 will be £1,867,481 in respect of each £1,000,000 denomination.

Agent Bank
8th January, 1993

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Failure to act on surplus distorts companies' behaviour

Advanced corporation tax is threatening the UK's use as a multinational base. Maggie Urry reports

ADVANCE corporation tax has not been popular with companies since its introduction in 1973. But the problem of unrelieved ACT is now posing a threat to the UK being used as a base for multinational companies, whether originating in Britain or abroad, and deterring UK companies from investing overseas.

With 40 per cent of the earnings of quoted companies coming from abroad, the tax, which effectively penalises the payment of dividends out of non-UK profits, is a serious issue for the stock market. Tate & Lyle, the sugar and sweeteners group, said recently, "as it stands, this tax acts as a deterrent to overseas investment".

Companies are being required to overpay tax, in the form of ACT, to the tune of £500m a year. And the total of surplus ACT which has piled up is now approaching £8bn, according to some estimates. There is concern that higher tax rates caused by surplus ACT which reduce earnings, and hence share prices, is making it more expensive for them to raise equity capital needed to finance their way out of recession.

Such is the concern at the Department of Trade and Industry about the loss of competitiveness the ACT problem is creating that Mr Michael Heseltine, president of the Board of Trade, has lent his support to lobby groups which are tackling the Treasury on this ticklish subject.

Representatives of the 100 Group, formed by the finance directors of 100 top companies, have had discussions with Mr Heseltine. He promised the DTI would support them in finding proposals acceptable to the Treasury, which would at least partially relieve the surplus ACT liability.

But there appears to be a split between the DTI and the Treasury.

Although Mr Norman Lamont, chancellor of the exchequer, mentioned the question of surplus ACT in the budget, the government's current shortage of funds appears to

have pushed the topic down the agenda again.

One finance director said: "All the signals from government are that they cannot give any hand-outs whatsoever. They have said they are prepared to listen to recommendations from industry on surplus ACT provided they are tax neutral in corporation tax terms. They put in that proviso to show willingness but give absolutely no help."

One academic remarked: "The way the revenue has managed to introduce the neutrality of a proposal as a prerequisite for consideration is scandalous".

Meanwhile, the Inland Revenue is becoming more zealous in its attempts to stop companies trying to get round the tax, for instance by acquiring other companies with a record of mainstream corporation tax payments against which they can offset ACT.

ACT is a method by which the Inland Revenue passes to companies the responsibility of collecting basic rate income tax on dividends. When a company pays a dividend it must pay the basic rate income tax due to the taxman.

If the recipient of the dividend is a non-taxpayer, such as a pension fund, it can then reclaim the tax. When the company comes to pay its UK corporation tax it can deduct the ACT paid from the bill. The ACT cannot be offset against corporation tax paid in other countries.

The system works well so long as the company's UK corporation tax bill is greater than the amount of ACT it has paid. If it is not the company has to pay the ACT and the corporation tax. As Mr Barry Bracewell-Milnes, who writes on ACT for the Adam Smith Institute, said: "In certain circumstances ACT is not an advance tax but a final tax". In effect some companies are being penalised by paying a higher rate of tax than other companies.

Those with a large proportion of profits from non-UK sources and a dividend in line with normal UK pay-out ratios, are unlikely to have sufficient UK corporation tax to mop up



Roger Wood: supporting three proposals for easing the surplus problem

the ACT liability. Companies paying uncovered dividends are also hit.

Surplus ACT is partly a cyclical problem as the recession hits UK profits. But it is increasingly regarded as structural as more companies develop international businesses.

Many industrialists and academics believe ACT is having a distorting effect on how companies behave, which they say is bad for corporate UK.

While few will admit to doing anything solely for tax purposes, a survey by the London Business School found that of companies with a surplus ACT problem, a third said it influenced their dividend payments, and three quarters said it was a factor in deciding

where to borrow. More than half admitted it influenced decisions on investing abroad and a quarter that it affected the location of research and development.

These corporate consequences of the tax system can be detrimental to the UK economy, leading to the loss of jobs and business opportunities in the UK, and driving skills overseas. As for the incentive to make acquisitions, Mr Bracewell-Milnes said that having "a built-in fiscal incentive for acquiring other companies is not a good way to run an economy".

The DTI is not just concerned about UK companies, though. The ACT regime is such that it can deter foreign

groups setting up a holding company in the UK.

Take a US company wishing to group its European businesses under one holding company. Profits from the subsidiaries in each country would be passed to the UK group, which would then pay them to its US parent in the form of a dividend. The UK holding company would have to pay ACT on the dividend, but would be unlikely to have paid enough UK corporation tax to offset that ACT.

Such a company could find a much more sympathetic tax regime in the Netherlands or Belgium, for example.

The loss of such companies from the UK has an adverse effect on providers of services such as banks, accountants

Impact of Advance Corporation Tax

	Company A	Company B	Company C	Company D
Pre-tax profits	100	100	100	100
from UK operations	100	33	25	Nil
from overseas operations	Nil	67	75	100
Net dividend	25	25	25	25
ACT on dividend	8.3	8.3	8.3	8.3
UK corporation tax charge	33	11	8.3	Nil
ACT not offsettable against UK corporation tax	-	-	2.0	8.3
Total UK tax paid	33	11	10.3	8.3
as % of UK profit	33%	33%	41%	Infinity

Source: FT

How ACT works: Companies pay the basic rate of income tax on the gross dividend to the Exchequer - in the example above a gross dividend of £33.3m yields ACT of £8.3m and a net dividend of £25m. The company can then offset ACT against its mainstream UK corporation tax charge, as companies A and B do. But ACT cannot be offset on a pound-for-pound basis because of the difference between corporation tax and basic income tax rates. Companies must pay £33 of corporation tax to relieve £25 of ACT. Thus company C is unable to relieve part of its ACT bill. Company D is unable to offset any.

and lawyers. There are almost as many proposed solutions to the question of surplus ACT as there are companies troubled by it, ranging from doing nothing to overhauling the entire tax system. However, most ideas would involve a loss of revenue for the government or an increase in tax for the shareholders.

The government might simply choose to address the holding company issue, perhaps by creating "international holding company" status and giving that category exemption from ACT. But this would cause an outcry among the many UK-owned groups facing the same problem.

At present some companies such as Unilever and Shell with dual corporate status pay ACT only on the dividends paid on the UK shares.

Mr Roger Wood, finance director of Wimpey, the construction group, is chairman of the 100 Group's working party on surplus ACT, which has put forward three other proposals.

He said it had suggested a change in the rules to allow a

pound-for-pound offset of ACT against corporation tax. The difference in basic income tax rate and corporation tax rate means that a company must pay £33 of corporation tax to offset £25 of ACT. If there was a pound-for-pound offset it would only need £25 of corporation tax. This appears to be the most likely idea to find government acceptance in the short term.

He also said that companies should be allowed to pay ACT on only a proportion of their dividends. For instance dividends paid out of foreign profits would be paid free of ACT. The Inland Revenue would then have to collect tax on the remaining percentage.

Offsetting ACT against overseas tax would give the Treasury a problem as shareholders which do not pay tax would be able to reclaim tax although the Treasury had not received it. It would take new tax treaties with other countries to solve the problem.

The Ruding Committee, which reported earlier this

year, suggested that within the EC it should be possible to offset ACT, and its variants in other countries, against corporation tax paid anywhere within the community. However, the committee's recommendations are not expected to come into force in the foreseeable future.

The 100 Group's third suggestion is that the market in companies with spare ACT capacity should be allowed to flourish, in the same way that tax losses can be bought and sold.

Other lobbyists go further and argue for a fundamental reform of the UK corporation tax system, going back to the pre-1973 arrangements or even to before the introduction of corporation tax itself in 1965.

Hopes of radical change are unlikely to be realised, if the government does agree to reform the system at all. It is more likely to be a matter of tinkering. However, if companies are given a way to offset ACT written off in previous years they may enjoy low tax rates, and thus higher earnings, for some years to come.

How companies can relieve the problem of a substantial tax burden

COMPANIES CAN boost UK profits to furnish more corporation tax to relieve the ACT by moving costs - such as R&D - abroad, while bringing more revenue to the UK.

Pilkington, the international glass group which shouldered a substantial burden of ACT, decided last year to move its R&D facility to Brussels. The group's ACT problem cannot but have been a consideration.

Most companies offer shareholders the

choice of taking dividends in shares rather than cash, as ACT is not payable on scrip dividends. But they are unattractive to tax-free institutional investors who cannot reclaim the tax credit, and generally have a low take-up rate.

Some companies have gone to the extent of making acquisitions in order to buy capacity to relieve ACT. This can be a by-product of a normal acquisition, but there are schemes which appear to be simply moves to avoid tax.

The purchasers are naturally reluctant to discuss such schemes - one finance director when asked if his company had employed one said: "Let's just say I am familiar with how they work".

The sellers are also secretive. One said: "It does no one any good to have these things talked about".

Recent sellers include Spring Ram, the kitchens and bathroom group which sold four subsidiaries with net asset values totalling £1.6m for up to £11.3m.

In May, Farnell Electronics, the electrical components distributor, sold a subsidiary with net assets of £5.2m for £12.7m.

The unofficial market in subsidiaries, organised by tax consultants, allows companies with a subsidiary which has paid corporation tax over the previous six years in excess of its own ACT requirements to strip the subsidiary of its trading activities and sell it.

The buyer then passes dividends

through the subsidiary and offsets the ACT on those dividends against the corporation tax paid by its former owners.

The Inland Revenue is understood to be looking at such schemes carefully, and may apply Sections 703 and 704 of the 1988 Income and Corporation Taxes Act - which require that there is a genuine commercial reason for the transaction.

One finance director of a large, international public company, says: "We receive

suggestions on ACT regularly and look at them carefully. We discard 98-99 per cent of them either because they are inappropriate or of doubtful legality."

"The key is whether you can genuinely say there is a valid reason for the transaction other than avoidance of tax, otherwise the Inland Revenue will challenge it. We have done one or two which the Inland Revenue will challenge but we believe we can say there is a genuine commercial reason."

NEWS DIGEST

Trealtt 8% higher at £1.27m

PRE-TAX profits of Trealtt, the USM-quoted supplier, blender and distiller of essential oils and aromatic chemicals, showed an 8 per cent advance, from £1.18m to £1.27m, in the year to end-September.

The outcome was achieved on turnover up £3.9m to £15.1m. Earnings per share rose to 9.37p (8.53p) and an improved final dividend of 2.9p is proposed, making 3.9p (3.4p).

Mr Geoffrey Bewitt, chairman, said the result included a £107,000 loss at Florida Trealtt, the US offshoot. That was disappointing, but represented a 52 per cent improvement.

CSI withdraws from double glazing

Cannon Street Investments is withdrawing from the double

glazing segment of its operations.

For the year to December 31 1991, these activities incurred pre-tax losses of £3.3m. The directors believe that losses from this source for the 12 months to January 3 1993 will be "significantly" higher than 1991's.

Olivers Windows, the group's principal double glazing business, is calling for the appointment of a liquidator and the boards of the other double glazing offshoots have each requested that a receiver be appointed.

MITIE moves ahead 30% to £943,000

MITIE Group, the Greenock-based building services company, made strong headway at the interim stage despite what Mr David Telling, chairman, described as "several more difficult conditions than last year".

On turnover ahead 60 per cent to £35.6m, pre-tax profits for the six months to September 30 amounted to £943,000 - a rise

of 30 per cent on the comparable £728,000.

Earnings per share, however, expanded by a more modest 12 per cent to 5.7p (5.1p) reflecting a 36 per cent tax charge, up from 33.5 per cent, and increased minority interests. The interim dividend goes up from 1.25p to 1.5p.

Hadleigh reduces deficit to £0.36m

The implementation of a cost savings package enabled Hadleigh Industries, the USM-quoted specialist supplier of transport and storage products and services, to reduce losses from £535,000 to £387,000 pre-tax for the half year to September 30.

The group has been trading profitably since the period end and its forward order book is "healthier" than for some time. Directors believe this will lead to a "significant" improvement in the second half.

First half sales amounted to £13.8m (£14m). The pre-tax figure was struck after taking

account of interest charges of £365,000 (£286,000) and exceptional provisions of £98,000 (£288,000).

Losses per share emerged at 3.3p (4.8p) and the interim dividend is omitted - 1.25p was paid previously but the final was passed. At September 30 gearing stood at 83 per cent (74 per cent).

Simon Engineering rationalisation

Simon Access, part of Simon Engineering Group, is to rationalise its European assembly operations into four plants - Dudley and Gloucester in the UK, Cork in the Irish Republic and Brescia, in Italy.

Capacity at the Thetford, Norfolk, plant of Simon Aerials will be reduced and an anticipated 60 redundancies have been announced. Some products will be transferred to other plants in the UK and Ireland, with Thetford remaining as a fabrication centre.

Prices for electricity generated by the power stations of the Electricity Supply Board (ESB) in England and Wales, in pence per kilowatt hour, for the period ending 31.12.92									
Year	Wholesale prices			Retail prices			Retail prices to Training		
	Wholesale	Wholesale	Wholesale	Retail	Retail	Retail	Retail	Retail	Retail
1992	16.28	16.28	16.28	16.28	16.28	16.28	16.28	16.28	16.28
1991	17.50	17.50	17.50	17.50	17.50	17.50	17.50	17.50	17.50
1990	20.45	20.45	20.45	20.45	20.45	20.45	20.45	20.45	20.45
1989	19.72	19.72	19.72	19.72	19.72	19.72	19.72	19.72	19.72
1988	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1987	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1986	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1985	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1984	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1983	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1982	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1981	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1980	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1979	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1978	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1977	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1976	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1975	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1974	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1973	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1972	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1971	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1970	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1969	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1968	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1967	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1966	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1965	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1964	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1963	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1962	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1961	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1960	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1959	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1958	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1957	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1956	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1955	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1954	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1953	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1952	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1951	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1950	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1949	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1948	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1947	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1946	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1945	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1944	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1943	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1942	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1941	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1940	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1939	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1938	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1937	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1936	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1935	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1934	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1933	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1932	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1931	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1930	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1929	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1928	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1927	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1926	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1925	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1924	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1923	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1922	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1921	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1920	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1919	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1918	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1917	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1916	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1915	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1914	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1913	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1912	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1911	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1910	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1909	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1908	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1907	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1906	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1905	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1904	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1903	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1902	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1901	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1900	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1899	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1898	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1897	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1896	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1895	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1894	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1893	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1892	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1891	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1890	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1889	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1888	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1887	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1886	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1885	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1884	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1883	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1882	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1881	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1880	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1879	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1878	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1877	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1876	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1875	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00
1874	20.00	20.00	20.00	20.00	20.00	2			

INVESTMENT TRUSTS - Cont.

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NINES - Cont.[illegible][illegible][illegible]

AIB Unit Trust Managers Limited (I000)F					
51 Belmont Rd, Uxbridge, Middlesex UB8 3RT 0895 259783					
AIB Growth American	-	5	149.9	151.3	159.4 -170.00
AIB Growth Equity	--	5	201.0	204.0	215.8 -170.00
AIB Growth Euro	--	5	141.7	143.7	151.3 -180.67
AIB Growth Opt Balanced	--	5	100.4	102.3	108.4 -174.19
AIB Growth SICL	--	5	38.77	39.35	42.2-50.00

[illegible][illegible]

9800 Series SWS	2.4	625.0				-1.60	13
9700 & Genesys	2.4	625.0	10	100.10	100.00	-1.60	13
9700 white Space Sales	3.0	625.0	70	103.70	111.00	-7.30	11

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Short Asset Mgmt (Unit Trust) Ltd 4905
 Park View Home, Front Street, Serrano
 Newcastle upon Tyne NE7 7JZ 0994 218 000
 Incorporated 5170.28 77 25nd 0.1.96/ 12.1

Seaper Enclon Fond Mngt Ltd (1200)
Admir 5 Rayleigh Rd, Haring, Brentford, Essex
Countries 0271 227360 Dailines 0271 227360
Sector Recovery ... 5.11.80 125.12.80 127.01.80

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Compiled with the assistance of Lauto ss

BID PRICE: Also called redemption price. The price at which units are sold back by investors.

CANCELLATION PRICE: The minimum redemption price. The spread earned between the offer and bid prices is determined by a formula told down by the government. In practice, most will

TIME: The time shown alongside the fund manager's name is the first of the unit trust's valuation point unless further time is indicated by the symbol alongside the individual unit trust name. The symbols are as follows: (P) - 1400 hours; (M) - 1100 to 1400 hours; (F) - 1400 to 1700 hours; (N) - 1700 to midnight. Daily dealing

100

Provident Mutual Unit Trst Mgrs Ltd (0905)H	Far Eastern Inc .. 5%	107.3	109.6	116.6	113.3
25-31 Moorgate, London, EC2R 6RA	On Account	5%	119.2	121.6	129.4
071-888 7013	Japanese Inc	5%	94.0	94.0	94.0

51-69 Mord Hill, Mord, Ex: 081 204	081-478 3377	Scottish Provident Inv Mgt Ltd (100%)		
Client Enquiry: 081-478 3377		4 St Andrew Sq, Edinburgh EH2 2TA		
Intercompany Dealings 0800 010567		Equity Growth Acc: ...		
Priorities 0426 925091		Equity Growth Acc: ...		
Predefined Manager Ttl: ...	26.29	28.33	0.25	1.99
Predefined Cash Income Acc: ...	8.01	16.46	101.46	16.04
Predefined Cash Return Acc: ...	0.03	24	103.24	103.24
Predefined Global Growth: ...	7.0	0.02	70.0	0.04

Prudential Premier Mktg	-4	63.96	61.70	63.04	60.00	61.31
Prudential Premier Inc.	-4	62.96	61.70	63.04	60.00	61.31
Prudential Spec Cos	-6	73.61	73.61	73.61	73.61	73.61
Prudential Spec Svc	-6	73.61	73.61	73.61	73.61	73.61
Prudential UK Growth	-6	101.77	91.77	91.77	91.77	91.77
Formerly Reliance Unit	-6	103.32	103.32	110.71	110.71	124.62
Reliance Unit Mgrs. Ltd (100000)	-6	103.32	103.32	110.71	110.71	124.62

Records report type: 02/2/78 0015 215.0077
 Marked: 3170.28 77 2nd 01.961 ... 2.88
 Family: 3 Raymond Rd, Hottel, Brookwood, Essex
 Enquiries 0277 227300 Dealing: 0277 26
 Sector Recovery ... 5918.80 123.60 24 601-6-94

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SECRET

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FT MANAGED FUNDS SERVICE • Current Unit Trust prices are available from FT Cityline. For further details call (071) 925 2128.

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معنا من القرآن

معنا من القرآن

CANADA

CANADA

Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change
TORONTO																	
3 pm January 11																	
Quotations in cents unless marked \$																	
62000 Alcan Pt A	514 1/4	14 1/4	14 1/4	14 1/4	+ 1/4	30000 Macmillan	53 1/4	5 1/4	5 1/4	5 1/4	- 1/4	600 Scott Paper	59 1/4	9 1/4	9 1/4	9 1/4	- 1/4
30000 Agnico	51 1/4	5 1/4	5 1/4	5 1/4	- 1/4	187000 Magn B	51 1/4	17 1/4	17 1/4	17 1/4	+ 1/4	8500 Scott Paper	59 1/4	9 1/4	9 1/4	9 1/4	- 1/4
36700 Air Cast	200	250	275	275	+10	30000 Mkt L Feb	514 1/4	14 1/4	14 1/4	14 1/4	- 1/4	4000 Scott Paper	59 1/4	9 1/4	9 1/4	9 1/4	- 1/4
5000 Alcan Ex	514 1/4	18 1/4	18 1/4	18 1/4	+ 1/4	30000 Mkt T	509 1/4	20 1/4	20 1/4	20 1/4	- 1/4	91400 Scott Paper	59 1/4	9 1/4	9 1/4	9 1/4	- 1/4
2600 Alcan Ex	514 1/4	15 1/4	15 1/4	15 1/4	- 1/4	42000 Mkt T	509 1/4	20 1/4	20 1/4	20 1/4	- 1/4	7300 Sherbro	59 1/4	9 1/4	9 1/4	9 1/4	- 1/4
35800 Alcan Ex	523 1/4	20 1/4	20 1/4	20 1/4	- 1/4	5000 Mkt T	514 1/4	5 1/4	5 1/4	5 1/4	- 1/4	10700 S&L Syst	59 1/4	9 1/4	9 1/4	9 1/4	- 1/4
104700 Am Barr	50 1/4	36 1/4	36 1/4	36 1/4	- 1/4	5000 Metall Min	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4	1400 SNC Group	510 1/4	10 1/4	10 1/4	10 1/4	- 1/4
300 Alca Cl	512 1/4	12 1/4	12 1/4	12 1/4	+ 1/4	30000 Mkt T	514 1/4	18 1/4	18 1/4	18 1/4	- 1/4	28900 Sonoma	514 1/4	10 1/4	10 1/4	10 1/4	- 1/4
43800 Bk Mont	509 1/4	45 1/4	45 1/4	45 1/4	+ 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	17000 Southern	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
112000 Bk Nova S	523 1/4	23 1/4	23 1/4	23 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	62000 Spat Aero	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
7200 BC Supp A	50 1/4	9 1/4	9 1/4	9 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	66700 Telex B	510 1/4	10 1/4	10 1/4	10 1/4	- 1/4
62000 BGE Inc	541 1/4	40 1/4	40 1/4	40 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
30000 Bellman	10	8	8	8	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
18700 BGE Inc	50 1/4	5 1/4	5 1/4	5 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
22100 BGE Tel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
1700 Bk Bay	50 1/4	9 1/4	9 1/4	9 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
18100 BP Canada	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
37000 Brosses	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
117000 Brosses	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
31100 Brewster	28	24	24	24	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
12000 Brosses	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
300 Brosses	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
12000 Brosses	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
4800 CAC Int	500	495	500	500	+ 5	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
34000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
63000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
3000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
10000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
2000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
3000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
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10000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
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10000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
2000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
3000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
10000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
2000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
3000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
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3000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
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3000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
10000 Canam	511 1/4	11 1/4	11 1/4	11 1/4	- 1/4	26000 Mkt T	514 1/4	28 1/4	28 1/4	28 1/4	+ 1/4	273000 Telcel	512 1/4	12 1/4	12 1/4	12 1/4	- 1/4
2000 Canam	511 1/4	11 1/4	11 1/4	11 1/4													

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3:15 pm January 11

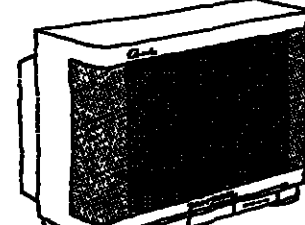
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Samsung 29" FST Color TV:
CX-7230(R)

High Performance Square Tube
Built-in Stereo & Teletext Decoder

Continued on next page

**Samsung 29" FST Color TV:
CX-7230W(T)**



High Performance Square Tube
Built in Stereo & Teletext Decoder

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AMERICA

Dow recovers despite further tension in Gulf

Wall Street

US SHARE prices posted modest gains as investors traded cautiously against a backdrop of increased tension in the Middle East, writes Patrick Harrison in New York.

At 1 pm, the Dow Jones Industrial Average was up 8.11 at 3,259.78. The more broadly based Standard & Poor's 500 was up 1.63 at 430.68, while the Amex composite was 1.03 higher at 396.87, and the Nasdaq composite added 2.31 to 979.52. Volume on the NYSE stood at 123m shares by 1 pm, and rises outnumbered declines by 954 to 781.

News that Iraqi officials had called for an "honourable holy war" against the UN allies, and that Iraqi personnel had crossed the border into Kuwait for the second time prompted an uneasy start to trading.

Investors have been unsettled by the tension in the Gulf because they fear that a renewal of hostilities between Iraq and the US and its allies could shatter the fragile confidence that consumers have regained since the presidential election.

However, some bargain-buying in the wake of the Dow's 1.1 per cent decline last week, and a continued influx of new funds into equities helped share prices to rebound from an early decline.

IBM rallied from the previous week's losses, rising 1 1/4% to \$47 1/2 in volume of almost 2m shares. Other big technology stocks were also firmer, with Motorola up 3 1/4% at \$112 1/4, Digital Equipment 3 1/4% higher at \$35 1/4 and Compaq 1 1/4% higher at \$49 1/4.

Sunbeam-Oster fell 1 1/4% to \$15 on the news that Mr Paul Kazarian, the chairman of the consumer products company, had been sacked last weekend. At least one brokerage house, PaineWebber, downgraded the stock, citing the short-term uncertain outlook for the com-

pany following Mr Kazarian's departure.

Exel fell 1 1/4% to \$43 1/4 in response to disappointing fourth quarter profits, which came in slightly below the \$78.7m the Bermuda-based insurance company earned a year ago.

Nantuxet Industries dropped 3 1/4% to \$12 on the American Stock Exchange after the company reported fiscal third quarter earnings of 18 cents a share, only slightly higher than a year ago and below market expectations.

On the Nasdaq market, Advanced International jumped 8 1/4% to \$4 1/4 in busy trading after the company settled a patent dispute with Pilloco by entering a licensing pact with the latter.

St Paul Bancorp climbed 3/4% to \$23 1/4 on the news that fourth quarter earnings had risen by almost 30 per cent to 76 cents a share.

Canada

TORONTO stocks were mostly flat at midday but were underpinned by a new round of prime rate cuts which helped the market recover from earlier weakness. Losses were led by heavily-weighted gold shares, which slid on weakness in bullion futures.

The TSE-300 Index fell 2.0 to 3,309.8 in volume of 28.6m shares valued at C\$221m. Advances led declines by 353 to 233 with 228 issues unchanged. Gold losses were led by American Bancorp, which fell C\$1 to C\$35 1/4, followed by Pegasus Gold which eased C\$3 to C\$17 1/4.

SOUTH AFRICA

JOHANNESBURG remained positive as De Beers extended last week's gains with a rise of R1.50 to R64. The overall Index put on 29 to 3,411, while industrials added 28 to 4,562 and the gold index advanced 10 to 800.

EUROPE

Middle East fears put bourses in cautious mood

WALL Street's fall on Friday and weakness in London yesterday contributed to the cautious mood on the Continent, writes Our Markets Staff.

PARIS fell on Middle East jitters which made fund managers reluctant to commit themselves either way to the market. The CAC-40 index fell 38.05 to 1,814.58 in modest turnover of FF2.1bn.

Lafarge Coppée fell FF6.90 to FF9.90 on news that its US unit will record a \$62m exceptional loss on 1992 accounts due to new US accounting rules regarding post-retirement benefits and income tax expenses.

Air Liquide, which also has a US subsidiary, lost FF2.21 to FF7.54, on fears that it might have to do the same thing.

Weak oil prices weighed on Total, down FF7.50 to FF23.50 and Elf, down FF15.30 to FF34.1.

AMSTERDAM was depressed by weakness in the transport sector while Royal Dutch shed F1.30 to F147.40 after Hoare Govett downgraded the stock to a "sell" after forecasting dividends in 1992 and 1993 of F1.85 after F1.80 in 1991. The

CBS Tendency Index lost 0.6 to 96.0.

Nedlloyd lost F13.00 or 10 per cent to F127.40 as selling accelerated on last week's news that Mr. Forstner Hagen, had resigned from the supervisory board. KLM weakened F1.20 to F124.40 on unsubstantiated reports that it was losing some F12m a day while Frans Maas shed F12.50 to F144.50 after forecasting sharply lower earnings in 1993.

Hagemeyer went against the trend with a gain of F18.00 or 6.2 per cent to F136.00 on better than expected 1992 results and a positive 1993 forecast.

MILAN fell in technical trading ahead of the expiry of options contracts tomorrow. However, dealers reported that the lira's weakness was encouraging some buying by foreigners. The Comit index fell 7.48 or 1.6 per cent to 449.21 in turnover estimated at around Friday's L25.9bn.

Domestic political worries, as the ex-communist Democratic Party of the Left prepared a vote of no-confidence in the four-party coalition, also

FT-SE Actuaries Share Indices

January 11		THE EUROPEAN SERIES									
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close		
FT-SE Eurotrack 100		1075.88	1077.18	1076.02	1075.01	1073.36	1073.25	1081.18	1083.87		
FT-SE Eurotrack 250		1185.29	1184.14	1183.97	1182.08	1187.32	1186.59	1184.16	1185.95		
		Jan 8	Jan 7	Jan 6	Jan 5	Jan 4					
FT-SE Eurotrack 100		1080.25	1081.92	1091.08	1090.07	1090.07	1083.42				
FT-SE Eurotrack 250		1167.34	1171.90	1173.18	1180.18	1180.18	1174.71				
Data valid 1000 (25/10/90) Highway: 100 - 1077.87; 200 - 1186.14; Lowing: 100 - 1080.04; 200 - 1154.11											

weighed on the market.

Fiat was fixed 1.110 lower at L4.155 and slid to L4.065 after hours on a newspaper report that Italian car sales fell 8.5 per cent in December from the year-ago period. After the close, the trade group, Anifa, said that car deliveries fell 6.36 per cent year-on-year in December.

FRANKFURT saw mark-ups among carmakers, mild weakness in banks and an average performance from chemicals as the DAX index closed a mere 0.44 higher at 1,831.96.

Turnover was said to be thin again, after Friday's DM3.7bn. Daimler led the carmakers higher with a rise of DM6 to DM538.30 but analysts said

that this was merely a reaction to last week's losses in the shares after a hefty 1993 earnings downgrade by brokers James Capel.

In the same sector Volkswagen ended DM2 higher at DM255.50. Analysts expect its management to discuss a programme to cut costs significantly at a board meeting tomorrow.

MADRID ran into selling pressure in the afternoon and the general index closed down 0.79 at 2,193.7. Endesa slipped Pta110 to Pta3,900 on profit-taking.

FG Inversiones Bursátiles said at a presentation in London yesterday that it was recommending defensive stocks

"with clear overweightings in the electricity sector and motorways". The Madrid broker continued to believe that the first-half of the year was unlikely to see much of a market rally, and that investors should reduce positions above 230 on the general index.

ZURICH dropped, and rumours about Nestlé were mainly to blame in spite of a denial by the food company that it was planning a rights issue. Nestlé bearers fell SFr50 to SFr1,080 and the SMI index closed 25.4 lower at 2,049.5.

Bearers in the arms and engineering group, Oerlikon-Bührle, rose SFr35 to SFr900 after a Sunday newspaper report that first payments had been received on an arms deal announced last March.

BRUSSELS concentrated on Delhaize, up BFf50 or 4.8 per cent to BFf1,278 after it reported a better than expected 5 per cent increase in 1992 earnings and a rise in the dividend after Friday's close. The Bel-30 index closed just 0.14 ahead at 1,444.11 in turnover of BFf1.1bn.

STOCKHOLM fell, but closed above early lows after publication of the budget for the fiscal year ending June 1994. Rising money market rates also weighed on prices. The Allshare General Index fell 3.2 to 943.1 in turnover of SKr300m after Friday's SKr940m.

Astra attracted more profit-taking, its A shares falling SKr10 to SKr716.

OSLO continued its downward correction, pulled down by losses in Kvaerner and Norsk Hydro. The all-share index shed 3.41 to 388.86 in light turnover of Nkr147m. Norsk Hydro lost Nkr1 to Nkr163, while Kvaerner ended down Nkr4 at Nkr156.

HELSINKI was pulled down by the bank index which dropped 17.3 per cent on government plans to cut the nominal value on bank shares in compensation for state support. The Hex index fell 16.79 or 1.9 per cent to 888.3, closing above its early lows.

ISTANBUL closed at its highest level since late September on expectations of good 1992 company results. The TSE-share index improved 24.85 to 4,163.13 in turnover of TL155bn.

ASIA PACIFIC

Nikkei weakens as Hong Kong gains 2.6 per cent

Tokyo

THE NIKKEI average traded in a narrow range yesterday before slipping slightly towards the close, writes Bethan Hutton in Tokyo.

The index closed down 45.14 at 16,589.55, its fifth consecutive fall, having seen a low of 16,532.06 and a high of 16,656.30.

Declines outnumbered advances by 577 to 277, with 226 unchanged. Participation weakened, and volume dropped to an estimated 120m shares after 221m on Friday. The Topix index of all first section shares lost 5.59 to 1,383.93 and, in London, the ISE/Nikkei 50 index rose 2.13 to 1,042.42.

Weekend reports that the ministry of finance had requested banks not to sell stocks, hoping to enhance balance sheets in time for the end

of the financial year in March, were not enough to improve sentiment. Arbitrageurs, public pension funds and investment trusts continued to be the main players, with few individual buyers attracted to the market.

Ms Kathy Matsui, a strategist with Barclays de Zoete Wedd, predicted that the Nikkei would continue to drift above the 16,000 mark in the first quarter. "We really do need some measures on behalf of the government to stimulate confidence. There is nothing further that can be done from the corporate sector or the financial sector to boost the economy," she said.

Profit-taking continued to weaken many shares which had made gains on news of the crown prince's engagement late last week, particularly in the paper and printing sectors. Oji Paper lost Y4 to Y882, Mit-

subishi Paper Mills fell Y12 to Y465, and Kanzaki Paper dropped Y18 to Y606.

However, department stores and television companies continued to do well out of the imperial wedding. Mitsukoshi gained Y1 to Y731. Takashimaya advanced Y6 to Y902 and Marui put on Y20 to Y1,120. Nippon Television Network rose Y1,100 to Y14,500.

The banking sector was generally weaker. Industrial Bank of Japan dropped Y20 to Y2,350. Bank of Tokyo fell Y30 to Y1,250. Mitsubishi Bank lost Y40 to Y2,210, and Daiwa Bank closed down Y34 at Y916. Dai-ichi Kangyo, Sakura, Fuji and Sumitomo banks experienced similar declines.

Kawasaki Steel and Nippon Steel both closed unchanged after heavy trading. Victor Co of Japan (JVC) eased after recent gains, closing at Y940, down Y20.

In Osaka the OSE index dropped 89.25 to 18,309.73 in volume of 49.7m shares.

Roundup

WEAKNESS on Wall Street gave some of the region's markets a poor start to the week, but a number made gains. Bombay was closed due to violence in the city.

HONG KONG ended 2.6 per cent higher on overseas buying which some local analysts viewed as over-optimistic. The Hang Seng index closed 143.54 higher at 5,673.10, its day's high. Turnover was more than HK\$2.3bn, well above the depressed levels of last week.

UK institutions led the buying on apparently conciliatory comments by Chinese leaders on Friday on the Sino-British row over Hong Kong's plans for political reform. Among the most active stocks, HSBC was

HK\$3.00 higher at HK\$59.00.

AUSTRALIA bounced back after three days of heavy losses. After sinking below 1,500 in the morning on heavy futures selling, the All Ordinaries index closed 11.8 higher at 1,514.1, off a low of 1,497.6.

Thin trading contributed to the market's volatility. BHP and CRA led the recovery, both rising to A\$13, up 18 cents and 30 cents respectively.

TAIWAN, which had extended its recovery on Saturday with a 2.6 per cent gain on hopes that parliament would vote to cut the stock transaction tax as early as this week, focused on Finance Ministry opposition to the move and fell 2.6 per cent, the weighted index closing 82.81 lower at 3,171.24.

Brokers said that investor confidence remained very weak ahead of a cabinet reshuffle expected by early

February.

NEW ZEALAND blamed the Dow and a thin summer market as the NZSE-40 index closed down 26.90 at 1,499.96. Volume was a very thin NZ\$10.2m.

SINGAPORE looked for a first-quarter rally, but failed to get it as sentiment was dampened by a weaker Malaysian market; the Straits Times Industrial Index fell 12.20 to 1,549.96. KUALA LUMPUR's composite index fell 8.05 to 621.46, weakened by talk that Malaysian Banking is planning a one-for-four rights issue.

BANGKOK's banks slowed down after last week's gains but the SET index was still 5.91 higher at 926.70 in turnover of Bt8.80bn. Thai Farmers Bank gained Bt8 to Bt772. Bank of Ayudhya Bt2.50 to Bt28.75 and Krung Thai Bank Bt10 to Bt348, while Bangkok Bank was unchanged at Bt101.

Finland rises as door opens to foreigners

MARKETS IN PERSPECTIVE						
	% change in local currency	% change sterling	% change US \$			
	1 Week	4 Weeks	1 Year	Start of 1993	Start of 1992	Start of 1991
Austria	-3.10	+0.79	-15.12	-3.10	-4.47	-4.74
Belgium	+1.81	+2.41	+1.61	-2.00	-2.20	-2.20
Denmark	+3.40	-1.36	-24.82	+3.40	+0.71	+2.58
Finland	+9.14	+5.28	+16.76	+9.13	+2.54	+4.45
France	+0.24	+4.83	+3.67	+0.24	-2.38	-0.58
Germany	-0.85	+3.44	-6.43	-0.85	-3.52	-1.74
Ireland	+6.83	+12.45	-7.43	+6.83	+3.63	+5.55
Italy	+2.55	+9.98	-6.20	+2.55	-1.10	+0.73
Netherlands	+1.08	+1.59	+6.15	+1.08	-1.88	-0.05
Norway	+4.96	+0.47	-9.19	+4.96	+1.46	+3.33
Spain	+2.75	+3.47	-10.02	+2.75	-0.71	+1.12
Sweden	+2.97	+6.84	+18.73	+2.97	-3.60	-1.82
Switzerland	-0.87	+3.98	+19.02	-0.87	-4.34	-2.57
UK	-1.07	+3.98	+14.67	-1.07	-1.07	+0.76
EUROPE	-0.06	+4.09	+6.03	-0.06	-1.94	-0.13
Australia	-3.04	+0.46	-11.65	-3.04	-6.91	-5.20
Hong Kong	+0.46	+8.01	+24.52	+0.46	-1.36	+0.46
Japan	-1.80	-2.75	-22.85	-1.80	-3.59	-1.81
Malaysia	-1.27	-1.41	+15.56	-1.27	-2.76	-0.86
New Zealand	-2.19	-1.02	-5.84	-2.19	-2.80	-2.80
Singapore	+0.91	+6.78	-2.39	+0.91	-2.30	-0.49
Canada	-1.54	+0.04	-7.92	-1.54	-4.12	-2.35
USA	-1.33	-0.94	-2.32	-1.33	-3.31	-1.53
Mexico	+3.59	+5.48	+22.06	+3.59	+2.18	+4.07
South Africa	+4.07	+4.32	-7.97	+4.07	+1.43	+3.30
WORLD INDEX	-1.07	+0.04	-4.57	-1.07	-3.01	-1.20

Based on January 9th 1993. Copyright: The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited.

By Antonia Sharpe

Finland stood out with a 9.1 per cent gain in local currency terms, while poor performances in Japan and on Wall Street left the FT-Actuaries World Index 1.1 per cent lower in the first trading week of 1993.

The abolition of restrictions on foreign ownership of Finnish shares and a change in the tax regime in favour of equities have provided further reasons to buy into the Helsinki stock market. It received a boost late last year by the devaluation of the markka, which should greatly improve Finland's international competitiveness.

Mr Christian Diebtsch at Kleinwort Benson also points to the successful conclusion of the 1993 wage round and the government's survival in recent local elections for his house's positive stance towards Finland. The country is also expected to enjoy modest growth in GDP this year after two years of falls. The prospect of a devaluation

in the punt prompted a 6.5 per cent rise in Ireland in local terms, though in sterling terms the rise was only 3.6 per cent. Other gainers on the week included Norway, up 4.9 per cent in response to a cut in interest rates, while South Africa added 4.1 per cent thanks to a strong rise in De Beers in the wake of better-than-expected 1992 diamond sales.

Japan declined 1.5 per cent in spite of the announcement on Thursday of the engagement of the Crown Prince Naruhito which raised hopes that the royal wedding would have some positive impact on the economy.

Analysts at Nomura Research Institute say that even if there is a rush of copy-cat marriages in Japan, say of 10 per cent, creating an extra Y500bn (\$4bn) of demand, this would only account for about 0.1 per cent of GNP.

US equities suffered a similar fall, weighed down by unease about developments in the Middle East and unexpectedly weak employment figures for December.

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